



Department of Defense

Modeling and Simulation Body of Knowledge (BOK)

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DoD Modeling and Simulation Body of Knowledge

Table of Contents

Table of Contents	2
Introduction	3
DoD M&S Body of Knowledge (BOK) Methodology	4
M&S Body of Knowledge Content Items and Descriptors	6
Description of Knowledge Area	6
Summary BOK Ratings for Awareness Usage Levels	54
Summary BOK Ratings for Application Usage Levels	76
Summary BOK Ratings for Management Usage Levels	97
Management Level Content Items and Competencies	119
Summary BOK Ratings for Executive Usage Levels	148
Executive Level Content Items and Competencies	164

Introduction

This consolidated DoD M&S Body of Knowledge (BOK) was published in June 2008. It is the first time DoD developed and published a BOK. The development of the BOK, which was funded by the Modeling and Simulation Coordination Office (M&S CO), occurred during FY 07. During March-June 2007 the BOK was staffed with all the services and M&S Communities (Acquisition, Analysis, Experimentation, Planning, Testing and Training). This published BOK reflects the communities and services input and evaluations of M&S BOK content items, descriptors and usage levels.

This BOK provides standardized language and associated knowledge base for users, developers, managers and executive-level personnel to effectively apply M&S to DoD requirements. The awareness and application usage levels contained in this BOK are displayed by the services (Army, Navy, Air Force, Marine and Joint) and the following communities: Acquisition, Planning, Test & Evaluation, and Training. The management and executive levels contain a usage level that represents an average usage level across the services and communities.

Since this is first DoD BOK please consider this BOK to be a starting point for defining the core knowledge and skills that a member of the DoD M&S workforce performs. It is a living document that will require updating and expanding in future years. While this BOK covers knowledge areas, terms and activities it should be considered a departure point for when a more robust BOK that contains M&S professional reading lists, a collection of M&S related websites, general M&S information and more M&S professional developmental information is produced.

You are welcome to comment on this DoD Body of Knowledge. DoD Services and M&S Communities should post comments in wiki format on DTIC's Techipedia. Industry and academia should send comments to the MSIAC helpdesk, who will post them to Techipedia. By accepting comments from DoD Services, M&S Communities, academia, and industry, the intent is to improve this BOK as well as to keep the BOK up-to-date and relevant for the Department of Defense workforce.

When submitting a comment, please:

1. Reference the location that needs to be updated in the BOK (i.e. refer to a chart or page number), and describe the item that you are commenting upon.
2. Use terminology that is broad enough to apply to all M&S Communities instead of using terminology that is restricted to an individual Community.

DoD M&S Body of Knowledge (BOK) Methodology

The DoD M&S Workforce Body of Knowledge (BOK) comprises the core knowledge and skills that an M&S professional obtains at different levels throughout his or her career within any Service or functional community – analysis, acquisition, training, planning, experimentation, operations or testing.

Prior to the development of the DoD M&S BOK, several M&S BOK initiatives were undertaken by various organizations within the M&S community, reflecting what they believed to be the most important Knowledge, Skills and Abilities (KSAs) for their personnel. However, at the May 2007 Defense Modeling and Simulation Conference, the Joint/DoD M&S Workforce Development Working Group cited differences in the M&S BOKs between the DoD, the Services and the functional communities with respect to organizational structure, procedures and policies and functional requirements.

The Joint/DoD M&S Workforce Development Working Group members agreed that there was a need for one core M&S BOK that applies to all sectors of the DoD M&S workforce at the awareness, management and executive levels. Each Service and DoD community also had a need for a BOK that was geared specifically at the application level. Previous BOKs were designed as a “one BOK fits all” and were not organized into different levels of M&S usage.

The M&S BOK activities completed as part of this DoD M&S workforce study involved consolidating prior M&S BOK efforts into a coherent, unified listing of content items. This consolidation process was a necessary step in the development of a comprehensive M&S BOK that will involve the completion of additional BOK components, such as identifying references to key information resources (e.g., books, articles and research studies) needed to more clearly describe and define what is included in the M&S discipline.

As part of the BOK consolidation, nine separate BOK efforts were identified. Each of these BOK efforts were initiated and developed by individual DoD Services, academic institutions, trade organizations and multi-disciplinary groups. The study team reviewed and consolidated all nine BOKs into one. A major shortfall of previous BOKs was that elements were listed with no description of what was meant by the element in relationship to M&S. The resulting BOK that was produced from this consolidation identified content elements and developed associated descriptors so that no misunderstanding would occur about the elements.

An example of a content item and its associated descriptor is presented below. There are over 400 individual content items grouped according to pre-defined category headings (i.e., based on the BOK effort with which they were originally associated). Note that the descriptor in some

cases can be quite detailed to help ensure that the content item being rated is (to the extent possible) clearly articulated for all respondents.

BOK Content Item – Mathematical model

Descriptor - A mathematical model is a symbolic model whose properties are expressed in mathematical symbols and relationships. Mathematical models are commonly used to quantify results, solve problems and predict behavior. A simple example of a mathematical model is the equation that represents a straight line: $y=mx+b$.

The directions associated with the consolidated BOK asked for a single summary input from each DoD Service and M&S functional community. A summary input consisted of four independent ratings for each content item related to the following four usage levels:

Awareness – Information all persons need to know about M&S

Application – Information needed to perform M&S functions

Management – Information needed to manage M&S programs

Executive – Information senior leadership needs to know about M&S

Individual ratings were based on the following scale taken from Bloom’s taxonomy¹:

1 - Knowledge: Recalls data or information

2 - Comprehension: Able to understand the meaning of data or information

3 - Application: Uses information in new situations; solves problems

4 - Analysis: Breaks down information and identifies components

5 - Synthesis: Uses old ideas to create new ones

6 - Evaluation: Compares and discriminates between ideas

7 - Does not apply

Thus, a given item would receive four ratings, one each for the four usage levels. Using the example BOK content item above, the four ratings might look like the following:

	Awareness	Application	Management	Executive
Mathematical Model	1	5	3	7

Due to the need for identifying a standard set of M&S competencies for the Management and Executive levels, all of the individual ratings (DoD Services and M&S functional) were combined, then averaged for a standard rating (7s were treated as a zero when computing averages). Based on the standardized rating, competencies were developed for both the Management and Executive levels. By design, individual Services and M&S functional areas were responsible for determining levels for both the Awareness and Application levels.

¹ <http://www.coun.uvic.ca/learn/program/hndouts/bloom.html>

M&S Body of Knowledge Content Items and Descriptors

KNOWLEDGE AREA	Description
Basic Concepts	
Understand historic perspective of M&S	
<i>Historic Aspect of M&S</i>	The M&S process was used long before the advent of computers and models and simulations have a long military history. The earliest models consisted of little more than lines drawn in the sand, with objects such as stones and twigs used to represent terrain features, fortifications, encampments and troops. Some of the earliest forms of M&S include Chaturanga, a four-sided Hindu game resembling chess; the Kings Game of the 1600s; the German game Kriegspiel; the Louisiana Maneuvers and REFORGER.
DoD/Military Simulations	
<i>Policies and rules</i>	Plan of action to guide decisions and actions
Modeling Concepts	
Model Types	
<i>Model Definition</i>	A model is a physical, mathematical or otherwise logical representation of a system, entity, phenomenon or process
<i>Model Concept</i>	Information (and amount) required to develop a model
<i>Physical Models</i>	A physical model is a model whose physical characteristics resemble the physical characteristics of the system being modeled. A simple example of a physical model is a plastic airplane you played with in grade school.
<i>Mathematical Models</i>	A mathematical model is a symbolic model whose properties are expressed in mathematical symbols and relationships. Mathematical models are commonly used to quantify results, solve problems and predict behavior. A simple example of a mathematical model is the equation that represents a straight line: $y=mx+b$.

KNOWLEDGE AREA	Description
Modeling Concepts	
Model Types	
<i>Process Models</i>	Process models are designed to replicate steps in a process or system. All process models allow users to define their processes, workflows or system dynamics. Other common processes that are modeled are information flow through a system and the manufacturing of parts using an assembly line.
<i>Combination Models</i>	The approach of combining models learned from multiple batches of data as opposed to the common practice of learning one model from all the available data (i.e., the data combination approach).
M&S Representation	
<i>Systems</i>	A system is a collection of components organized to accomplish a specific function or set of functions. System types are: (1) units; (2) weapons; (3) platforms; (4) sensors; (5) life support and (6) Command, Control, Communications, Computers and Intelligence (C4I). Systems are further categorized by operating environment which is divided into five areas: (1) individual; (2) air; (3) sea; (4) space and (5) ground.
<i>Human Behavior</i>	Human representation refers to the use of a computer-based model within a simulation that mimics either the action of a single human or the collective action of a team of humans. Human behavior representation can model any of the complicated facets of human behavior including ability to reason, ability to change the environment, reaction to comfort and discomfort, susceptibility to injury and illness, emotional responses, communication with others, ability to sense the environment and physical capabilities and limitations.

KNOWLEDGE AREA	Description
Modeling Concepts	
M&S Representation	
<i>Natural Environment</i>	Environmental representation is the authoritative representation of all or part of the natural or man-made environment, including permanent or semi-permanent man-made features. To replicate an environment, models and simulations need to address the four components of air, ocean, terrain and space, and all the elements within those components.
Modeling Process	
<i>Modeling Process</i>	Attempt to simulate an abstract model of a particular system, such as natural systems, human systems and new engineering technology.
<i>Abstractions</i>	(when applied to modeling) Process of generalization by reducing the information content of a concept or an observable phenomenon, typically in order to retain only information which is relevant for a particular purpose
<i>Formalisms</i>	(when applied to modeling) Method for capturing essence of thing or process; as an example, two data modeling formalisms are entity-attribute-relationship (EAR) models and object-relationship (OR) models
Design and Build Models	
<i>Conduct Feasibility Assessments</i>	A basic target analysis that provides an initial determination of the viability of a proposed target for special operations forces employment
<i>Knowledge Engineering</i>	A field within artificial intelligence that develops knowledge-based systems. Such systems are computer programs that contain large amounts of knowledge, rules and reasoning mechanisms to provide solutions to real-world problems.

KNOWLEDGE AREA	Description
Design and Build Models	
Simulation Concepts	
<i>Simulation Definition</i>	A method for implementing a model over time
<i>Simulation Concept</i>	Simulation is a technique used for testing, analysis or training, where the model represents a "real-world" system or concept.
<i>Live Simulation</i>	Live simulation involves real people operating real systems. Military training events using real equipment are live simulations. They are considered simulations because they are not conducted against a live enemy.
<i>Virtual Simulation</i>	Virtual simulations involve real people operating simulated systems. A video game or a cockpit mockup used to train pilots are examples of virtual simulation.
<i>Constructive Simulation</i>	Constructive simulations involve simulated people operating simulated systems. A constructive simulation is a computer program. For example, a military user may input data instructing a unit to move and to engage an enemy target. The constructive simulation determines the speed of movement, the effect of the engagement with the enemy and any battle damage that may occur.
<i>Simulation Methods</i>	Live simulation used for mission rehearsal, training, test and evaluation; virtual simulation used for exercise decision, motor control and communication skills; constructive simulation used to analyze concepts, predict possible outcomes and stress large organizations.
General Simulation Knowledge	
<i>Mechanisms</i>	A system of parts that operate or interact like those of a machine
<i>Simulation Ethics</i>	Application of simulations according to a proscribed set of moral concepts and judgments
<i>Discrete Event</i>	One of the chronological sequences of events that occur in the operation of a system
<i>Continuous</i>	A mathematical or computational model whose output variables change in a continuous manner

KNOWLEDGE AREA	Description
Design and Build Models	
General Simulation Knowledge	
<i>Live/Virtual/Constructive</i>	Categorization of simulation into live, virtual and constructive classes or divisions; together (LVC) indicates the integration of all three into a particular event or activity
Discrete Event Simulation	
<i>Formalisms</i>	(when applied to modeling) Method for capturing essence of thing or process; as an example, two data modeling formalisms are entity-attribute-relationship (EAR) models and object-relationship (OR) models
<i>Implementation/structure/mechanics</i>	(when applied to discrete event simulation)
<i>Languages/tools</i>	Software packages developed for use in conjunction with simulation applications (building and implementing models over time) with inherent capabilities that foster model building/implementation and related activities (i.e., data collection/visualization)
<i>Worldviews</i>	Broadly, a framework for generating various dimensions of human perception and experience; when applied to simulation it can denote the ability/need to trace the logic for how a computing approach is used to represent a given thing/process
<i>Warm-up, steady state</i>	Steady state is when there is a high probability of (smooth) continuous system functioning; however, this condition typically requires an initial transient state, warm-up period before it can be achieved.

KNOWLEDGE AREA	Description
Design and Build Models	
Continuous Simulation	
<i>Systems Dynamics</i>	An approach to understanding the behavior of complex systems over time that includes internal feedback loops that may or may not have direct cause and effect or time links
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	DEs are a mathematical equation for an unknown function of one or several variables which relates the values of the function itself and of its derivatives – used in science and technology, often to model/simulate a deterministic relationship. PDEs are used to formulate and solve problems that involve unknown functions of several variables, such as the propagation of sound, heat, fluid flow, etc., or more generally any process that is distributed in space and/or time.
<i>Languages/tools</i>	Very high level programming languages which facilitate modeling and simulation of systems characterized by ordinary and partial differential equations
<i>Implementation/structure/mechanics</i>	Continuous simulation normally requires that each operation be performed at every “tick” of a system clock. Typically, continuous simulations involve differential equations that give relationships for the rates of change of the state variables with time. If the differential equations are simple, they can be solved analytically to give the values of the state variables for all values of time. However, for most continuous simulations analytic solutions are not possible and numerical analysis techniques, e.g., Runge-Kutta integration, are used to integrate the differential equations numerically.
Underlying 'Science'	
<i>Existence</i>	State or fact of being

KNOWLEDGE AREA	Description
Design and Build Models	
Underlying 'Science'	
<i>Referential designation</i>	A technical blueprint of a system that is intended for others to copy. It contains the essential elements of the system; however, third parties may enhance or modify the design as required.
<i>Abstraction/classification (verb and noun)</i>	Abstraction is the process of generalization by reducing the information content of a concept or an observable phenomenon, typically in order to retain only information which is relevant for a particular purpose.
<i>Representation/qualification (verb and noun)</i>	Representation: an activity that stands as an equivalent of something; qualification: a condition or circumstance that must be met or complied with
<i>Surrogacy operations</i>	Surrogate operations can change the user identity or group identity of a process. Access control of each of these kinds of surrogate operations is established by applying authorization policy to the User and Group sub-types of the Surrogate resource type.
<i>Referential inference</i>	Referential inferences infer properties of specific individuals. The main primitive referential inferences are to prove a goal (possibly establishing a value for a variable) and to test if a variable has a value.

KNOWLEDGE AREA	Description
Design and Build Models	
Interoperability Concepts	
<i>Concept of Interoperability</i>	<p>The ability of a model or simulation to provide services to, and accept services from, other models and simulations, and to use the services so exchanged to enable them to operate effectively together. An example of interoperability is the Air Force’s Virtual Flag exercise that consists of constructive simulations and virtual stimulators that provide a synthetic environment for training forces. “Distributive Interactive Simulation is a government/industry initiative to define an infrastructure for linking simulations of various types at multiple locations to create realistic, complex virtual worlds for the simulation of highly interactive activities” [IEEE Std 1278.1-1995]. DIS integrates traditional simulator technologies with computer communication technologies to create a system that provides a common battlefield on which the various simulators can interact in active, real-time situations. [Little, 2002]. The Aggregate Level Simulation Protocol (ALSP) is a combination of software and protocols that allows disparate simulations to communicate with one another.</p>
<i>Interoperability Issues</i>	<p>Most M&S users still lack the services they desire. Many potential M&S applications (e.g., Command and Control Warfare (C2W), logistics, Operations Other Than War (OOTW), space systems, manufacturing and Command, Control, Communications, Computers & Intelligence (C4I)) have not been addressed adequately.</p>
Understand domain concepts (7 surfboards)	
Identify M&S opportunities and challenges	
<i>Opportunities</i>	Opportunity(ies) that M&S provides a given unit
<i>Challenges</i>	Challenges of using M&S for a given unit

KNOWLEDGE AREA	Description
Design and Build Models	
M&S Organizations	
Identify key Joint/Service M&S organizations	
<i>Organization</i>	Organizational purpose, structure, responsibilities and contact information
Systems Theory	
<i>Elements to Whole</i>	Reduction of a given system into elements
<i>Reductionism to Holism</i>	Reduction of a given system into elements for multiple layers
<i>Structure to Function</i>	Functions of elements of a given system
<i>Linear Hierarchy</i>	Linear hierarchy for a given system
<i>Network Hierarchy</i>	Network hierarchy for a given system
<i>Spatial Dimensions</i>	Spatial dimensions of a system
<i>Temporal Dimensions</i>	Temporal dimensions of a system
<i>Structural Dimensions</i>	Structural dimensions of a system
Multi-Disciplined Simulations Specialist	
<i>Operations</i>	Functional area operations (7 surfboards)
<i>Organization</i>	Organizational elements
<i>Systems</i>	Workings, characteristics and composition of major simulation systems and relationships (interoperability) to other simulation systems
Modeling	
<i>Design and build models</i>	Model design techniques include conceptual models, declarative models, functional models, constraint models and multi-models
<i>Feasibility assessment</i>	A basic target analysis that provides an initial determination of the viability of a proposed target for special operations forces employment
<i>Knowledge engineering</i>	The building, maintaining and development of knowledge-based systems

KNOWLEDGE AREA	Description
Leadership and Organizational Management	
<i>Change Management</i>	Factors affecting the organization and the leader's ability to act as a catalyst for change in the M&S community, when needed, influencing, motivating and challenging subordinates
<i>Workforce Professional Development</i>	M&S strategies which maximize employee potential and foster high ethical standards in meeting the organization's vision, mission and goals
Leadership and Management Development	
<i>Strategic Planning</i>	Strategic planning process and how it relates to simulation management
<i>Innovative Problem Solving</i>	Ability to develop creative and innovative solutions to complex simulation management issues
Journeyman	
<i>Contracting</i>	Contracting process for M&S products and/or services
Supervisor, Manager, Sr. Tech. Specialist	
<i>Technology</i>	Broad-based technology concepts
<i>Joint Operations</i>	Joint philosophy, goals and doctrine
Manager	
<i>International Operations</i>	International M&S policy, objectives and capabilities
Senior Technical Specialist	
<i>Technology Planning</i>	Establishing critical technological needs and formulating programs to advance state-of-the-art

<i>Technology Transition</i>	Technology transition mechanisms in the materiel acquisition process
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KNOWLEDGE AREA	Description
Develop Simulation Requirements	
Identify the requirement	
<i>Need Assessment</i>	Need assessment process for a given situation
<i>Desired Outcomes</i>	The desired outcomes to change the given situation based on the developed need assessment
<i>Research Development & Acquisition Development Cycle</i>	Phases of the RDA development cycle
<i>ORD Development</i>	Purpose and contents of the ORD
Validate the requirement	
<i>Organizational Inputs</i>	Inputs classified as supportable or non-supportable and modification of the requirement based on supportable inputs
<i>Technical Review</i>	Technical support review for the requirement
<i>Organizational Input</i>	Role of user organizations to validate new requirements
<i>Spiral Development Process</i>	Phases of the spiral development process
Scope the requirement	
<i>User Perspective</i>	Scope the requirement for a specific perspective
<i>Resource Constraints</i>	Resource matrix for given requirement
New M&S Application	
Identifying new capability	
<i>New Organization or System</i>	Process to create a new organization or system
<i>New Mission Set</i>	Development process for new mission sets
Validating new application	
<i>Organizational Input</i>	Role organizations have in developing a new capability
<i>System Capability Input</i>	New system capability development process
Documenting new application	
<i>Documentation of Development</i>	Key documents involved with development of a new application
Incorporate requirement into the RDA domain	
<i>Cradle to Grave Concept</i>	Role of the trainer throughout the life cycle of a new system

KNOWLEDGE AREA	Description
Technical Development of the Simulation	
Identify key programming aspects	
<i>Technical Design</i>	Conduct of the technical design process
<i>Structure Design</i>	Conduct of the structure design process
<i>Translating Process</i>	Conduct of the translating process
Collect data for programming	
<i>Identify Sources</i>	Different data sources and how to obtain them to support a given requirement
<i>Data Management Plan</i>	Development of a data management plan for a given requirement
<i>Documentation</i>	Required documentation for data collection
Convert data into programming language	
<i>Characteristics of Languages</i>	Differences (strengths and weaknesses) between various programming languages
<i>Configuration Management</i>	Aspects of configuration management
<i>Documentation</i>	Required documentation for configuration management
Computer Technology	
<i>Software Engineering</i>	The application of a systematic, disciplined, quantifiable approach to the development, operation and maintenance of software
<i>SEI/CMU concepts, methods and implementation</i>	Capability Maturity Model® Integration (CMMI) is a process improvement approach that provides organizations with the essential elements of effective processes. CMMI is created by the Software Engineering Institute (SEI).
<i>Agents-based simulation, adaptive systems</i>	Agent based model is a specific individual-based computational model for computer simulation extensively related to the theme in complex systems, emergence, Monte Carlo Method, computational sociology, multi- agent systems and evolutionary programming. An adaptive system is a system that is able to adapt its behavior according to changes in its environment or in parts of the system itself.

KNOWLEDGE AREA	Description
Prepare to Use Simulation	
Conduct developer VV&C	
<i>VV&C Concept</i>	VV&C elements & their definitions
<i>Certification</i>	Certification process
<i>Documentation</i>	Required documentation for VV&C
Conduct testing of simulation	
<i>Assess Abilities</i>	The process to assess abilities for testing
<i>Establish Parameters</i>	Parameters of simulation testing for a given scenario
Conduct user VV&A	
<i>VV&A Concept</i>	VV&A elements and their definitions
<i>Accreditation</i>	Accreditation process
<i>Documentation</i>	Required documentation for VV&A
Mathematics	
<i>Continuous</i>	In mathematics, a continuous function is a function for which, intuitively, small changes in the input result in small changes in the output. Otherwise, a function is said to be discontinuous.
<i>Discrete</i>	Discrete mathematics, also called finite mathematics or Decision Math, is the study of mathematical structures that are fundamentally discrete in the sense of not supporting or requiring the notion of continuity.
<i>Steady-State</i>	If a system is in steady state, then the recently observed behavior of the system will continue into the future. In stochastic systems, the probabilities that various different states will be repeated will remain constant.
<i>Queuing Theory</i>	Queuing theory is the mathematical study of waiting lines (or queues).

KNOWLEDGE AREA	Description
Prepare to Use Simulation	
Mathematics	
<i>Dynamic</i>	The dynamical system concept is a mathematical formalization for any fixed "rule" which describes the time dependence of a point's position in its ambient space. The mathematical models used to describe the swinging of a clock pendulum, the flow of water in a pipe and the numbers of fish each spring in a lake are examples of dynamical systems.
<i>Discrete Event Simulation</i>	In discrete event simulation, the operation of a system is represented as a chronological sequence of events. Each event occurs at an instant in time and marks a change of state in the system.
<i>Numerical Analysis</i>	Study of algorithms for the problems of <i>continuous mathematics</i> (as distinguished from discrete mathematics)
<i>Linear algebra</i>	Branch of mathematics concerned with the study of vectors, vector spaces (also called <i>linear spaces</i>), linear maps (also called <i>linear transformations</i>) and systems of linear equations. Vector spaces are a central theme in modern mathematics; thus, linear algebra is widely used in both abstract algebra and functional analysis. Linear algebra also has a concrete representation in analytic geometry and it is generalized in operator theory. It has extensive applications in the natural sciences and the social sciences, since nonlinear models can often be approximated by a linear one.
<i>Boolean algebra</i>	Boolean algebra is an algebraic structure that captures essential properties of both set operations and logic operations. Specifically, it deals with the set operations of intersection, union, complement and the logic operations of AND, OR and NOT. Boolean algebras are commonly studied in abstract algebra.

KNOWLEDGE AREA	Description
Prepare to Use Simulation	
Mathematics	
<i>Ordinary differential equations</i>	In mathematics, an ordinary differential equation (or ODE) is a relation that contains functions of only one independent variable and one or more of its derivatives with respect to that variable.
<i>Partial differential equations</i>	In mathematics, a partial differential equation (PDE) is a relation involving an unknown function of several independent variables and its partial derivatives with respect to those variables. Partial differential equations are used to formulate and solve problems that involve unknown functions of several variables, such as the propagation of sound or heat, electrostatics, electrodynamics, fluid flow, elasticity or more generally any process that is distributed in space or distributed in space and time. Completely distinct physical problems may have identical mathematical formulations.
Statistics	
<i>Queuing theory</i>	Queuing theory is the mathematical study of waiting lines (or queues).
<i>Hypothesis testing</i>	An algorithm or statistical approach that states the alternative to minimize certain risks
<i>Variance reduction</i>	Procedure used to increase the precision of the estimates that can be obtained for a given number of iterations
<i>Design of experiments</i>	Information-gathering attempts where variation is present, which may or may not be under the full control of the experimenter
Stochastic Processes/Statistics	
<i>Queuing</i>	An ordering of events or activities
Programmatic	
<i>Technology</i>	Broadly, the use and knowledge of tools and crafts and how it affects our ability to control and adapt to the world's changing environment
<i>Production Tools</i>	Broadly, a device, (computer) application or piece of equipment that provides an advantage when accomplishing a task

KNOWLEDGE AREA	Description
Prepare to Use Simulation	
<i>Management</i>	Broadly, the act of directing and controlling individuals/groups for the purpose of accomplishing a common goal
<i>Marketing</i>	Broadly, human activity aimed at satisfying individual/group needs and wants through exchange processes
Specific Simulations and Attributes	
Assess each simulation	
<i>Hierarchy of Simulations</i>	Hierarchy of simulations with examples for each level
<i>Assessment Process</i>	Simulation assessment process
Identify specific simulations	
Application Description	
<i>History</i>	Historic development aspect of the simulation and the impact on current capabilities
<i>Current Usage</i>	Current use of the simulation
<i>Other Usage</i>	Positive and negative use of the simulation
Technical Description	
Interoperability with other simulations	
<i>ALSP, DIS & HLA</i>	Historic aspect of interoperability in relationship to ALSP, DIS & HLA
<i>DIS Concept</i>	Concept of DIS and its capabilities and limitations
<i>ALSP Concept</i>	Concept of ALSP and its capabilities and limitations

KNOWLEDGE AREA	Description
Specific Simulations and Attributes	
<i>HLA Concept</i>	Concept of HLA and its capabilities and limitations
<i>Air Force Simulations</i>	Key simulations for the Air Force with capabilities, limitations and interoperability concerns
<i>Army Simulations</i>	Key simulations for the Army with capabilities, limitations and interoperability concerns
<i>Navy Simulations</i>	Key simulations for the Navy with capabilities, limitations and interoperability concerns
<i>Marine Simulations</i>	Key simulations for the Marines with capabilities, limitations and interoperability concerns
<i>Joint Simulations</i>	Key Joint simulations with capabilities, limitations and interoperability concerns
Interoperability with real-world equipment	
<i>C4I Systems</i>	C4I systems that require simulation feed and their capabilities, issues and interoperability to other C4I systems
<i>Weapon Systems</i>	Weapon systems that require simulation feed and their capabilities, issues and interoperability concerns
Specific Simulation Applications	
Develop strategy to meet requirement	
<i>Develop an M&S Support Architecture</i>	M&S architecture development with a given scenario to develop an M&S architecture
<i>Documentation</i>	Required documentation for an M&S architecture
Identify simulations to meet requirement	
Psychology	
<i>Neural level modeling</i>	Computing paradigm that attempts to mimic cortical (brain) structures

KNOWLEDGE AREA	Description
Specific Simulation Applications	
Computer Science	
<i>Data structures</i>	A data structure is a way of storing data in a computer so that it can be used efficiently.
<i>Computer architecture/organization</i>	Computer architecture is the conceptual design and fundamental operational structure of a computer system.
<i>File management</i>	A computer program that provides a user interface to work with file systems. Also called a file browser.
<i>Database systems</i>	A system or software designed to manage a database and run operations on the data requested by numerous clients
<i>Computer networks</i>	Multiple computers connected together using a telecommunication system for the purpose of communicating and sharing resources
<i>Parallel computing</i>	The simultaneous execution of the same task (split up and specially adapted) on multiple processors in order to obtain results faster
<i>Artificial intelligence</i>	Intelligence as exhibited by an artificial (man-made, non-natural, manufactured) entity
Education	
<i>Learning theories</i>	Explanations regarding human learning processes; how to-be-learned material is perceived, cognitively encoded in short- and long-term memory and retrieved independently or as part of other activities (e.g., decision making, problem solving, etc.)

KNOWLEDGE AREA	Description
Specific Simulation Applications	
Industrial Engineering	
<i>Linear programming</i>	Optimization problems in which the object function and the constraints are all linear
<i>Dynamic programming</i>	A method of solving problems exhibiting the properties of overlapping sub-problems and optimal substructure and is considered to be the basis of systems analysis
<i>Nonlinear optimization</i>	The process of solving one or more equalities and inequalities (constraints) over a set of unknown real variables, along with an objective function to be maximized or minimized, where some of the constraints or the objective function is nonlinear
<i>Sensitivity analysis</i>	The study of how the variation in the output of a model (numerical or otherwise) can be apportioned, qualitatively or quantitatively, to different sources of variation
M&S Abstraction Techniques/representational schemas	
<i>Static/dynamic</i>	Static: model of a system in which there is no change; Dynamic: model of a system characterized by continuous change, activity or progress
<i>Descriptive/normative/prescriptive</i>	Descriptive: model used to depict the behavior or properties of an existing system; Normative: model that makes use of a familiar situation to represent a less familiar one; Prescriptive: model used to convey the required behavior or properties of a proposed system
<i>Scalar/vector/manifold</i>	Scalar: a physical quantity which can be represented by a real number, having magnitude but not direction; Vector: a quantity having magnitude and direction; Manifold: mathematical objects that allow more complicated structures to be expressed and understood in terms of relatively well-understood properties of simpler spaces

KNOWLEDGE AREA	Description
Specific Simulation Applications	
M&S Abstraction Techniques/representational schemas	
<i>Syntax/semantics</i>	Syntax: the study of the patterns of formation of sentences and phrases from words; Semantics: study of the relations of words and their meanings
<i>Distribution of evaluation: in space; in time</i>	
Types of Representation	
<i>Mathematical</i>	A transformation of one set into another that preserves in the second set the operations between the members of the first set
<i>Partial differential equations and boundary value</i>	Boundary value refers to a problem containing a differential equation together with a set of additional restraints, called the boundary conditions.
<i>Problems</i>	Questions that can be answered with the help of mathematics formal meaning (proofs)
<i>Structural</i>	A representation of the physical or logical structure of a system; for example, a representation of a computer network as a set of boxes connected by communication lines
<i>Diagrammatic</i>	Graphic representation of an algebraic or geometric relationship; a plan, sketch, drawing or outline designed to demonstrate or explain how something works or to clarify the relationship between the parts of a whole
<i>Petri Nets</i>	A calculating chart with scales that contain values of three or more mathematical variables
<i>Finite element</i>	A method for solving partial differential equations, applicable to a wide range of physical and engineering problems
<i>Nomograph</i>	A calculating chart with scales that contain values of three or more mathematical variables
<i>Process</i>	The procedural steps of a task, event or activity performed by a system

<i>Event trace</i>	Method of software diagnostics, collects data throughout the processing of an event to verify correct operation throughout the execution of the event
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KNOWLEDGE AREA	Description
Specific Simulation Applications	
Types of Representation	
<i>State transition</i>	Change from one state (condition/ configuration) to another in a system, component or simulation
<i>Information</i>	Knowledge derived from study, experience or instruction. A collection of facts or data
<i>Taxonomic</i>	Pertaining to the practice and science of classification. Taxonomies are composed of taxonomic units known as taxa (singular taxon) and are frequently hierarchical in structure.
<i>Classificatory (UML static)</i>	The classification of items in a Unified Modeling Language static representation based on class diagrams of modeled environments
<i>Data</i>	Individual facts, statistics or items of information; a body of facts; information
M&S Uses (Classes)	
<i>Extrapolation /interpolation-in-time</i>	Interpolation: estimation of a value of data based on an established set of collected data within the data range. Extrapolation: estimation of a value of data based on an established set of collected data outside of the data range. Extrapolation/ interpolation-in-time would use a time criteria as the aforementioned collected data values.
<i>Extrapolation /interpolation-in-space</i>	Interpolation: estimation of a value of data based on an established set of collected data within the data range. Extrapolation: estimation of a value of data based on an established set of collected data outside of the data range. Extrapolation/ interpolation-in-space would use spatial analysis data as the aforementioned collected data values.

KNOWLEDGE AREA	Description
Developing the Training Environment	
Identify training objectives	
<i>Training Design</i>	Elements of the training design process
<i>Organizational Perspective</i>	Training need evaluation for an organization
<i>Training Audience</i>	Determination of the training audience
<i>Primary Training Objectives</i>	Primary training objectives development for a given scenario
<i>Secondary Training Objectives</i>	Secondary training objectives development for a given scenario
Design a architecture based on objectives	
<i>Single vs. Multiple Sites</i>	Architecture implications for either a single site or distributed to multiple sites
<i>Communication</i>	Basic concepts of communication design to support an M&S event
<i>Security</i>	Basic concepts of security and issues with multi-layer security design to support an M&S event
Refine objectives with defined outcomes	
<i>Time Constraints</i>	The impact that time will have on meeting established objectives based on a scenario
<i>Resource Constraints</i>	The impact that other resources will have on meeting established objectives based on a scenario
Simulation in the Training Environment	
Define observation process	
<i>Alignment of Objectives</i>	Outcome development and alignment to establish objectives
<i>Structure of Observation</i>	Data requirements development to measure desired outcomes
Develop timeline structure for integration	
<i>Exercise Timeline</i>	Key events required for the conduct of an exercise and the time resource associated with each event

KNOWLEDGE AREA	Description
Simulation in the Training Environment	
Develop timeline structure for integration	
<i>Technical Timeline</i>	Technical aspects of an exercise and the time resource associated with each event
<i>Support Timeline</i>	Support aspects required for the conduct of an exercise and the time resource associated with each event
Conduct pre-integration activities	
<i>Initial Research</i>	Initial research for support of an M&S exercise event
<i>IPR Concept</i>	Purpose and outcomes desired from an IPR
<i>Design of Simulation Event</i>	Determination of which simulation or mix of simulation would support a given event
<i>Facility Support</i>	Facility support required to support a given M&S exercise
<i>Scenario Development</i>	Scenario development based on a given set of objectives and guidance
<i>Support Activities</i>	Support activities required to run an exercise
<i>Pre-training</i>	Need and requirement to conduct pre-training prior to an exercise
<i>Documentation</i>	Elements of an Exercise Control Plan and Simulation Control Plan and how to compose them
Conduct integration activities	
<i>Cell Functions</i>	Role and functions of cells in the conduct of an exercise
<i>Exercise Flow</i>	Purpose of each aspect of an exercise
Observation of Training Environment	
Collect observations	
<i>Collection Plan</i>	Collection plan development for a given scenario
<i>Analysis</i>	Data analysis to support the desired outcomes and doctrine
<i>Supporting Materials</i>	Development of supporting materials for feedback based on data analysis
<i>Documentation</i>	Documentation of results and supporting materials for feedback

KNOWLEDGE AREA	Description
Observation of Training Environment	
Provide feedback based upon observations	
<i>Formal AAR Process</i>	Conduct and participation in a formal AAR process
<i>Informal Process</i>	Conduct and participation in an informal AAR process
<i>Final Report</i>	Types of final reports and the materials they contain
M&S Related Assets	
<i>Notations</i>	A system of figures or symbols used in a specialized field to represent numbers, quantities, tones or values
<i>Syntactic specifications and conventions</i>	Of, or relating to, or conforming to the rules of syntax, or the use of a language or set of words
<i>Semantic specifications and conventions</i>	Of, pertaining to, or arising from the different meanings of words or other symbols
M&S Related Perspectives	
<i>Enterprise</i>	A systematic activity or a project undertaken or to be undertaken
<i>Business Practice</i>	Those behaviors in a business that reflect how a particular organization or business conducts its day-to-day operations
<i>Economics of M&S</i>	Return on investment of M&S based on quantifiable and non-quantifiable benefits. To achieve warfighter ROI, the M&S must be credible, and users must accept the validity of the representation of tactical performance.

KNOWLEDGE AREA	Description
M&S Related Perspectives	
<i>Market Model</i>	A defined model representation of a specific subdivision of a population considered as buyers or users of a particular product or service
<i>Products</i>	Something produced by human or mechanical effort or by a natural process; a direct result; a consequence
<i>Services</i>	Activities that call directly for time and effort rather than for a concrete end product
<i>Buyers</i>	A person who buys; purchaser
<i>Sellers</i>	A person who sells; salesperson or vendor
<i>Business Case</i>	A business case is a structured proposal for business change that is justified in terms of costs and benefits. It is a typical prerequisite for the initiation of a large project and is explicitly required by many project management methodologies.
<i>Cost-benefit</i>	Pertaining to an analysis or study of the actual cost of a project in relation to the potential benefits that will come from it
<i>Enterprise Infrastructure</i>	Broadly, those elements that enable people and systems to exchange information and execute transactions
<i>Professional Development</i>	Skill acquisition and maintenance in support of a particular career path
<i>Enterprise Process</i>	An entire business system, including all core and support processes needed for an organization to achieve its critical success objectives
<i>Enterprise Tools</i>	Broadly, a device, (computer) application or piece of equipment that provides an organization or its employees an advantage toward achieving its stated critical success objectives

KNOWLEDGE AREA	Description
M&S Related Disciplines	
<i>Graph Theory</i>	The study of graphs, mathematical structures used to model pairwise relations between objects from a specified collection
<i>Logic</i>	The study of the principles and criteria of valid inference and demonstration used extensively in the fields of artificial intelligence and computer science
<i>Relations</i>	In mathematics, expressions that show equality and non-equality, such as "=" and "<"; in logic, a property or predicate ranging over more than one argument
<i>Inference</i>	The act or process of deriving a conclusion based solely on what one already knows
Management	
<i>Enterprise Management</i>	A set of management processes, tools, systems, etc. developed to assist an organization in achieving its stated critical success objectives
<i>Corporate institutional development</i>	Building and maintaining institutional, economic and cultural viability of an organization as it faces a changing business environment
<i>Enterprise operations</i>	Processes and systems that work together or independently to assist an organization in achieving its stated critical success objectives
Evaluation Design	
Develop measurement of outcomes	
<i>Baseline Establishment</i>	Determination of the baseline for a given situation or organization prior to the M&S application
<i>Measurement Alignment to Objectives</i>	MOE and MOP development based upon objectives
<i>Tractability Documentation</i>	Tractability matrix development for evaluation

KNOWLEDGE AREA	Description
Evaluation Design	
Develop evaluation methodology and tools	
<i>Technical Evaluation Methodology</i>	Methods and topics examined in a technical evaluation
<i>Application Evaluation Methodology</i>	Methods and topics examined in an application evaluation
Develop description of evaluation methods	
<i>Quantitative Methods</i>	Methods and issues in conducting a quantitative evaluation for M&S
<i>Qualitative Methods</i>	Methods and issues in conducting a qualitative evaluation for M&S
Develop resources to conduct the evaluation	
<i>Resource Scoping</i>	Resource determination for evaluation through a cost analysis
<i>Issues with Resource Constraints</i>	Issues and impact of resource constraints for evaluation
Execution of Evaluation	
Develop timelines for the evaluation	
<i>Pre-Collection Timeline Development</i>	Determination of the impact that resource constraint has on evaluation based on a given time frame
<i>Post Collection Timeline Development</i>	Determination of the impact that resource constraint has on evaluation based on a given time frame
Execute the evaluation	
<i>Collection Methodology</i>	Methodologies for data collection and determination of a data collection methodology for a given scenario
<i>Documentation of Collection</i>	Documentation of evaluation data

KNOWLEDGE AREA	Description
Assessment of Evaluation	
Compile evaluation data	
<i>Correlation Approach for Data</i>	Data correlation process and development
<i>Tracking Data Collection Coverage</i>	Data tracking for a given evaluation and verification of data coverage
Analyze the evaluation data	
<i>Alignment of Data to Outcomes</i>	Process for aligning data to measurement of outcomes
<i>Secondary Source Development</i>	Concept and issues with secondary source information
Convert analysis results to an action plan	
<i>Develop Analysis Relationships</i>	Relational analysis development to support conclusions
<i>Develop New or Modified Requirements</i>	Development of a new or modified requirement based on conclusions and data
M&S Modification	
Determining Need to Change a Simulation	
Identify shortfalls in simulation	
<i>Application Design Flaws</i>	Concept of application design flaws and analysis of a simulation work around
<i>Technical Design Flaws</i>	Concept of technical design flaws and analysis of a technical flaw
Develop requirements to rectify the shortfalls	
<i>Application Requirements</i>	Reevaluation of an established requirement to an application shortfall
<i>Technical Requirements</i>	Reevaluation of a simulation capability to a technical shortfall
Validate requirements to rectify the shortfalls	
<i>Organizational Review</i>	Organizational structure to review shortfalls
<i>Technical Review</i>	Structure to review technical shortfalls

KNOWLEDGE AREA	Description
Technical Changes of the Simulation	
Collect data to rectify the shortfalls	
<i>Focused Data Collection</i>	Data review and creation of a modified focus collection plan for data shortfalls
<i>Alignment to other Data</i>	Verification of correlation with new data and old data
Convert data into programming language	
<i>Convert Data</i>	Challenges and issues with converting data
<i>Data Insertion into Simulation</i>	
Soft Computing	
<i>Decision Trees</i>	In operations research, specifically in decision analysis, a decision tree is a decision support tool that uses a graph or model of decisions and their possible consequences, including chance event outcomes, resource costs and utility. A decision tree is used to identify the strategy most likely to reach a goal. Another use of trees is as a descriptive means for calculating conditional probabilities.
<i>Dynamic Programming</i>	In computer science, dynamic programming is a method of solving problems exhibiting the properties of overlapping sub-problems and optimal substructure that takes much less time than naive methods.
<i>Emergent Behavior</i>	An emergent behavior or emergent property can appear when a number of simple entities (agents) operate in an environment, forming more complex behaviors as a collective. If emergence happens over disparate size scales, then the reason is usually a causal relation across different scales. In other words, there is often a form of top-down feedback in systems with emergent properties. These are two of the major reasons why emergent behavior occurs: intricate causal relations across different scales and feedback.

KNOWLEDGE AREA	Description
Soft Computing	
<i>Fractals</i>	A rough or fragmented geometric shape that can be subdivided in parts, each of which is (at least approximately) a reduced-size copy of the whole
<i>Fuzzy Logic</i>	Fuzzy logic is derived from fuzzy set theory dealing with reasoning that is approximate rather than precisely deduced from classical predicate logic.
<i>Genetic Algorithms</i>	A genetic algorithm (or GA) is a search technique used in computing to find true or approximate solutions to optimization and search problems.
<i>Human Cognition</i>	Human cognition is the study of how the human brain thinks.
<i>Knowledge-Based Systems</i>	A computer system that is programmed to imitate human problem solving by means of artificial intelligence and reference to a database of knowledge on a particular subject
<i>Logistic Networks</i>	A supply chain, logistics network or supply network is a coordinated system of organizations, people, activities, information and resources involved in moving a product or service in physical or virtual manner from supplier to customer.
<i>Neural Nets</i>	A neural network, also known as a parallel distributed processing network, is a computing paradigm that is loosely modeled after cortical structures of the brain. It consists of interconnected processing elements called nodes or neurons that work together to produce an output function.

KNOWLEDGE AREA	Description
Soft Computing	
<i>Petri Nets</i>	A Petri net (also known as a place/transition net or P/T net) is one of several mathematical representations of discrete distributed systems. As a modeling language, it graphically depicts the structure of a distributed system as a directed bipartite graph with annotations.
<i>Simulated Annealing</i>	Simulated annealing (SA) is a generic probabilistic meta-algorithm for the global optimization problem, namely locating a good approximation to the global optimum of a given function in a large search space.
<i>Swarms</i>	The study of collective behavior in decentralized, self-organized systems.
Conduct VV&C of modified simulation	
<i>VV&C Modification</i>	Conduct of a modified VV&C
Convert language into another language	
<i>Resource Implications</i>	Cost implications of language conversions or translators
<i>Implications of Conversion</i>	Implications of conversion to functionality of the simulation
Assessment of Changes to a Simulation	
Conduct testing of modified simulation	
<i>Alpha Testing Modification</i>	Conduct of an Alpha Test and review of an Alpha test plan
<i>Beta Testing Simulation</i>	Conduct of a Beta Test and review of a Beta test plan
Conduct user VV&A of modified simulation	
<i>VV&A Modification in Simulation</i>	Conduct of a modified VV&A
<i>Documentation of Modification</i>	Documentation for VV&A modification

KNOWLEDGE AREA	Description
M&S Development and Use Life Cycle	
<i>Retirement</i>	Removal of a system from active use/service due to culmination of useful period of service
M&S Related Concepts	
<i>visualization for information representation</i>	Simulation or simulators that represent analog functioning; for example, an analog circuit simulation used to design and test complex analog circuits
<i>digital simulation</i>	Simulation or simulators that represent functioning using programming (software) code in a manner that mimics real-world equipment, events, processes, etc.
<i>human-in-the-loop simulation</i>	Simulation and simulators that employ one or more human operators in direct control of the simulation/simulator or in some key support function (e.g., decision making)
<i>hardware-in-the-loop simulation</i>	Simulation and simulators that employ one or more pieces of operational equipment (to include computer hardware) within the simulation/simulator system
<i>software-in-the-loop simulation</i>	Simulation and simulators that employ one or more elements of operational software (computer programming code) within the simulation/simulator system
<i>composability</i>	A system design principle that deals with the inter-relationships of components, each of which are considered self-contained and stateless, and that can be (re-)combined to test/satisfy specific user requirements
<i>community of practice</i>	Refers to the process of social learning that occurs when people who have a common interest in some subject or problem collaborate over an extended period to share ideas, find solutions and build innovations
<i>professional certification</i>	A method used to signify that a person is qualified to perform a job based on key knowledge, skills and/or experience

KNOWLEDGE AREA	Description
<i>simulation asset management</i>	Tasks and decisions employed to capture, catalog and coordinate use of key resources (e.g., equipment, HW/SW, personnel, etc.) related to simulations/simulators
<i>economics of simulation</i>	The study of how simulation/simulators are developed and used, to include evaluations related to effective usage, cost-benefit analysis, return on investment (ROI), etc.
<i>sensors</i>	A type of transducer that can be direct-indicating; for example, a mercury thermometer, or paired with an indicator or display; for example as part of a digital metal detector system
<i>Web-enabled simulations</i>	A simulation/simulator that can be accessed using standard Internet (Web) connectivity and associated data I/O protocols in combination with off-the-shelf hardware/software components
<i>simulation tools (AcslXtreme,etc)</i>	Generally, a modeling, execution (simulation) and analysis environment that can be used to mimic a specified type of system or process (e.g., continuous, dynamic, analog, etc.)
<i>bioinformatics</i>	Computational biology used in applied mathematics, statistics, computer science, artificial intelligence, chemistry and biochemistry to solve biological problems usually on the molecular level
<i>wearable computing</i>	Class of computer/computing HW/SW that can be readily attached to the human body directly or as apparel and that provide one or more of a host of functions useful for work, leisure and entertainment
<i>augmented reality/mixed reality</i>	A field of computer research which deals with the combination of real-world and computer-generated data/the merging of real-world and virtual reality to produce new environments where physical and digital objects can co-exist and interact in real time, to include augmented reality

KNOWLEDGE AREA	Description
<i>biometrics</i>	The study of methods for uniquely recognizing humans based upon one or more intrinsic physical or behavioral traits
<i>biosensors</i>	A device for the detection of an analyte that combines a biological component with a physicochemical detector component
<i>neural networks</i>	Also known as a parallel distributed processing network, is a computing paradigm that is loosely modeled after cortical structures of the brain and consists of interconnected processing elements called nodes or neurons that work together to produce an output function
<i>data mining</i>	The process of searching large volumes of data for patterns using tools that search for element/component commonality (e.g., classification, clustering, key words, etc.)
<i>authoring systems</i>	Any development tool suitable for developing a useable computer-based application; for example, computer based training (CBT), HTML code for viewing on the Internet, modeling/simulation applications, computer/Internet-based tests/surveys, etc.
<i>grid and cluster computing</i>	Grid computing: a computing model that treats all resources as a collection of manageable entities with common interfaces to such functionality as lifetime management, discoverable properties and accessibility via open protocols; Cluster computing: a group of tightly coupled computers that work together closely so that in many respects they can be viewed as though they are a single computer
<i>distributed high performance computing</i>	A method of computer processing in which different parts of a program run simultaneously on two or more computers that communicate with each other over a network – a type of parallel computing designed to enhance computational power
<i>optical computing</i>	A computer that uses photons, rather than electrons, to manipulate, store and transmit data

KNOWLEDGE AREA	Description
<i>Microeletromechanical systems (MEMS)</i>	Referred to as micro machines, the technology of the very small (from a micrometer to millimeter), and merges at the nanoscale into nanotechnology
<i>Micro-opto-mechanical systems (MOMS)</i>	Micro system that combines optical and mechanical functions without the use of electronic devices or signals
<i>RF MEMS</i>	MEMS-based sensor that specifically deals with radio frequency signals (RF) – that portion of the electromagnetic spectrum in which electromagnetic waves can be generated by alternating current which is fed to an antenna
<i>BioMEMS</i>	MEMS-based sensor that specifically deals with biological signals/functions; for example, blood pressure sensors
<i>photonics</i>	The science and technology of generating, controlling and detecting photons, particularly in the visible light and near infra-red spectrum
<i>microfluidics</i>	The science and technology relating to the behavior, precise control and manipulation of microliter and nano liter volumes of fluids
<i>terahertz technology</i>	10 ¹² Hz, corresponding to wavelength (e.g., of sound, radiation, etc.) and capabilities/applications based on this capability; for example, imaging techniques and ultra-precise timing devices
<i>rational unified process (RUP)</i>	An iterative (adaptable) software development process framework that can be tailored; for example by a software project team, by selecting the elements of the process that are appropriate for their needs
<i>UML</i>	A general purpose, standardized specification (modeling) language for object modeling that includes a graphical notation used to create an abstract model of a system

KNOWLEDGE AREA	Description
<i>Shlaer-Mellor method of structured modeling</i>	One of a number of object-oriented analysis/design methods developed in 1980s in response to perceived weaknesses in the existing structured analysis and structured design (SASD) techniques in use primarily by software engineers
<i>real-time object oriented modeling (ROOM)</i>	Technique whereby the actor or the software machine is the central component – can be used in conjunction with UML. ROOM diagrams illustrate both the structural and behavior aspects of the actor.
<i>model driven architecture (MDA)</i>	A software design approach sponsored by Object Management Group that supports several standards, such as UML, XMI and others
<i>IDEF0 & IDEF1x (ER diagrams)</i>	Functional modeling language(s) sponsored by the Air Force capable of capturing various organizational enterprise operations/functions (IDEF0) and related information requirements (IDEF1x), such as key elements of an invoice
<i>Gane-Sarson data flow modeling</i>	Structured analysis of how information/ data flows through a system/process that can be used to automate parts or all of that system – approach uses various techniques, such as data flow diagrams, decision trees, decision tables and structured English
<i>Coad/Yourdon structured information modeling</i>	Widely used object-oriented (OO) modeling approach broken into three iterative steps: analysis (OOA), design (OOD) and programming (OOP)
<i>test & training enabling architecture (TENA)</i>	Program established in 2002 for developing the foundation that will allow DoD ranges, labs and facilities to be interoperable by 2010
<i>CORBA IDL (interface definition language)</i>	A JAVA-based technology for handling objects interacting on different platforms across a network (distributed objects) that is based on CORBA, an industry-standard distributed object model architecture
<i>phenomenon algorithm specification</i>	A mathematical procedure serving for a computation or construction (the computation of some function) used to represent a given system, process, etc.

KNOWLEDGE AREA	Description
<i>common software component development</i>	Historically, refers to development of component ware – software designed to work a component of a larger application
<i>finite element method</i>	Finding approximate solution of partial differential equations (PDE) as well as of integral equations, such as the heat transport equation
<i>hybrid simulation: e.g., combined CS/DES/FEM</i>	Combining multiple modeling/simulation approaches within a unified approach – an example could be combining analytical, continuous and discrete event modeling/simulation into a multi-level (hybrid) approach that uses different modeling/simulation approaches when dealing with varying levels/abstractions
<i>surrogate key</i>	In a database, a unique identifier for either an entity in the modeled world or an object in the database – the surrogate key is not derived from application data
<i>hybrid models</i>	An assemblage of one or more physical and one or more numerical, consistently-scaled, substructures
<i>DES example</i>	Information desk at an airport – estimation of the expected average delay in queue of arriving customers, where the delay in queue of a customer is the length of the time interval from the instant of his arrival at the facility to the instant he begins being served
<i>DES components</i>	System state, simulation clock, event list, statistical counters, initialization routine, timing routine, event routine, library routines, report generator, main program
<i>modeling issues in hybrid simulations</i>	Time events, state events, changes in simulation model, re-initialization, event iteration, chattering, Dirac pulses
<i>complex adaptive systems (CAS)</i>	Natural systems (e.g., brains, immune systems, ecologies, societies) and artificial systems (parallel and distributed computing systems, artificial intelligence systems, artificial neural networks, evolutionary programs) are characterized by apparently complex behaviors that emerge as a result of often nonlinear spatio-temporal interactions among a large number of component systems at different levels of organization.

KNOWLEDGE AREA	Description
<i>complexity and CAS modeling</i>	CAS is the operational model of the complexity paradigm.
<i>complexity and chaos</i>	<p>Complexity: The interaction of many parts, giving rise to difficulties in linear or reductionist analysis due to the nonlinearity of the inherent circular causation and feedback effects.</p> <p>Chaos: A system whose long-term behavior is unpredictable, tiny changes in the accuracy of the starting value rapidly diverge to anywhere in its possible state space. There can, however, be a finite number of available states, so statistical prediction can still be useful.</p>
<i>CAS modeling methods</i>	StarLogo and NetLogo used in labs and classrooms. The three main components of the CAS modeling environment are turtles, patches and the observer. The individual agents in the system are called turtles, although they can represent any kind of agent, from a molecule to a person. The environment in which the turtles operate is divided into patches. The third component, the observer, can issue commands that affect both patches and turtles. The observer also conducts maintenance and documentation of the turtle world.
<i>CAS modeling case studies</i>	Economies, ecologies, weather, traffic, social organizations, cultures, the brain
<i>composability theory</i>	Composability has been defined as the capability to select and assemble simulation components in various combinations into valid simulation systems to satisfy specific user requirements. Composability theory explains how an executing federation can provide imperfect results.
<i>hierarchical simulation</i>	A model of information in which data are represented as trees of records connected by pointers.
<i>SEI/CMU concepts, methods & implementation</i>	Integration of Software-Intensive Systems (ISIS) including identifying indicators of success in interoperability, understanding optimal

KNOWLEDGE AREA	Description
	technologies and methods, identifying solutions for semantic interoperability, addressing organizational and programmatic issues and using the SEI Evolutionary Process for Integrating COTS-based systems (EPIC) in the adoption and integration of a COTS product. Performance Critical Systems (PCS) applies predictive modeling techniques to performance and dependability problems in real-time embedded systems.
<i>solving DEs and PDEs</i>	Differential Equations and Partial Differential Equations. DEs define the relationship between an unknown function and its derivative; numerical methods are required to find the function defined by the differential equation(s). The simplest method of solving such equations is known as the Euler method, the estimate of the next value y_{i+1} given the current value y_i is $y_{i+1} = y_i + h f(y_i)$. A PDE is a differential equation in which the unknown function is a function of multiple independent variables and their partial derivatives.
<i>finite element analysis/PDE</i>	Finite element methods represent a powerful and general class of techniques for the approximate solution of partial differential equations. Mesh generation and algebraic solver are two important aspects of the finite element methodology.
<i>visualization for information representation</i>	Branch of computer graphics and user interface design concerned with presenting data to users by means of interactive or animated digital images in order to improve understanding of the data being presented
<i>IG techniques</i>	New fundamental alternatives to raster imaging.

KNOWLEDGE AREA	Description
	Improvements include improved user interface, 4 x increases in display performance for large images, lower memory footprint for large images, improved performance for drawings with a large number of images, better support for monochrome images and new methods for creating and manipulating image entities.
<i>deployment model</i>	Model that simulates the reception, staging, onward movement and integration (RSOI) of military personnel and equipment
<i>execution model</i>	A model that specifies the behavior of a computer system to the extent that it is relevant to correct execution of application programs. Explicitly describes the actions involved in the execution of a program by the specified computer system.
<i>component model</i>	Component software architecture from Microsoft, which defines a structure for building program routines (objects) that can be called up and executed in a Windows environment
<i>information model</i>	An information model is an organizational framework that is used to categorize information resources.
<i>product line architecture & development</i>	The structural properties for building a group of related systems (i.e., product line), typically the components and their interrelationships. The inherent guidelines about the use of components must capture the means for handling required variability among the systems. (Sometimes called a reference architecture)
<i>data mining languages</i>	PERL, Visual Basic®, Scripting Edition, XML
<i>data mining using simulation</i>	The act of analyzing a database or data warehouse and searching for new facts based on the data. For example, a supermarket may mine its customer data and find that 87% of people who buy tuna in a can also buy orange juice at the same time.
CROM	Simulation of the operation of a Control ROM
C2IEDM	Command and Control Information Exchange Data Model. Enables coalition information sharing and multi-security-level networking. Has been endorsed as the foundation for the both

KNOWLEDGE AREA	Description
	Army and Marine Corps information exchange standard for Battle Command.
<i>microelectromechanic systems (MEMS)</i>	Micron-scale structures that transduce signals between electronic and mechanical forms – the miniaturization of electronics
<i>Popkin's Systems Architect</i>	The first fully integrated enterprise tool set to support the wide array of industry standards used in modeling and architecture projects worldwide
<i>ERWin Data Modeler</i>	Data modeling solution for creating and maintaining databases, data warehouses and enterprise data models
<i>Component X</i>	Free plug-in for the REALbasic Development Environment which provides high quality, fast, cross-platform consistent graphics functions
CADM	Core Architecture Data Model or Computer-Aided Design and Manufacturing
<i>architecture views</i>	Representations of the overall architecture that is meaningful to one or more stakeholders in the system. The architect chooses and develops a set of views that will enable the architecture to be communicated to, and understood by, all the stakeholders and enable them to verify that the system will address their concerns.
<i>operational (process) architecture</i>	The structural design of general process systems that applies to fields such as computers (software, hardware, networks, etc.), business processes (enterprise architecture, policy and procedures, logistics, project management, etc.) and any other process system of varying degrees of complexity
<i>activity modeling</i>	The act of developing an accurate description of the activities performed by a system
<i>information exchange model</i>	An XML-based metadata registry being adopted by US federal agencies for the precise exchange of information

KNOWLEDGE AREA	Description
<i>IDEF 1X</i>	IDEF semantic modeling, a product of the Integrated Computer-Aided Manufacturing (ICAM) initiative of the United States Air Force. A method for designing relational databases with syntax designed to support the semantic constructs necessary in developing a conceptual schema. A conceptual schema is a single integrated definition of the enterprise data that is unbiased toward any single application and independent of its access and physical storage.
<i>LADAR/IR</i>	Laser Detection and Ranging/Infrared. A high-resolution method for collecting enough detail to identify targets, such as tanks.
<i>degeneracy tests</i>	Check that model works for extreme cases
M&S Development and Use Life Cycle	
<i>logical variable</i>	A variable that can hold one of the logical values is a logical variable and is one of the basic structures in logic programming. The object is referred to by a name starting with a capital letter.
<i>integer variable</i>	Variables that must take an integer value (0, 1, 2 ...).
<i>real variable</i>	In mathematics, a function of a real variable is a mathematical function whose domain is the real line. More loosely, a function of a real variable is sometimes taken to mean any function whose domain is a subset of the real line.
<i>state variable</i>	A variable that defines one of the characteristics of a system, component or simulation. The values of all such variables define the state of the system, component or simulation.
<i>initial condition</i>	The values assumed by the variables in a system, model or simulation at the beginning of some specified duration of time. Contrast with: boundary condition, final condition.
<i>steady state</i>	A situation in which a model, process or device exhibits stable behavior independent of time
<i>data fusion</i>	The integration of data and knowledge collected from disparate sources by different methods into a consistent, accurate and useful whole

KNOWLEDGE AREA	Description
<i>fractal</i>	An irregular or fragmented geometric shape that can be repeatedly subdivided into parts, each of which is a smaller copy of the whole. Fractals are used in computer modeling of natural structures that do not have simple geometric shapes, such as clouds, mountainous landscapes and coastlines.
<i>Phong Lighting Model</i>	One of the most common lighting models in computer graphics, developed in 1973. Local illumination model, which means only direct reflections are taken into account. Light that bounces off more than one surface before reaching the eye is not accounted for.
<i>Z-buffer</i>	The management of image depth coordinates in three-dimensional (3-D) graphics, usually done in hardware, sometimes in software. Also known as depth buffering.
<i>computable</i>	A function that can be computed by an algorithm
<i>NP complete</i>	The complexity class of decision problems for which answers can be checked for correctness, given a certificate, by an algorithm whose run time is polynomial in the size of the input (that is, it is NP) and no other NP problem is more than a polynomial factor harder. Informally, a problem is NP-complete if answers can be verified quickly, and a quick algorithm to solve this problem can be used to solve all other NP problems quickly.
<i>evolutionary computation</i>	A development in computer science that contains building, applying and studying algorithms based on natural selection. EC is conducted with the help of evolutionary algorithms.
<i>portable simulation systems</i>	High-technology simulation systems that enable tactical units to conduct training close to home or while deployed
<i>eye-point</i>	An alternative to the computer mouse that allows a person using a computer to click links, highlight text and scroll simply by looking at the screen and tapping a key on the keyboard. Uses standard eye-tracking hardware—a specialized computer screen with a high-definition camera and infrared lights.

KNOWLEDGE AREA	Description
<i>Field-of-View (FOV)</i>	The angular extent of the observable world that is seen at any given moment
<i>euler attitude angles</i>	A set of three angles used to describe the orientation of an entity as a set of three successive rotations about three different orthogonal axes (x, y and z).
<i>fitness landscape</i>	Used to visualize the relationship between genotypes (or phenotypes) and reproductive success. Fitness landscapes are often conceived of as ranges of mountains. A list of destination addresses.
<i>predator-prey modeling</i>	A system in which there are two populations known as the predator and the prey. The model states that the prey will grow at a certain rate, but will also be eaten at a certain rate because of predators. The predators will die at a certain rate but will then grow by eating prey. First predator-prey model was introduced in the 1920s by American biophysicist Alfred Lotka and Italian mathematician Vito Volterra – known as the Lotka-Volterra Pred-Prey Model.
<i>principle of competitive exclusion (Gause's principle)</i>	Two species competing for the limited resources can only co-exist if they inhibit the growth of competing species less than their own growth. Where one species eliminates the other is known as competitive exclusion, or Gause's Principle.
<i>inductive modeling</i>	Finding the rule with the cause and the effect. Founded on the model-based reasoning paradigm pioneered at NASA and MIT, inductive modeling combines ideas from many other technologies – including simulations, data modeling, expert systems and object-oriented modeling – to apply artificial intelligence to very complex systems such as data networking environments. Inductive techniques include system identification and parameter estimation.
<i>multicast</i>	A transmission mode in which a single message is sent to selected multiple (but not necessarily all) network destinations; i.e., one-to-many.

KNOWLEDGE AREA	Description
<i>interest management</i>	Filtering data that is of no interest to a given client. Interest management is a one-step process: data flows in from the network and is either rejected or accepted.
<i>time warp</i>	Synchronizes parallel simulation processes via rollback and event cancellation. Allows simulationist to process events without worrying about messages that will arrive later and to detect out-of-order execution and recover using roll-back.
<i>dependent variables</i>	The output of a function derived from independent variables.
<i>effects based modeling</i>	An approach whereby technologies are evaluated by their potential to produce intended and unintended effects and then developing research plans to address gaps in understanding
<i>lazy evaluation</i>	Delaying a computation until such time as the result of the computation is known to be needed.
<i>differential games</i>	A branch of the mathematical theory of control, the subject of which is control in conflict situations. Involve players with opposing goals – one who wishes to maximize a given quantity and one who wishes to minimize it.
<i>white-box and black-box models</i>	Black-box model: A model whose inputs, outputs and functional performance are known, but whose internal implementation is unknown or irrelevant; for example, a model of a computerized change-return mechanism in a vending machine, in the form of a table that indicates the amount of change to be returned for each amount deposited. Syn: input/output model. White-box model: A model whose internal implementation is known and fully visible; for example, a model of a computerized change-return mechanism in a vending machine, in the form of a diagram of the circuits and gears that make the change
<i>behavior diagrams</i>	A type of diagram that depicts behavioral features of a system or business process. Includes activity, state machine and use case diagrams, as well as

KNOWLEDGE AREA	Description
	four interaction diagrams (communication, interaction overview, sequence and timing).
<i>functional analysis</i>	The branch of mathematics, specifically of analysis, concerned with the study of spaces of functions. It has its historical roots in the study of transformations, such as the Fourier transform, and in the study of differential and integral equations.
<i>replicated validation</i>	Multiple simulation runs to validate data
<i>priority queue data structure</i>	A data structure useful in problems where you need to rapidly and repeatedly find and remove the largest element from a collection of values. An everyday example of a priority queue is the to-do list of tasks waiting to be performed that most of us maintain to keep ourselves organized.
<i>conservative time management</i>	A mechanism that prevents a federate from processing messages out of time stamp order
<i>optimistic time management</i>	A mechanism that uses a recovery mechanism to erase the effects of out-of-order event processing
<i>predictive contracts</i>	Work in conjunction with data management interest-based services to reduce the message traffic between federates in distributed simulations (example: dead reckoning)
<i>big/little endian data formats</i>	Indicate which bytes are most significant in multi-byte data types and describe the order in which a sequence of bytes is stored in a computer's memory. In a big-endian system, the most significant value in the sequence is stored at the lowest storage address (i.e., first). In a little-endian system, the least significant value in the sequence is stored first.

Summary BOK Ratings for Awareness Usage Levels

KNOWLEDGE AREA	AWARENESS LEVEL							
Rating Legend	1 - Knowledge: Recalls data or information 2 - Comprehension: Able to understand the meaning of data or information 3 - Application: Uses information in new situations; solves problems 4 - Analysis: Breaks down information and identifies components 5 - Synthesis: Uses old ideas to create new ones 6 - Evaluation: Compares and discriminates between ideas 7 - Does not apply							
Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
Basic Concepts								
Understand historic perspective of M&S								
<i>Historic Aspect of M&S</i>	1	1	1	1	7	1	7	7
DoD/Military Simulations								
<i>Policies and rules</i>	1	1	1	3	7	1	7	7
Modeling Concepts								
Model Types								
<i>Model Definition</i>	1	1	2	1	1	1	1	1
<i>Model Concept</i>	1	1	2	7	1	1	1	7
<i>Physical Models</i>	1	1	2	1	1	2	1	1
<i>Mathematical Models</i>	1	1	2	1	1	2	1	1
<i>Process Models</i>	1	1	2	7	1	2	1	1
<i>Combination Models</i>	1	1	1	7		2	1	1
M&S Representation								
<i>Systems</i>	1	1	2	1	1	2	1	1
<i>Human Behavior</i>	1	1	2	1	1	2	1	1
<i>Natural Environment</i>	1	1	2	1	1	2	1	1
Modeling Process								
<i>Modeling Process</i>	1	1	1	1	1	1	7	1
<i>Abstractions</i>	7	7	1	1	1	1	7	1

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<i>Formalisms</i>	7	7	1	1	1	1	7	1
Design and Build Models								
<i>Conduct Feasibility Assessments</i>	7	1	1	1	1	1	7	1
<i>Knowledge engineering</i>	7	1	1	1	1	1	7	1
Simulation Concepts								
<i>Simulation Definition</i>	1	1	2	1	1	2	1	1
<i>Simulation Concept</i>	1	1	2	2	1	2	1	1
<i>Live Simulation</i>	1	1	2	2	7	2	7	1
<i>Virtual Simulation</i>	1	1	2	2	7	2	7	1
<i>Constructive Simulation</i>	1	1	2	2	7	2	7	1
<i>Simulation Methods</i>	1	1	2	2	7	2	7	1
General Simulation Knowledge								
<i>Mechanisms</i>	1	7	1	2	7	1	7	1
<i>Simulation Ethics</i>	1	1	1	2	7	1	7	1
<i>Discrete Event</i>	1	1	1	2	1	1	7	1
<i>Continuous</i>	1	1	1	2	1	1	7	1
<i>Live/Virtual/Constructive</i>	1	1	2	2	1	2	7	1
Discrete Event Simulation								
<i>Formalisms</i>	7	7	1	2	7	1	7	7
<i>Implementation/structure/mechanics</i>	7	7	1	2	7	1	7	7
<i>Languages/tools</i>	1	7	1	2	1	1	7	1
<i>Worldviews</i>	7	7	1	2	7	1	7	7
<i>Warm-up, steady state</i>	1	7	1	2	7	1	7	7
Continuous Simulation								
<i>Systems Dynamics</i>	1	7	1	7	7	1	7	7
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	7	7	7	7	7	1	7	7
Continuous Simulation								

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>Languages/tools</i>	7	7	7	7	1	1	7	7
<i>Implementation/structure/mechanics</i>	7	7	7	7	7	1	7	7
Underlying 'Science'								
<i>Existence</i>	7	7	7		7		7	7
<i>Referential designation</i>	7	7	7	1	7	1	7	7
<i>Abstraction/classification (verb and noun)</i>	7	7	7	1	7	1	7	7
<i>Representation/qualification (verb and noun)</i>	7	7	7	1	7	1	7	7
<i>Surrogacy operations</i>	7	7	7	1	7	1	7	7
<i>Referential inference</i>	7	7	7	1	7	1	7	7
Interoperability Concepts								
<i>Concept of Interoperability</i>	2	2	2	1	1	1	1	7
<i>Interoperability Issues</i>	2	2	2	1	7	2	7	7
Understand domain concepts (7 surfboards)								
Identify M&S opportunities and challenges								
<i>Opportunities</i>	1	1	2	1	2	2	1	7
<i>Challenges</i>	1	1	2	1	2	2	1	7
M&S Organizations								
Identify key Joint/Service M&S organizations								
<i>Organization</i>			1	1	1	2		7
Systems Theory								
<i>Elements to Whole</i>	1	7	1	1	7	3	7	7
<i>Reductionism to Holism</i>	7	7	7	1	7	2	7	7
<i>Structure to Function</i>	1	7	1	1	7	2	7	7
<i>Linear Hierarchy</i>	1	7	1	1	7	1	7	7
<i>Network Hierarchy</i>	1	7	1	1	7	1	7	7
<i>Spatial Dimensions</i>	7	7	7	1	7	1	7	7

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<i>Temporal Dimensions</i>	7	7	7	1	7	1	7	7
<i>Structural Dimensions</i>	7	7	7	1	7	1	7	7
Multi-Disciplined Simulations Specialist								
<i>Operations</i>	1	1	1	1	7	2	1	7
<i>Organization</i>	1	1	1	1	7	2	1	7
<i>Systems</i>	1	1	1	1	7	2	1	7
Modeling								
<i>Design and build models</i>	1	1	1	1	7	1	7	7
<i>Feasibility assessment</i>	7	1	1	1	7	1	7	7
<i>Knowledge engineering</i>	7	1	1	1	7	1	7	7
Leadership and Organizational Management								
<i>Change Management</i>	7	1	1	1	7	1	1	7
<i>Workforce Professional Development</i>	7	1	1	1	7	2	1	7
Leadership and Management Development								
<i>Strategic Planning</i>	7	1	1	1	7	1	7	7
<i>Innovative Problem Solving</i>	7	1	1	1	7	1	7	
Journeyman								
<i>Contracting</i>	7	1	1	1	7	1	7	7
Supervisor, Manager, Sr. Tech. Specialist								
<i>Technology</i>	7	1	1	1	7	2	7	7
<i>Joint Operations</i>	7	1	1	1	7	2	7	7
Manager								

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<i>International Operations</i>	7	1	1	1	7	2	7	7
Senior Technical Specialist								
<i>Technology Planning</i>	7	1	1	1	7	2	7	7
<i>Technology Transition</i>	7	1	1	1	7	2	7	7
Develop Simulation Requirements								
Identify the requirement								
<i>Need Assessment</i>	1	1	1	2	1	2	1	7
<i>Desired Outcomes</i>	1	1	1	2	1	2	1	7
<i>RDA Development Cycle</i>	1	7	1	3	1	2	1	7
<i>ORD Development</i>	1	7	1	2	1	2	1	7
Validate the requirement								
<i>Organizational Inputs</i>	1	7	2	1	1	2	1	7
<i>Technical Review</i>	1	7	2	7	1	2	1	7
<i>Organizational Input</i>	1	7	2	3	1	2	1	7
<i>Spiral Development Process</i>	1	1	2	2	1	2	1	7
Scope the requirement								
<i>User Perspective</i>	1	1	2	2	1	2	1	7
<i>Resource Constraints</i>	1	1	2	1	7	2	1	7
New M&S Application								
Identifying new capability								
<i>New Organization or System</i>	1	7	2	3	1	2	1	7
<i>New Mission Set</i>	1	7	2	1	1	2	1	7
Validating new application								

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>Organizational Input</i>	1	7	2	3	1	2	1	7
<i>System Capability Input</i>	1	7	2	3	1	2	1	7
Documenting new application								
<i>Documentation of Development</i>	1	1	2	2	1	2	1	7
Incorporate requirement into the RDA domain								
<i>Cradle to Grave Concept</i>	1	1	1	2	1	2	7	7
Technical Development of the Simulation								
Identify key programming aspects								
<i>Technical Design</i>	7	1	1	1	1	1	7	7
<i>Structure Design</i>	7	1	1	1	1	1	7	7
<i>Translating Process</i>	7	1	1	1	1	1	7	7
Collect data for programming								
<i>Identify Sources</i>	1	7	1	7	1	1	7	7
<i>Data Management Plan</i>	1	7	1	7	1	1	7	7
<i>Documentation</i>	1	7	1	7	1	1	7	7
Convert data into programming language								
<i>Characteristics of Languages</i>	1	7	1	7	1	1	7	7
Technical Development of the Simulation								
Convert data into programming language								
<i>Configuration Management</i>	1	7	1	7	1	1	7	
<i>Documentation</i>	1	7	1	7	1	1	7	7
Computer Technology								
<i>Software Engineering</i>	7	1	1	7	1	1	7	7

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>SEI/CMU concepts, methods and implementation</i>	7	1	1	7	1	1	7	7
<i>Agents-based simulation, adaptive systems</i>	7	1	1	7	1	1	7	7
Prepare to Use Simulation								
Conduct developer VV&C								
<i>VV&C Concept</i>	1	1	1	7	1	2	7	7
<i>Certification</i>	1	7	1	7	1	2	7	7
<i>Documentation</i>	1	7	1	7	1	2	7	7
Conduct testing of simulation								
<i>Assess Abilities</i>	1	7	1	7	1	2	7	7
<i>Establish Parameters</i>	1	7	1	7	1	2	7	7
Conduct user VV&A								
<i>VV&A Concept</i>	1	1	2	7	1	2	7	7
<i>Accreditation</i>	1	1	2	7	1	2	7	7
<i>Documentation</i>	1	1	2	7	1	2	7	7
Prepare to Use Simulation								
Mathematics								
<i>Continuous</i>	1	7	1	7	1	7	7	7
<i>Discrete</i>	1	7	1	7	7	7	7	7
<i>Steady-State</i>	1	7	1	7	1	7	7	7
<i>Queuing Theory</i>	1	7	1	7	1	7	7	7
<i>Dynamic</i>	1	7	1	7	1	7	7	7
<i>Discrete Event Simulation</i>	1	7	1	7	1	7	7	7
<i>Numerical Analysis</i>	1	7	7	7	7	7		7

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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
<i>Linear algebra</i>	1	7	7	7	7	7	7	7
<i>Boolean algebra</i>	7	7	7	7	1	7	7	7
<i>Ordinary differential equations</i>	7	7	7	7	7	7	7	7
<i>Partial differential equations</i>	7	7	7	7	7	7	7	7
Statistics								
<i>Queuing theory</i>	1	7	7	7	1	7	7	7
<i>Hypothesis testing</i>	7	7	7	7	1	7	7	7
<i>Variance reduction</i>	7	7	7	7	1	7	7	7
<i>Design of experiments</i>	7	7	7	7	1	7	7	7
Stochastic Processes/Statistics								
<i>Queuing</i>	1	7	1	7	1	7	7	7
Programmatic								
<i>Technology</i>	1	1	1	2	1	2	2	7
<i>Production Tools</i>	1	1	1	2	1	2	2	7
<i>Management</i>	1	1	1	2	1	2	2	7
<i>Marketing</i>	7	1	1	2	1	2	2	7
Specific Simulations and Attributes								
Assess each simulation								
<i>Hierarchy of Simulations</i>	1	1	1	1	1	1	2	7
<i>Assessment Process</i>	1	1	1	1	1	2	1	7
Identify specific simulations								
Application Description								
<i>History</i>	1	1	1	7	1	2	2	7
<i>Current Usage</i>	1	1	1	2	1	2	2	7
<i>Other Usage</i>	1	1	1	2	1	2	2	7
Technical Description								

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>Language</i>	1	7	1	7	1	1	3	7
<i>Specifications</i>	1	1	1	7	1	1	7	7
Interoperability with other simulations								
<i>ALSP, DIS & HLA</i>	1	1	2	1	1	2	3	7
<i>DIS Concept</i>	1	1	1	7	1	1	3	7
<i>ALSP Concept</i>	1	1	1	7	1	1	3	7
<i>HLA Concept</i>	1	1	1	7	1	1	3	7
<i>Air Force Simulations</i>	1	1	1	7	1	1	3	7
<i>Army Simulations</i>		1	1	7				
<i>Navy Simulations</i>	1	1	1	7	1	1	3	7
<i>Marine Simulations</i>	1	1	1	7	1	1	3	7
<i>Joint Simulations</i>	1		1		1	2	3	7
Interoperability with real world equipment								
<i>C4I Systems</i>	1	1	1	1	1	2	2	7
Specific Simulations and Attributes								
Interoperability with real world equipment								
<i>Weapon Systems</i>	1		1		1	2	2	7
Develop strategy to meet requirement								
<i>Develop a M&S Support Architecture</i>	1	7	1	7		1	2	7
<i>Documentation</i>	1		1		1	1	2	7
Identify simulations to meet requirement								
Psychology								
<i>Neural level modeling</i>	7	7	7	7		1	7	7

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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
Specific Simulation Applications								
Computer Science								
<i>Data structures</i>	1	7	1	7	1	3	7	7
<i>Computer architecture/organization</i>	1	7	1	7	1	1	7	7
<i>File management</i>	1	7	1	7	1	3	7	7
<i>Database systems</i>	1	7	1	7	1	3	7	7
<i>Computer networks</i>	1	7	1	7	1	2	7	7
<i>Parallel computing</i>	1	7	1	7	1	1	2	7
<i>Artificial intelligence</i>	1		1		1	2	2	7
Education								
<i>Learning theories</i>	1		1		1	2	7	7
Industrial Engineering								
<i>Linear programming</i>	7	7	7	7	1	1	7	7
Specific Simulation Applications								
Industrial Engineering								
<i>Dynamic programming</i>	7	7	7	7	1	1	7	7
<i>Nonlinear optimization</i>	7	7	7	7	1	1	7	7
<i>Sensitivity analysis</i>	7	7	7	7		1	7	7
M&S Abstraction Techniques/representational schemas								
<i>Static/dynamic</i>	7	7	7	7	1	1	7	7
<i>Descriptive/normative/prescriptive</i>	7	7	7	7	1	1	7	7
<i>Scalar/vector/manifold</i>	7	7	7	7	1	1	7	7

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<i>Syntax/semantics</i>	7	7	7	7		1	7	7
<i>Distribution of evaluation: in space; in time</i>	7		7		1	2		
Types of Representation								
<i>Mathematical</i>	1	7	1	7	1	7	7	7
<i>Partial differential equations and boundary value</i>	1	7	7	7	1	7	7	7
<i>Problems</i>	1	7	7	7	1	7	7	7
<i>Structural</i>	1	7	1	7	1	7	7	7
<i>Diagrammatic</i>	7	7	1	7	1	7	7	7
<i>Petri Nets</i>	7	7	7	7	1	7	7	7
<i>Finite element</i>		7	7	7	1	7	7	7
<i>Nomograph</i>	7	7	7	7	1	7	7	7
<i>Process</i>	1	7	1	7	1	7	7	7
<i>Event trace</i>	1	7	7	7	1	7	7	7
Specific Simulation Applications								
Types of Representation								
<i>State transition</i>	1	7	1	7	1	7	7	7
<i>Information</i>	1	7	7	7	1	7	7	7
<i>Taxonomic</i>	1	7	7	7	1	7	7	7
<i>Classificatory (UML static)</i>	7	7	7	7	1	7	7	7
<i>Data</i>	1	7	1	7	1	7	7	7
M&S Uses (Classes)								
<i>Extrapolation / interpolation-in-time</i>	7	7	7	7	1	7	7	7
<i>Extrapolation / interpolation-in-space</i>	7	7	7	7	1	7	7	7
Developing the Training Environment								
Identify training objectives								

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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
<i>Training Design</i>	1	1	2	2	1	1	2	7
<i>Organizational Perspective</i>	1	7	2	2	1	1	2	7
<i>Training audience</i>	1	7	2	2	1	1	2	7
<i>Primary Training Objectives</i>	1	7	2	2	1	1	2	7
<i>Secondary Training Objectives</i>	1	7	2	2		1	2	7
Design a architecture based on objectives								
<i>Single vs Multiple Sites</i>	1	7	1	1	1	1	2	7
<i>Communication</i>	1	7	1	1	1	1	2	7
<i>Security</i>	1	7	1	1		1	2	7
Refine objectives with defined outcomes								
<i>Time Constraints</i>	1	7	1	2	1	1	2	7
<i>Resource Constraints</i>	1	7	1	2	1	1	2	7
Simulation in the Training Environment								
Define observation process								
<i>Alignment of Objectives</i>	1	7	1	1	1	1	7	7
<i>Structure of Observation</i>	1	7	1	1		1	7	7
Develop timeline structure for integration								
<i>Exercise Timeline</i>	1	7	1	2	1	1	7	7
<i>Technical Timeline</i>	1	7	1	2	1	1	7	7
<i>Support Timeline</i>	1	7	1	2	1	1	7	7
Conduct pre-integration activities								
<i>Initial Research</i>	1	7	1	7	1	1	7	7
<i>IPR Concept</i>	1	7	1	1	1	1	7	7
<i>Design of Simulation Event</i>	1	7	1	7	1	1	7	7
<i>Facility Support</i>	1	7	1	2	1	1	7	7
<i>Scenario Development</i>	1	7	1	2	1	1	7	7

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>Support Activities</i>	1	7	1	2	1	1	7	7
<i>Pre-training</i>	1	7	1	3	1	1	7	7
<i>Documentation</i>	1	7	1	2		1	7	7
Conduct integration activities								
<i>Cell Functions</i>	1	7	1	3	1	1	7	7
<i>Exercise Flow</i>	1	7	1	3		1	7	7
Observation of Training Environment								
Collect observations								
<i>Collection Plan</i>	1	7	1	3	1	7	7	7
<i>Analysis</i>	1	7	1	1	1	7	7	7
Observation of Training Environment								
<i>Supporting Materials</i>	1	7	1	1	1	7	7	7
<i>Documentation</i>	1	7	1	1	1	7	7	7
Provide feedback based upon observations								
<i>Formal AAR Process</i>	1	1	1	2		2	7	7
<i>Informal Process</i>	1	7	1	3		2	7	7
<i>Final Report</i>	1	7	1	3		2	7	7
M&S Related Assets								
<i>Notations</i>	7	7	7	7	1	7	7	7
<i>Syntactic specifications and conventions</i>	7	7	7	7	1	7	7	7
<i>Semantic specifications and conventions</i>	7	7	7	7	1	7	7	7

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M&S Related Perspectives								
<i>Enterprise</i>	7	1	1	7	1	7	7	7
<i>Business Practice</i>	7	1	1	7	1	7	7	7
<i>Economics of M&S</i>	1	1	2	2	1	7	7	7
<i>Market Model</i>	1	1	1	7	1	7	7	7
<i>Products</i>	1	1	1	7	1	7	7	7
<i>Services</i>	1	1	1	7	1	7	7	7
<i>Buyers</i>	1	1	1	7	1	7	7	7
<i>Sellers</i>	1	1	1	7	1	7	7	7
<i>Business Case</i>	1	1	1	7	1	7	7	7
M&S Related Perspectives								
<i>Cost-benefit</i>	1	1	2	2	1	7	7	7
<i>Enterprise Infrastructure</i>	7	1	1	7	1	7	7	7
<i>Professional Development</i>	1	1	1	7	1	7	1	7
<i>Enterprise Process</i>	7	1	1	7	1	7	1	7
<i>Enterprise Tools</i>	7	1	1	7	1	7	1	7
M&S Related Disciplines								
<i>Graph Theory</i>	1	7	7	7	1	1	7	7
<i>Logic</i>	1	7	7	7	1	1	7	7
<i>Relations</i>	1	7	7	7	1	1	7	7
<i>Inference</i>	1	7	7	7	1	1	7	7
Management								

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<i>Enterprise Management</i>	1	1	1	7	1	1	1	7
<i>Corporate institutional development</i>	1	1	1	7	1	1	1	7
<i>Enterprise operations</i>	1	1	1	7	1	1	1	7
Evaluation Design								
Develop measurement of outcomes								
<i>Baseline Establishment</i>	1	7	1	2	1	7	7	7
<i>Measurement Alignment to Objectives</i>	1	1	1	4	1	7	7	7
<i>Tractability Documentation</i>	1	7	1	2	1	7	7	7
Evaluation Design								
Develop evaluation methodology and tools								
<i>Technical Evaluation Methodology</i>	7	7	1	7	1	7	7	7
<i>Application Evaluation Methodology</i>	7	7	1	7	1	7	7	7
Develop description of evaluation methods								
<i>Quantitative Methods</i>	7	1	1	7	1	7	7	7
<i>Qualitative Methods</i>	7	1	1	7	1	7	7	7
Develop resources to conduct the evaluation								
<i>Resource Scoping</i>	7	7	1	2	1	7	7	7
<i>Issues with Resource Constraints</i>	7	7	1	2	1	7	7	7
Execution of Evaluation								
Develop timelines for the evaluation								
<i>Pre-Collection Timeline Development</i>	7	7	1	2	1	7	7	7

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<i>Post Collection Timeline Development</i>	7	7	1	2	1	7	7	7
Execute the evaluation								
<i>Collection Methodology</i>	1	7	1	7	1	7	7	7
<i>Documentation of Collection</i>	1	7	1	7	1	7	7	7
Assessment of Evaluation								
Compile evaluation data								
<i>Correlation Approach for Data</i>	1	7	1	7	1	7	7	7
<i>Tracking Data Collection Coverage</i>	1	7	1	7	1	7	7	7
Analyze the evaluation data								
<i>Alignment of Data to Outcomes</i>	7	7	1	7	1	7	7	7
<i>Secondary Source Development</i>	7	7	1	7	1	7	7	7
Convert analysis results to an action plan								
<i>Develop Analysis Relationships</i>	7	7	1	7	1	7	7	7
<i>Develop New or Modified Requirements</i>	7	7	1	7	1	7	7	7
M&S Modification								
Determining Need to Change a Simulation								
Identify shortfalls in simulation								
<i>Application Design Flaws</i>	1	7	1	7	1	7	7	7
<i>Technical Design Flaws</i>	1	7	1	7	1	7	7	7
Develop requirements to rectify the shortfalls								
<i>Application Requirements</i>	7	7	1	7	1	7	7	7
<i>Technical Requirements</i>	7	7	1		1	7	7	7
Validate requirements to rectify the shortfalls								

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<i>Organizational Review</i>	7	7	1	7	1	7	7	7
<i>Technical Review</i>	7	7	1	7	1	7	7	7
Technical Changes of the Simulation								
Collect data to rectify the shortfalls								
<i>Focused Data Collection</i>	7	7	7	1	1	7	7	7
<i>Alignment to other Data</i>	7	7	7	1	1	7	7	7
Convert data into programming language								
<i>Convert Data</i>	7	7	7	7	1	7	1	7
<i>Data Insertion into Simulation</i>	1	7	7		1	7		7
Soft Computing								
<i>Decision Trees</i>	1	7	1	1	1	7	7	7
<i>Dynamic Programming</i>	1	7	7	7	1	7	7	7
<i>Emergent Behavior</i>	7	7	7	1	1	7	7	7
<i>Fractals</i>	7	7	7	7	1	7	7	7
<i>Fuzzy Logic</i>	7	7	7	7	1	7	7	7
<i>Genetic Algorithms</i>	1	7	7	7	1	7	7	7
<i>Human Cognition</i>	7	7	1	7	1	7	7	7
<i>Knowledge-Based Systems</i>	1	7	1	7	1	7	7	7
<i>Logistic Networks</i>	1	7	1	2	1	7	7	7
<i>Neural Nets</i>	7	7	7	7	1	7	7	7
<i>Petri Nets</i>	7	7	7	7	1	7	7	7
<i>Simulated Annealing</i>	7	7	7	7	1	7	7	7
<i>Swarms</i>	7	7	7	7	1	7	7	7
Conduct VV&C of modified simulation								
<i>VV&C Modification</i>	1	7	1	7	1	7	7	7
Convert language into another language								

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>Resource Implications</i>	7	7	7	7	1	7	7	7
<i>Implications of Conversion</i>	7	7	7	7	1	7	7	7
Assessment of Changes to a Simulation								
Conduct testing of modified simulation								
<i>Alpha Testing Modification</i>	1	7	1	1	1	7	7	7
<i>Beta Testing Simulation</i>	1	7	1	1	1	7	2	7
Conduct user VV&A of modified simulation								
<i>VV&A Modification in Simulation</i>	1	7	2	2	1	7	2	7
<i>Documentation of Modification</i>	1	7	2	2	1	7	7	7
M&S Development and Use Life Cycle								
<i>Retirement</i>	1	1	1	2	1	2	1	7
M&S Related Concepts								
<i>analog simulation</i>	1	1	1	1	7	7	7	7
<i>digital simulation</i>	1	1	1	1	1	7	7	7
<i>human-in-the-loop simulation</i>	1	1	2	2	1	2	7	7
<i>hardware-in-the-loop simulation</i>	1	1	2	2	1	2	7	7
<i>software-in-the-loop simulation</i>	1	1	2	2	1	7	7	7
<i>composability</i>	1	1	1	7	7	7	7	7
<i>community of practice</i>	1	1	1	1	1	2	7	7
<i>professional certification</i>	1	1	2	2	7	7	7	7
<i>simulation asset management</i>	1	1	1	7	1	7	7	7
<i>economics of simulation</i>	1	1	2	2	1	2	7	7
<i>sensors</i>	1	1	1	7	1	7	7	7
<i>web-enabled simulations</i>	1	1	1	1	1	7	7	7

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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
<i>simulation tools (AcsIXtreme,etc)</i>	1	1	1	7	1	7	7	7
<i>bioinformatics</i>	7	7	7	7	1	7	7	7
<i>wearable computing</i>	1	7	1	7	1	7	7	7
<i>augmented reality / mixed real</i>	7	1	1	2	1	7	7	7
<i>biometrics</i>	1	7	7	2	1	7	7	7
<i>biosensors</i>	7	7	7	2	1	7	7	7
<i>neural networks</i>	7	1	1	7	1	7	7	7
<i>data mining</i>	1	1	1	7	1	7	2	7
<i>authoring systems</i>	1	1	1	7	1	7	7	7
<i>grid and cluster computing</i>	7	1	1	7	1	7	7	7
<i>distributed high performance computing</i>	7	1	1	7	1	7	7	7
<i>optical computing</i>	7	7	7	7	1	7	7	7
<i>Microeletromechanical systems MEMS</i>	7	7	7	7	1	7	7	7
<i>Micro-opto-mechanical systems MOMS</i>	7	7	7	7	1	7	7	7
<i>RF MEMS</i>	7	7	7	7	1	7	7	7
<i>BioMEMS</i>	7	7	7	7	1	7	7	7
<i>photonics</i>	7	7	7	7	1	7	7	7
<i>microfluidics</i>	7	7	7	7	1	7	7	7
<i>terahertz technology</i>	7	7	7	7	1	7	7	7
<i>RUP (rational unified process)</i>	7	7	7	7	1	7	7	7
<i>UML</i>	7	1	7	7	1	7	7	7
<i>Shlaer-Mellor method of structured modeling</i>	7	7	7	7	1	7	7	7
<i>ROOM (real time object oriented modeling)</i>	7	7	7	7	1	7	7	7
<i>MDA (model driven architectures)</i>	7	7	7	7	1	7	7	7
<i>IDEF0 & IDEF1x (ER diagrams)</i>	7	7	7	7	1	7	7	7
<i>Gane-Sarson data flow modeling</i>	7	7	7	7	1	7	7	7
<i>Coad/Yourdon structured information modeling</i>	7	7	7	7	1	7	7	7
<i>TENA (test & training enabling architecture)</i>	7	1	7	7	1	7	7	7
<i>CORBA IDL (interface definition language)</i>	7	1	7	7	1	7	7	7
<i>phenomenon algorithm specification</i>	7	7	7	7	1	7	7	7

KNOWLEDGE AREA	AWARENESS LEVEL							
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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
<i>common software component development</i>	7	1	7	7	1	7	7	7
<i>finite element method</i>	7	1	7	7	1	7	7	7
<i>hybrid simulation: e.g., combined CS/DES/FEM</i>	7	1	7	7	1	7	7	7
<i>surrogate key</i>	7	7	7	7	1	7	7	7
<i>hybrid models</i>	7	7	7	7	1	7	7	7
<i>DES example</i>	7	1	7	2	1	7	7	7
<i>DES components</i>	7	7	7	7	1	7	7	7
<i>modeling issues in hybrid simulations</i>	7	7	7	7	1	7	7	7
<i>complex adaptive systems (CAS)</i>	7	1	7	7	1	7	7	7
<i>complexity and CAS modeling</i>	7	1	7	7	1	7	7	7
<i>complexity and chaos</i>	7	1	7	7	1	7	7	7
<i>CAS modeling methods</i>	7	1	7	7	1	7	7	7
<i>CAS modeling case studies</i>	7	1	7	7	1	7	7	7
<i>composability theory</i>	1	1	1	7	1	7	7	7
<i>hierarchical simulation</i>	1	1	1	7	1	7	7	7
<i>SEI/CMU concepts, methods & implementation</i>	7	7	7	7	1	7	7	7
<i>solving DEs and PDEs</i>	7	7	7	7	1	7	7	7
<i>finite element analysis/PDE</i>	7	7	7	7	1	7	7	7
<i>visualization for information representation</i>	7	1	1	7	1	7	7	7
<i>IG techniques</i>	7	1	7	7	1	7	7	7
<i>deployment model</i>	1	1	1	1	1	7	7	7
<i>execution model</i>	1	1	1	7	1	7	7	7
<i>component model</i>	1	1	1	7	1	7	7	7
<i>information model</i>	1	1	1	7	1	7	7	7
<i>product line architecture & development</i>	7	1	1	7	1	7	7	7
<i>data mining languages</i>	7	1	1	7	1	7	7	7
<i>data mining using simulation</i>	1	1	1	7	1	7	7	7
CROM	7	7	7	7	1	7	7	7
C2IEDM	7	7	7	7	1	7	7	7

KNOWLEDGE AREA	AWARENESS LEVEL							
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Component	Army	Navy	AF	Marine	Joint	Acq	T&E	Train
<i>microelectromechanic systems (MEMS)</i>	7	7	7	X	1	7	7	7
<i>Popkin's Systems Architect</i>	7	7	7	7	1	7	7	7
<i>ERWin Data Modeler</i>	7	7	7	7	1	7	7	7
<i>Component X</i>	7	7	7	7	1	7	7	7
<i>CADM</i>	7	7	7	7	1	7	7	7
<i>architecture views</i>	7	7	7	2	1	7	7	7
<i>operational (process) architecture</i>	7	7	7	2	1	7	7	7
<i>activity modeling</i>	7	7	7	1	1	7	7	7
<i>information exchange model</i>	7	7	7	7	1	7	7	7
<i>IDEF 1X</i>	7	7	7	7	1	7	7	7
<i>LADAR/IR</i>	7	7	7	2	1	7	7	7
<i>degeneracy tests</i>	7	7	7	7	1	7	7	
<i>logical variable</i>	7	1	1	7	1	7	7	7
<i>integer variable</i>	7	1	1	2	1	7	7	7
<i>real variable</i>	7	1	1	7	1	7	7	7
<i>state variable</i>	1	1	1	7	1	7	7	7
<i>initial condition</i>	7	1	1	7	1	7	7	7
<i>steady state</i>	1	1	1	7	1	7	7	7
<i>data fusion</i>	7	1	1	7	1	7	7	7
<i>fractal</i>	7	1	7	7	1	7	7	7
<i>Phong Lighting Model</i>	7	1	7	7	1	7	7	7
<i>Z-buffer</i>	7	1	7	7	1	7	7	7
<i>computable</i>	7	1	7	7	1	7	7	
<i>NP complete</i>	7	1	7	7	1	7	7	7
<i>evolutionary computation</i>	7	1	7	7	1	7	7	7
<i>portable simulation systems</i>	7	1	1	3	1	7	7	7
<i>eye-point</i>	7	1	1	7	1	7	7	7
<i>Field-of-View (FOV)</i>	7	1	2	2	1	7	7	7
<i>euler attitude angles</i>	7	1	7	7	1	7	7	7
<i>fitness landscape</i>	7	1	7	7	1	7	7	7

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>T&E</i>	<i>Train</i>
<i>predator-prey modeling</i>	7	1	7	7	1	7	7	7
<i>principle of competitive exclusion (Gause's principle)</i>	7	1	7	7	1	7	7	7
<i>inductive modeling</i>	7	1	7	7	1	7	7	7
<i>multicast</i>	7	1	1	7	1	7	7	7
<i>interest management</i>	7	1	7	7	1	7	7	7
<i>time warp</i>	7	1	7	7	1	7	7	7
<i>dependent variables</i>	7	1	1	7	1	2	7	7
<i>effects based modeling</i>	7	1	1	7	1	2	7	7
<i>lazy evaluation</i>	7	1	7	7	1	7	7	7
<i>differential games</i>	7	1	7	7	1	7	7	7
<i>white-box and black-box models</i>	1	1	1	7	1	7	7	7
<i>behavior diagrams</i>	7	1	1	7	1	7	7	7
<i>functional analysis</i>	1	1	1	7	1	7	7	7
<i>replicated validation</i>	7	1	1	7	1	2	7	7
<i>priority queue data structure</i>	7	1	7	7	1	7	7	7
<i>conservative time management</i>	7	1	7	7	1	7	7	7
<i>optimistic time management</i>	7	1	7	7	1	7	7	7
<i>predictive contracts</i>	7	1	7	7	1	7	7	7
<i>big/little endian data formats</i>	7	1	7	7	1	7	7	7

Summary BOK Ratings for Application Usage Levels

KNOWLEDGE AREA	APPLICATION LEVEL									
<p align="center">Rating Legend</p>	<p>1 - Knowledge: Recalls data or information 2 - Comprehension: Able to understand the meaning of data or information 3 - Application: Uses information in new situations; solves problems 4 - Analysis: Breaks down information and identifies components 5 - Synthesis: Uses old ideas to create new ones 6 - Evaluation: Compares and discriminates between ideas 7 - Does not apply</p>									
<p>Component</p>	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>	
<p>Basic Concepts</p>										
<p>Understand historic perspective of M&S</p>										
<p><i>Historic Aspect of M&S</i></p>	3	3	2	7	1	1	2	1	7	
<p>DoD/Military Simulations</p>										
<p><i>Policies and rules</i></p>	5	5	3	3	3	3	2	7	6	
<p>Modeling Concepts</p>										
<p>Model Types</p>										
<p><i>Model Definition</i></p>	4	4	6	2	6	3	2	3	6	
<p><i>Model Concept</i></p>	4	4	6	4	6	3	2	6	6	
<p><i>Physical Models</i></p>	4	4	6	4	6	3	2	6	6	
<p><i>Mathematical Models</i></p>	4	4	6	4	6	3	2	6	6	
<p><i>Process Models</i></p>	4	4	6	4	6	3	2	6	6	
<p><i>Combination Models</i></p>	4	4	6	3		4	2	6	6	
<p>M&S Representation</p>										
<p><i>Systems</i></p>	5	5	6	4	6	4	3	6	6	
<p><i>Human Behavior</i></p>	5	5	6	4	6	4	3	6	6	
<p><i>Natural Environment</i></p>	5	5	6	4	6	4	3	6	6	
<p>Modeling Process</p>										
<p><i>Modeling Process</i></p>	5	5	6	4	6	3	2	6	6	
<p><i>Abstractions</i></p>	5	5	6	4	6	3	2	6	6	
<p><i>Formalisms</i></p>	5	5	6	4	6	3	2	6	6	
<p>Design and Build Models</p>										

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>Conduct Feasibility Assessments</i>	5	5	5	4	6	3	2	6	6
<i>Knowledge engineering</i>	5	5	5	4	6	3	2	6	6
Simulation Concepts									
<i>Simulation Definition</i>	6	6	6	4	6	3	3	2	6
<i>Simulation Concept</i>	5	5	6	2	6	3	3	1	6
<i>Live Simulation</i>	6	6	6	2	2	3	3	2	6
<i>Virtual Simulation</i>	6	6	6	2	2	3	3	2	6
<i>Constructive Simulation</i>	6	6	6	2	2	3	3	1	6
<i>Simulation Methods</i>	6	6	6	2	6	3	3	5	6
General Simulation Knowledge									
<i>Mechanisms</i>	5	5	5	2	6	5	2	5	6
<i>Simulation Ethics</i>	4	4	6	2	2	5	2	2	6
<i>Discrete Event</i>	5	5	6	2	6	5	2	2	6
<i>Continuous</i>	5	5	6	2	6	5	2	2	6
<i>Live/Virtual/Constructive</i>	6	6	6	2	6	5	2	6	6
Discrete Event Simulation									
<i>Formalisms</i>	5	5	6	2	6	5	3	6	6
<i>Implementation/structure/mechanics</i>	5	5	6	2	6	5		5	6
<i>Languages/tools</i>	5	5	6	2	6	5	3	6	6
<i>Worldviews</i>	5	5	6	2	6	5	3	6	6
<i>Warm-up, steady state</i>	5	5	6	2	6	5	3	5	6
Continuous Simulation									
<i>Systems Dynamics</i>	5	5	6	4	6	5	2	5	6
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	5	5	5	4	6	5	2	5	6
Continuous Simulation									
<i>Languages/tools</i>	5	5	6	4	6	5	2	5	6
<i>Implementation/structure/mechanics</i>	5	5	6	4	6	5	2	5	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
Underlying 'Science'									
<i>Existence</i>	4	4	4		4		7	2	7
<i>Referential designation</i>	4	4	4	4	6	5	7	5	6
<i>Abstraction/classification (verb and noun)</i>	4	4	4	4	6	5	7	5	6
<i>Representation/qualification (verb and noun)</i>	4	4	4	4	6	5	7	5	6
<i>Surrogacy operations</i>	4	4	4	4	6	5	7	5	6
<i>Referential inference</i>	4	4	4	4	6	5	7	5	6
Interoperability Concepts									
<i>Concept of Interoperability</i>	6	6	6	4	6	5	6	5	6
<i>Interoperability Issues</i>	6	6	6	4	6	5	6	5	6
Understand domain concepts (7 surfboards)									
Identify M&S opportunities and challenges									
<i>Opportunities</i>			4	1	6	5	3	6	7
<i>Challenges</i>			4	1	6	5	3	6	7
M&S Organizations									
Identify key Joint/Service M&S organizations									
<i>Organization</i>				1	2	3	1		6
Systems Theory									
<i>Elements to Whole</i>	3	3	4	3	6	5	7	6	7
<i>Reductionism to Holism</i>	3	3	4	3	6	5	7	6	7
<i>Structure to Function</i>	3	3	4	3	6	5	7	6	7
<i>Linear Hierarchy</i>	3	3	4	3	6	5	7	6	7
<i>Network Hierarchy</i>	3	3	4	3	6	5	7	6	7
<i>Spatial Dimensions</i>	3	3	4	3	6	5	7	6	7
<i>Temporal Dimensions</i>	3	3	4	3	6	5	7	6	7
<i>Structural Dimensions</i>	3	3	4	3	6	5	7	6	7

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
Multi-Disciplined Simulations Specialist									
<i>Operations</i>	3	3	5	1	6	3	6	2	6
<i>Organization</i>	3	3	5	1	4	2	6	2	6
<i>Systems</i>	4	4	5	3	6	3	6	2	6
Modeling									
<i>Design and build models</i>	2	2	6	4	6	5	6	6	6
<i>Feasibility assessment</i>	2	2	6	4	6	5	6	6	6
<i>Knowledge engineering</i>	2	2	6	4	6	5	6	6	6
Leadership and Organizational Management									
<i>Change Management</i>	2	2	4	1	2	7	6	6	2
<i>Workforce Professional Development</i>	2	2	4	1	2	3	6	6	2
Leadership and Management Development									
<i>Strategic Planning</i>	1	1	3	4	2	1	6	2	2
<i>Innovative Problem Solving</i>	3	3	6	3	2	3	6	2	
Journeyman									
<i>Contracting</i>	2	2	3	3	2	1	6	2	2
Supervisor, Manager, Sr. Tech. Specialist									
<i>Technology</i>	3	3	6	3	6	4	6	2	6
<i>Joint Operations</i>	3	3	5	3	3	4	6	2	6
Manager									
<i>International Operations</i>	2	2	5	3	2	3	6	2	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
Senior Technical Specialist									
<i>Technology Planning</i>	3	3	4	3	2	5	6	6	6
<i>Technology Transition</i>	3	3	4	3	2	5	6	6	3
Develop Simulation Requirements									
Identify the requirement									
<i>Need Assessment</i>	3	3	5	4	6	3	6	6	7
<i>Desired Outcomes</i>	3	3	5	4	6	3	6	6	6
<i>RDA Development Cycle</i>	3	3	4	3	6	3	7	6	7
<i>ORD Development</i>	3	3	4	4	6	3	7	6	7
Validate the requirement									
<i>Organizational Inputs</i>	3	3	3	4	6	3	7	6	3
<i>Technical Review</i>	3	3	3	4	6	3	7	6	3
<i>Organizational Input</i>	4	4	3	3	6	3	7	6	2
<i>Spiral Development Process</i>	3	3	6	3	6	3	7	6	2
Scope the requirement									
<i>User Perspective</i>	6	6	5	4	6	3	6	6	6
<i>Resource Constraints</i>	3	3	5	3	6	3	1	6	2
New M&S Application									
Identifying new capability									
<i>New Organization or System</i>	3	3	3	3	6	3	6	6	1
<i>New Mission Set</i>	3	3	3	3	6	3	6	6	1
Validating new application									
<i>Organizational Input</i>	3	3	3	4	6	3	7	6	1
<i>System Capability Input</i>	3	3	3	3	6	3	7	6	2
Documenting new application									
<i>Documentation of Development</i>	5	5	6	4	6	3	7	6	3
Incorporate requirement into the RDA domain									

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Component									
	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
<i>Cradle to Grave Concept</i>	3	3	4	3	3	4	7	2	6
Technical Development of the Simulation									
Identify key programming aspects									
<i>Technical Design</i>	5	5	6	5	6	4	7	6	5
<i>Structure Design</i>	5	5	6	5	6	4	7	6	5
<i>Translating Process</i>	5	5	6	5	6	4	7	6	5
Collect data for programming									
<i>Identify Sources</i>	5	5	4	4	6	4	1	6	6
<i>Data Management Plan</i>	5	5	4	4	6	4	7	6	6
<i>Documentation</i>	5	5	5	3	6	4	7	6	6
Convert data into programming language									
<i>Characteristics of Languages</i>	6	6	6	4	6	4	7	6	6
<i>Configuration Management</i>	6	6	6	4	6	4	7	6	
<i>Documentation</i>	6	6	6	3	6	4	7	6	6
Computer Technology									
<i>Software Engineering</i>	6	6	6	5	6	4	7	6	6
<i>SEI/CMU concepts, methods and implementation</i>	6	6	6	3	6	4	7	6	4
<i>Agents-based simulation, adaptive systems</i>	5	5	6	6	6	4	7	6	6
Prepare to Use Simulation									
Conduct developer VV&C									
<i>VV&C Concept</i>	4	4	5	3	6	4	7	6	6
<i>Certification</i>	5	5	5	3	6	4	7	6	6
<i>Documentation</i>	5	5	5	3	6	4	7	6	6
Conduct testing of simulation									

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>Assess Abilities</i>	5	5	4	3	6	4	7	6	6
<i>Establish Parameters</i>	5	5	5	4	6	4	7	6	6
Conduct user VV&A									
<i>VV&A Concept</i>	6	6	5	3	6	4	7	6	6
<i>Accreditation</i>	6	6	5	3	6	4	7	6	4
<i>Documentation</i>	6	6	5	3	6	4	7	6	6
Mathematics									
<i>Continuous</i>	5	5	5	3	6	3	7	6	2
<i>Discrete</i>	5	5	5	3	6	3	7	6	2
<i>Steady-State</i>	5	5	5	3	6	3	7	6	2
<i>Queuing Theory</i>	5	5	5	3	6	3	7	6	2
<i>Dynamic</i>	5	5	5	3	6	3	7	6	2
<i>Discrete Event Simulation</i>	5	5	5	3	6	3	7	6	2
<i>Numerical Analysis</i>	5	5	5	3	6	3	7		2
<i>Linear algebra</i>	5	5	5	3	6	3	7	6	2
<i>Boolean algebra</i>	5	5	5	3	6	3	7	6	2
<i>Ordinary differential equations</i>	5	5	5	3	6	3	7	6	2
<i>Partial differential equations</i>	5	5	5	3	6	3	7	6	2
Statistics									
<i>Queuing theory</i>	5	5	5	3	6	3	7	6	2
<i>Hypothesis testing</i>	5	5	6	3	6	3	7	6	2
<i>Variance reduction</i>	5	5	5	3	6	3	7	6	2
<i>Design of experiments</i>	5	5	6	3	6	4	7	6	2
Stochastic Processes/Statistics									
<i>Queuing</i>	5	5	5	3	6	3	7	6	2
Programmatic									
<i>Technology</i>	5	5	6	5	5	3	2	1	2
<i>Production Tools</i>	5	5	6	5	5	3	2	1	2
<i>Management</i>	2	2	4	2	4	3	2	1	2
<i>Marketing</i>	2	2	3	2	4	3	2	1	2

KNOWLEDGE AREA	APPLICATION LEVEL								
<p align="center">Rating Legend</p>	<p>1 - Knowledge: Recalls data or information 2 - Comprehension: Able to understand the meaning of data or information 3 - Application: Uses information in new situations; solves problems 4 - Analysis: Breaks down information and identifies components 5 - Synthesis: Uses old ideas to create new ones 6 - Evaluation: Compares and discriminates between ideas 7 - Does not apply</p>								
<p>Component</p>	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
<p>Specific Simulations and Attributes</p>									
<p>Assess each simulation</p>									
<p><i>Hierarchy of Simulations</i></p>	4	4	5	6	6	4	2	6	6
<p><i>Assessment Process</i></p>	5	5	4	3	6	3	2	6	6
<p>Identify specific simulations</p>									
<p>Application Description</p>									
<p><i>History</i></p>	2	2	3	4	6	2	3	6	6
<p><i>Current Usage</i></p>	3	3	3	3	6	2	2	6	6
<p><i>Other Usage</i></p>	4	4	3	4	6	2	3	6	6
<p>Technical Description</p>									
<p><i>Language</i></p>	3	3	6	6	6	3	2	6	6
<p><i>Specifications</i></p>	4	4	5	6	6	3	2	6	6
<p>Interoperability with other simulations</p>									
<p><i>ALSP, DIS & HLA</i></p>	4	4	4	3	6	3	7	6	6
<p><i>DIS Concept</i></p>	4	4	5	6	6	3	7	6	6
<p><i>ALSP Concept</i></p>	4	4	5	6	6	3	7	6	6
<p><i>HLA Concept</i></p>	4	4	5	6	6	3	7	6	6
<p><i>Air Force Simulations</i></p>	1	1	3	4	6	3	3	6	6
<p><i>Army Simulations</i></p>			3	4	6		3		
<p><i>Navy Simulations</i></p>	1	1	3	6	6	3	3	6	6
<p><i>Marine Simulations</i></p>	1	1	3	4	6	3	3	6	6
<p><i>Joint Simulations</i></p>	4	4				3	3	6	6
<p>Interoperability with real world equipment</p>									
<p><i>C4I Systems</i></p>	6	6	3	3	6	4	3	6	6
<p><i>Weapon Systems</i></p>	6	6			6	4	3	6	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
Develop strategy to meet requirement									
<i>Develop a M&S Support Architecture</i>	4	4	5	4	6	3	7	6	6
<i>Documentation</i>	5	5			6	3	7	6	6
Identify simulations to meet requirement									
Psychology									
<i>Neural level modeling</i>	4	4	5	3	6	3	7	6	6
Specific Simulation Applications									
Computer Science									
<i>Data structures</i>	6	6	6	3	6	5	1	6	6
<i>Computer architecture/organization</i>	6	6	6	3	6	5	1	6	6
<i>File management</i>	6	6	6	3	6	5	1	6	6
<i>Database systems</i>	6	6	6	3	6	5	1	6	6
<i>Computer networks</i>	6	6	6	3	6	5	1	6	6
<i>Parallel computing</i>	6	6	6	5	6	5	1	6	6
<i>Artificial intelligence</i>	6	6			6	5	1	6	6
Education									
<i>Learning theories</i>	3	3			6	4	7	6	4
Industrial Engineering									
<i>Linear programming</i>	5	5	5	3	6	3	7	6	6
Industrial Engineering									
<i>Dynamic programming</i>	5	5	5	3	6	3	7	6	6
<i>Nonlinear optimization</i>	5	5			6	3	7	6	6
<i>Sensitivity analysis</i>	6	6	6	5	6	5	1	6	6
M&S Abstraction Techniques/representational schemas									
<i>Static/dynamic</i>	6	6	5	3	6	3	7	6	6
<i>Descriptive/normative/prescriptive</i>	6	6	5	3	6	3	7	6	6
<i>Scalar/vector/manifold</i>	6	6	5	3	6	3	7	6	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
<i>Syntax/semantics</i>	6	6	5	3	6	3	7	6	6
<i>Distribution of evaluation: in space; in time</i>	6	6				3	7		
Types of Representation									
<i>Mathematical</i>	5	5	5	3	6	3	1	6	6
<i>Partial differential equations and boundary value</i>	6	6	5	3	6	3	1	6	6
<i>Problems</i>	5	5	5	3	6	3	1	6	6
<i>Structural</i>	5	5	5	3	6	3	1	6	6
<i>Diagrammatic</i>	5	5	5	3	6	3	1	6	6
<i>Petri Nets</i>	5	5	5	3	6	3	1		6
<i>Finite element</i>	5	5	5	3	6	3	1	6	6
<i>Nomograph</i>	5	5	5	3	6	3	1	6	6
<i>Process</i>	5	5	5	3	6	3	1	6	6
<i>Event trace</i>	5	5	5	3	6	3	1	6	6
<i>State transition</i>	5	5	5	3	6	3	1	6	6
<i>Information</i>	5	5	5	3	6	3	1	6	6
<i>Taxonomic</i>	5	5	5	3	6	3	1	6	6
<i>Classificatory (UML static)</i>	5	5	5	3	6	3	1	6	6
<i>Data</i>	5	5	5	3	6	3	1	6	6
M&S Uses (Classes)									
<i>Extrapolation / interpolation-in-time</i>	5	5	5	3	6	3	7	6	6
<i>Extrapolation / interpolation-in-space</i>	5	5	5	3	6	3	7	6	6
Developing the Training Environment									
Identify training objectives									
<i>Training Design</i>	2	3	3	4	6	3	6	6	6
<i>Organizational Perspective</i>	3	3	3	3	6	3	6	6	6
<i>Training audience</i>	6	3	3	4	6	3	6	6	6
<i>Primary Training Objectives</i>	6	3	3	4	6	3	6	6	6
<i>Secondary Training Objectives</i>	6	3	3	5	6	3	6	6	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
Design a architecture based on objectives									
<i>Single vs Multiple Sites</i>	6	3	3	4	6	3	6	6	6
<i>Communication</i>	6	3	3	4	6	3	6	6	6
<i>Security</i>	6	3	3	4	6	3	2	6	6
Refine objectives with defined outcomes									
<i>Time Constraints</i>	5	3	3	4	6	3	6	6	6
<i>Resource Constraints</i>	4	3	3	4	6	3	6	6	6
Simulation in the Training Environment									
Define observation process									
<i>Alignment of Objectives</i>	4	3	3	4	6	3	6	6	6
<i>Structure of Observation</i>	4	3	3	4	6	3	6	6	6
Develop timeline structure for integration									
<i>Exercise Timeline</i>	3	4	4	3	6	3	6	6	6
<i>Technical Timeline</i>	3	5	5	4	6	3	6	6	6
<i>Support Timeline</i>	3	4	4	3	6	3	6	6	6
Conduct pre-integration activities									
<i>Initial Research</i>	3	4	4	3	6	3	6	6	6
<i>IPR Concept</i>	2	4	4	3	6	3	6	6	6
<i>Design of Simulation Event</i>	3	4	4	4	6	3	6	6	6
<i>Facility Support</i>	3	4	4	3	6	3	6	6	6
<i>Scenario Development</i>	3	4	4	3	6	3	6	6	6
<i>Support Activities</i>	3	4	4	3	6	3	6	6	6
<i>Pre-training</i>	3	3	3	3	6	3	6	6	6
<i>Documentation</i>	4	3	3	3	6	3	6	6	6
Conduct integration activities									
<i>Cell Functions</i>	4	3	3	3	6	3	6	6	6
<i>Exercise Flow</i>	4	3	3	3	6	3	6	6	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
Observation of Training Environment									
Collect observations									
<i>Collection Plan</i>	4	5	4	5	6	3	6	6	6
<i>Analysis</i>	4	4	4	4	6	3	6	6	6
<i>Supporting Materials</i>	4	3	4	3	6	3	6	6	6
<i>Documentation</i>	4	3	3	3	6	3	6	6	6
Provide feedback based upon observations									
<i>Formal AAR Process</i>	4	3	4	3	6	3	6	6	6
<i>Informal Process</i>	4	3	4	3	6	3	6	6	6
<i>Final Report</i>	4	3	4	3	6	3	6	6	6
M&S Related Assets									
<i>Notations</i>	4	3	3	3	6	3	6	6	6
<i>Syntactic specifications and conventions</i>	4	3	3	3	6	3	6	6	6
<i>Semantic specifications and conventions</i>	4	3	3	3	6	3	6	6	6
M&S Related Perspectives									
<i>Enterprise</i>	1	2	3	2	6	3	6	6	4
<i>Business Practice</i>	3	2	3	2	6	3	6	6	4
<i>Economics of M&S</i>	4	3	3	3	6	3	6	6	4
<i>Market Model</i>	4	2	3	2	6	3	6	6	4
<i>Products</i>	4	2	3	2	6	3	6	6	4
<i>Services</i>	3	2	3	2	6	3	6	6	4
<i>Buyers</i>	4	2	3	2	6	3	6	6	4
<i>Sellers</i>	1	2	3	2	6	3	6	6	4
<i>Business Case</i>	4	2	3	2	6	3	6	6	4

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>Cost-benefit</i>	4	3	3	3	6	3	6	6	4
<i>Enterprise Infrastructure</i>	4	3	3	3	6	3	6	6	4
<i>Professional Development</i>	4	3	3	3	6	3	6	6	4
<i>Enterprise Process</i>	4	3	3	3	6	3	6	6	4
<i>Enterprise Tools</i>	4	3	3	3	6	3	6	6	4
M&S Related Disciplines									
<i>Graph Theory</i>	4	4	5	4	6	3	6	6	6
<i>Logic</i>	4	4	5	4	6	3	6	6	6
<i>Relations</i>	4	4	5	4	6	3	6	6	6
<i>Inference</i>	4	4	5	4	6	3	6	6	6
Management									
<i>Enterprise Management</i>	3	3	3	3	6	3	6	6	6
<i>Corporate institutional development</i>	3	3	3	3	6	3	6	6	6
<i>Enterprise operations</i>	3	3	3	3	6	3	6	6	6
Evaluation Design									
Develop measurement of outcomes									
<i>Baseline Establishment</i>	5	5	3	3	6	3	6	6	6
<i>Measurement Alignment to Objectives</i>	5	5	3	4	6	3	6	6	6
<i>Tractability Documentation</i>	5	5	3	3	6	3	6	6	6
Develop evaluation methodology and tools									
<i>Technical Evaluation Methodology</i>	5	5	3	3	6	3	6	6	6
<i>Application Evaluation Methodology</i>	5	5	3	3	6	3	6	6	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>
Develop description of evaluation methods									
<i>Quantitative Methods</i>	5	5	4	3	6	3	6	6	6
<i>Qualitative Methods</i>	5	5	4	3	6	3	6	6	6
Develop resources to conduct the evaluation									
<i>Resource Scoping</i>	3	3	3	3	6	3	6	6	6
<i>Issues with Resource Constraints</i>	3	3	3	3	6	3	6	6	6
Execution of Evaluation									
Develop timelines for the evaluation									
<i>Pre-Collection Timeline Development</i>	3	3	3	3	6	3	6	6	6
<i>Post Collection Timeline Development</i>	3	3	3	3	6	3	6	6	6
Execute the evaluation									
<i>Collection Methodology</i>	5	5	3	3	6	3	6	6	6
<i>Documentation of Collection</i>	5	5	3	3	6	3	6	6	6
Assessment of Evaluation									
Compile evaluation data									
<i>Correlation Approach for Data</i>	5	5	3	3	6	3	4	6	6
<i>Tracking Data Collection Coverage</i>	5	5	3	3	6	3	4	6	6
Analyze the evaluation data									
<i>Alignment of Data to Outcomes</i>	5	5	3	3	6	3	6	6	6
<i>Secondary Source Development</i>	5	5	3	3	6	3	6	6	6
Convert analysis results to an action plan									
<i>Develop Analysis Relationships</i>	6	6	3	3	6	3	6	6	6
<i>Develop New or Modified Requirements</i>	6	6	3	3	6	3	6	6	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
M&S Modification									
Determining Need to Change a Simulation									
Identify shortfalls in simulation									
<i>Application Design Flaws</i>	4	4	3	3	6	3	4	6	6
<i>Technical Design Flaws</i>	6	6	3	3	6	3	4	6	6
Develop requirements to rectify the shortfalls									
<i>Application Requirements</i>	4	4	3	3	6	3	3	6	6
<i>Technical Requirements</i>	6	6	3		6	3	3	6	6
Validate requirements to rectify the shortfalls									
<i>Organizational Review</i>	3	3	3	3	6	3	3	6	2
<i>Technical Review</i>	4	4	3	3	6	3	1	6	6
Technical Changes of the Simulation									
Collect data to rectify the shortfalls	6	6							
<i>Focused Data Collection</i>	3	3	3	4	6	3	7	6	6
<i>Alignment to other Data</i>	5	5	3	4	6	3	7	6	6
Convert data into programming language									
<i>Convert Data</i>	5	5	3	4	6	3	7	6	6
<i>Data Insertion into Simulation</i>	5	5	4		6	3	7		6
Soft Computing									
<i>Decision Trees</i>	5	5	3	3	6	3	7	6	6
<i>Dynamic Programming</i>	5	5	4	3	6	3	7	6	6
<i>Emergent Behavior</i>	5	5	4	3	6	3	7	6	6
<i>Fractals</i>	5	5	3	3	6	3	7	6	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>Fuzzy Logic</i>	5	5	4	3	6	3	7	6	6
<i>Genetic Algorithms</i>	5	5	4	3	6	3	7	6	6
<i>Human Cognition</i>	5	5	4	3	6	3	7	6	6
<i>Knowledge-Based Systems</i>	5	5	4	3	6	3	7	6	6
<i>Logistic Networks</i>	5	5	4	3	6	3	7	6	6
<i>Neural Nets</i>	5	5	4	3	6	3	7	6	6
<i>Petri Nets</i>	5	5	3	3	6	3	7	6	6
<i>Simulated Annealing</i>	5	5	3	3	6	3	7	6	6
<i>Swarms</i>	5	5	3	3	6	3	7	6	6
Conduct VV&C of modified simulation									
<i>VV&C Modification</i>	5	5	3	3	6	3	7	6	6
Soft Computing									
Convert language into another language									
<i>Resource Implications</i>	4	4	3	3	6	3	7	6	6
<i>Implications of Conversion</i>	4	4	3	3	6	3	7	6	6
Assessment of Changes to a Simulation									
Conduct testing of modified simulation									
<i>Alpha Testing Modification</i>	5	5	3	4	6	3	7	6	6
<i>Beta Testing Simulation</i>	5	5	3	4	6	3	7	6	6
Conduct user VV&A of modified simulation									
<i>VV&A Modification in Simulation</i>	6	6	3	3	6	3	7	6	6
<i>Documentation of Modification</i>	6	6	3	3	6	3	7	6	6
M&S Development and Use Life Cycle									
<i>Retirement</i>	3	3	3	4	6	3	7	6	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
M&S Related Concepts									
<i>analog simulation</i>	4	1	1	3	6	3	6	7	6
<i>digital simulation</i>	4	1	1	3	6	3	6	7	6
<i>human-in-the-loop simulation</i>	4	1	1	3	6	3	6	7	6
<i>hardware-in-the-loop simulation</i>	4	1	1	3	6	3	6	7	6
<i>software-in-the-loop simulation</i>	4	1	1	3	6	3	6	7	6
<i>composability</i>	4	1	1	3	6	3	6	7	6
<i>community of practice</i>	3	1	1	2	6	3	6	7	6
<i>professional certification</i>	2	1	1	2	6	3	6	7	6
<i>simulation asset management</i>	4	1	1	3	6	3	6	7	6
<i>economics of simulation</i>	3	1	1	3	6	3	6	7	6
<i>sensors</i>	4	1	1	3	6	3	6	7	6
<i>web-enabled simulations</i>	5	1	1	4	6	3	6	7	6
<i>simulation tools (AcslXtreme,etc)</i>	6	1	1	6	6	3	6	7	6
<i>bioinformatics</i>	4	7	7	3	6	3	6	7	6
<i>wearable computing</i>	3	7	7	3	6	3	6	7	6
<i>augmented reality / mixed real</i>	4	1	1	3	6	3	6	7	6
<i>biometrics</i>	3	7	7	3	6	3	6	7	6
<i>biosensors</i>	3	7	7	3	6	3	6	7	6
<i>neural networks</i>	3	1	1	3	6	3	6	7	6
<i>data mining</i>	4	1	1	3	6	3	6	7	6
<i>authoring systems</i>	3	1	1	3	6	3	6	7	6
<i>grid and cluster computing</i>	3	1	1	3	6	3	6	7	6
<i>distributed high performance computing</i>	3	1	1	3	6	3	6	7	6
<i>optical computing</i>	3	7	7	3	6	3	6	7	6
<i>Microeletromechnical systems MEMS</i>	3	7	7	3	6	3	6	7	6
<i>Micro-opto-mechanical systems MOMS</i>	3	7	7	3	6	3	6	7	6
<i>RF MEMS</i>	3	7	7	3	6	3	6	7	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>BioMEMS</i>	3	7	7	3	6	3	6	7	6
<i>photonics</i>	3	7	7	3	6	3	6	7	6
<i>microfluidics</i>	3	7	7	3	6	3	6	7	6
<i>terahez technology</i>	3	7	7	3	6	3	6	7	6
<i>RUP (rational unified process)</i>	3	7	7	3	6	3	6	7	6
<i>UML</i>	4	1	1	3	6	3	6	7	6
<i>Shlaer-Mellor method of structured modeling</i>	4	7	7	3	6	3	6	7	6
<i>ROOM (real time object oriented modeling)</i>	3	7	7	3	6	3	6	7	6
<i>MDA (model driven architectures)</i>	3	7	7	3	6	3	6	7	6
<i>IDEF0 & IDEF1x (ER diagrams)</i>	1	7	7	2	6	3	6	7	6
<i>Gane-Sarson data flow modeling</i>	4	7	7	3	6	3	6	7	6
<i>Coad/Yourdon structured information modeling</i>	3	7	7	3	6	3	6	7	6
<i>TENA (test & training enabling architecture)</i>	4	1	1	3	6	3	6	7	6
<i>CORBA IDL (interface definition language)</i>	3	1	1	3	6	3	6	7	6
<i>phenomenon algorithm specification</i>	3	7	7	3	6	3	6	7	6
<i>common software component development</i>	3	1	1	3	6	3	6	7	6
<i>finite element method</i>	4	1	1	3	6	3	6	7	6
<i>hybrid simulation: e.g., combined CS/DES/FEM</i>	4	1	1	3	6	3	6	7	6
<i>surrogate key</i>	3	7	7	3	6	3	6	7	6
<i>hybrid models</i>	4	7	7	3	6	3	6	7	6
<i>DES example</i>	2	1	1	3	6	3	6	7	6
<i>DES components</i>	2	7	7	3	6	3	6	7	6
<i>modeling issues in hybrid simulations</i>	4	7	7	3	6	3	6	7	6
<i>complex adaptive systems (CAS)</i>	2	1	1	3	6	3	6	7	6
<i>complexity and CAS modeling</i>	2	1	1	3	6	3	6	7	6

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Component	Army	Navy	AF	Marine	Joint	Acq	Plan	T&E	Train
<i>complexity and chaos</i>	3	1	1	3	6	3	6	7	6
<i>CAS modeling methods</i>	3	1	1	3	6	3	5	7	6
<i>CAS modeling case studies</i>	3	1	1	3	6	3	6	7	6
<i>composability theory</i>	4	1	1	3	6	3	6	7	6
<i>hierarchical simulation</i>	4	1	1	3	6	3	6	7	6
<i>SEI/CMU concepts, methods & implementation</i>	3	7	7	3	6	3	6	7	6
<i>solving DEs and PDEs</i>	3	7	7	3	6	3	6	7	6
<i>finite element analysis/PDE</i>	3	7	7	3	6	3	6	7	6
<i>visualization for information representation</i>	3	1	1	3	6	3	6	7	6
<i>IG techniques</i>	3	1	1	3	6	3	6	7	6
<i>deployment model</i>	4	1	1	3	6	3	6	7	6
<i>execution model</i>	4	1	1	3	6	3	6	7	6
<i>component model</i>	4	1	1	3	6	3	6	7	6
<i>information model</i>	4	1	1	3	6	3	6	7	6
<i>product line architecture & development</i>	3	1	1	3	6	3	6	7	6
<i>data mining languages</i>	3	1	1	3	6	3	6	7	6
<i>data mining using simulation</i>	3	1	1	3	6	3	6	7	6
<i>CROM</i>	3	7	7	3	6	3	6	7	6
<i>C2IEDM</i>	3	7	7	3	6	3	6	7	6
<i>microelectromechanic systems (MEMS)</i>	3	7	7		6	3	6	7	6
<i>Popkin's Systems Architect</i>	3	7	7	3	6	3	6	7	6
<i>ERWin Data Modeler</i>	3	7	7	3	6	3	6	7	6
<i>Component X</i>	3	7	7	3	6	3	6	7	6
<i>CADM</i>	3	7	7	3	6	3	6	7	6
<i>architecture views</i>	3	7	7	3	6	3	6	7	6
<i>operational (process) architecture</i>	3	7	7	3	6	3	6	7	6
<i>activity modeling</i>	3	7	7	3	6	3	6	7	6
<i>information exchange model</i>	3	7	7	3	6	3	6	7	6
<i>IDEF 1X</i>	3	7	7	2	6	3	6	7	6

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<i>LADAR/IR</i>	3	7	7	2	6	3	6	7	6
<i>degeneracy tests</i>	3	7	7	3	6	3	6	7	
<i>logical variable</i>	3	1	1	3	6	3	6	7	6
<i>integer variable</i>	3	1	1	3	6	3	6	7	6
<i>real variable</i>	3	1	1	3	6	3	6	7	6
<i>state variable</i>	3	1	1	3	6	3	6	7	6
<i>initial condition</i>	3	1	1	3	6	3	6	7	6
<i>steady state</i>	3	1	1	3	6	3	6	7	6
<i>data fusion</i>	3	1	1	3	6	3	6	7	6
<i>fractal</i>	3	1	1	3	6	3	6	7	6
<i>Phong Lighting Model</i>	3	1	1	3	6	3	6	7	6
<i>Z-buffer</i>	3	1	1	3	6	3	6	7	6
<i>computable</i>	3	1	1	3	6	3	6	7	
<i>NP complete</i>	3	1	1	3	6	3	6	7	6
<i>evolutionary computation</i>	3	1	1	3	6	3	6	7	6
<i>portable simulation systems</i>	3	1	1	3	6	3	6	7	6
<i>eye-point</i>	3	1	1	3	6	3	6	7	6
<i>Field-of-View (FOV)</i>	3	1	1	3	6	3	6	7	6
<i>euler attitude angles</i>	3	1	1	3	6	3	6	7	6
<i>fitness landscape</i>	3	1	1	3	6	3	6	7	6
<i>predator-prey modeling</i>	3	1	1	3	6	3	6	7	6
<i>principle of competitive exclusion (Gause's principle)</i>	3	1	1	3	6	3	6	7	6
<i>inductive modeling</i>	3	1	1	3	6	3	6	7	6
<i>multicast</i>	3	1	1	3	6	3	6	7	6
<i>interest management</i>	3	1	1	3	6	3	6	7	6
<i>time warp</i>	3	1	1	3	6	3	6	7	6
<i>dependent variables</i>	3	1	1	3	6	3	6	7	6
<i>effects based modeling</i>	3	1	1	3	6	3	6	7	6
<i>lazy evaluation</i>	3	1	1	3	6	3	6	7	6
<i>differential games</i>	3	1	1	3	6	3	6	7	6
<i>white-box and black-box models</i>	3	1	1	3	6	3	6	7	6
<i>behavior diagrams</i>	3	1	1	3	6	3	6	7	6

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Component	<i>Army</i>	<i>Navy</i>	<i>AF</i>	<i>Marine</i>	<i>Joint</i>	<i>Acq</i>	<i>Plan</i>	<i>T&E</i>	<i>Train</i>	
<i>functional analysis</i>	3	1	1	3	6	3	6	7	6	
<i>replicated validation</i>	3	1	1	3	6	3	6	7	6	
<i>priority queue data structure</i>	3	1	1	3	6	3	6	7	6	
<i>conservative time management</i>	3	1	1	3	6	3	6	7	6	
<i>optimistic time management</i>	3	1	1	3	6	3	6	7	6	
<i>predictive contracts</i>	3	1	1	3	6	3	6	7	6	
<i>big/little endian data formats</i>	3	1	1	4	6	3	6	7	6	

Summary BOK Ratings for Management Usage Levels

KNOWLEDGE AREA	MANAGEMENT LEVEL	
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	MEAN	VALUE
Basic Concepts		
Understand historic perspective of M&S		
<i>Historic Aspect of M&S</i>	1.33	1
DoD/Military Simulations		
<i>Policies and rules</i>	4.34	4
Modeling Concepts		
Model Types		
<i>Model Definition</i>	2.36	2
<i>Model Concept</i>	2.69	3
<i>Physical Models</i>	2.91	3
<i>Mathematical Models</i>	2.91	3
<i>Process Models</i>	2.47	2
<i>Combination Models</i>	2.41	2
M&S Representation		
<i>Systems</i>	2.80	3
<i>Human Behavior</i>	2.36	2
<i>Natural Environment</i>	2.36	2
Modeling Process		
<i>Modeling Process</i>	2.47	2
<i>Abstractions</i>	2.03	2
<i>Formalisms</i>	2.03	2

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	MEAN	VALUE
Design and Build Models		
<i>Conduct Feasibility Assessments</i>	2.67	3
<i>Knowledge engineering</i>	1.90	2
Simulation Concepts		
<i>Simulation Definition</i>	2.56	3
<i>Simulation Concept</i>	2.46	2
<i>Live Simulation</i>	2.52	3
<i>Virtual Simulation</i>	2.52	3
<i>Constructive Simulation</i>	2.40	2
<i>Simulation Methods</i>	2.52	3
General Simulation Knowledge		
<i>Mechanisms</i>	1.78	2
<i>Simulation Ethics</i>	2.77	3
<i>Discrete Event</i>	2.34	2
<i>Continuous</i>	2.35	2
<i>Live/Virtual/Constructive</i>	2.52	3
Discrete Event Simulation		
<i>Formalisms</i>	2.11	2
<i>Implementation/structure/mechanics</i>	2.16	2
<i>Languages/tools</i>	2.11	2
<i>Worldviews</i>	2.11	2
<i>Warm-up, steady state</i>	2.11	2
Continuous Simulation		
<i>Systems Dynamics</i>	4.00	4
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	2.22	2
<i>Languages/tools</i>	1.56	2
<i>Implementation/structure/mechanics</i>	1.78	2

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	MEAN	VALUE
Underlying 'Science'		
<i>Existence</i>	1.30	1
<i>Referential designation</i>	1.78	2
<i>Abstraction/classification (verb and noun)</i>	1.78	2
<i>Representation/qualification (verb and noun)</i>	1.75	2
<i>Surrogacy operations</i>	1.56	2
<i>Referential inference</i>	1.67	2
Interoperability Concepts		
<i>Concept of Interoperability</i>	2.63	3
<i>Interoperability Issues</i>	3.12	3
Understand domain concepts (7 surfboards)		
Identify M&S opportunities and challenges		
<i>Opportunities</i>	3.00	3
<i>Challenges</i>	3.00	3
M&S Organizations		
Identify key Joint/Service M&S organizations		
<i>Organization</i>	2.71	3
Systems Theory		
<i>Elements to Whole</i>	2.50	3
<i>Reductionism to Holism</i>	2.50	3
<i>Structure to Function</i>	2.50	3
<i>Linear Hierarchy</i>		
<i>Network Hierarchy</i>	1.49	1
<i>Spatial Dimensions</i>	1.49	1
<i>Temporal Dimensions</i>	1.49	1

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	MEAN	VALUE
<i>Structural Dimensions</i>	1.49	1
Multi-Disciplined Simulations Specialist		
<i>Operations</i>	3.11	3
<i>Organization</i>	3.34	3
<i>Systems</i>	3.23	3
Modeling		
<i>Design and build models</i>	2.44	2
<i>Feasibility assessment</i>	2.75	3
<i>Knowledge engineering</i>	2.75	3
Leadership and Organizational Management		
<i>Change Management</i>	5.11	5
<i>Workforce Professional Development</i>	4.49	4
Leadership and Management Development		
<i>Strategic Planning</i>	3.89	4
<i>Innovative Problem Solving</i>	3.52	4
Journeyman		
<i>Contracting</i>	4.01	4
Supervisor, Manager, Sr. Tech. Specialist		
<i>Technology</i>	3.67	4
<i>Joint Operations</i>	3.90	4

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	MEAN	VALUE
Manager		
<i>International Operations</i>	3.88	4
Senior Technical Specialist		
<i>Technology Planning</i>	5.22	5
<i>Technology Transition</i>	5.22	5
Develop Simulation Requirements		
Identify the requirement		
<i>Need Assessment</i>	3.90	4
<i>Desired Outcomes</i>	3.67	4
<i>RDA Development Cycle</i>	3.56	4
<i>ORD Development</i>	3.56	4
Validate the requirement		
<i>Organizational Inputs</i>	4.40	4
<i>Technical Review</i>	4.67	5
<i>Organizational Input</i>	4.20	4
<i>Spiral Development Process</i>	4.40	4
Scope the requirement		
<i>User Perspective</i>	4.40	4
<i>Resource Constraints</i>	4.50	5
New M&S Application		
Identifying new capability		
<i>New Organization or System</i>	4.40	4
<i>New Mission Set</i>	4.60	5
Validating new application		

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	MEAN	VALUE
<i>Organizational Input</i>	5.30	5
<i>System Capability Input</i>	4.90	5
Documenting new application		
<i>Documentation of Development</i>	3.70	4
Incorporate requirement into the RDA domain		
<i>Cradle to Grave Concept</i>	4.60	5
Technical Development of the Simulation		
Identify key programming aspects		
<i>Technical Design</i>	3.40	3
<i>Structure Design</i>	3.20	3
<i>Translating Process</i>	3.20	3
Collect data for programming		
<i>Identify Sources</i>	3.90	4
<i>Data Management Plan</i>	3.90	4
<i>Documentation</i>	4.10	4
Convert data into programming language		
<i>Characteristics of Languages</i>	2.70	3
<i>Configuration Management</i>	3.56	4
<i>Documentation</i>	3.00	3
Computer Technology		
<i>Software Engineering</i>	2.60	3
<i>SEI/CMU concepts, methods and implementation</i>	2.50	3
<i>Agents-based simulation, adaptive systems</i>	2.70	3

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	MEAN	VALUE
Prepare to Use Simulation		
Conduct developer VV&C		
<i>VV&C Concept</i>	4.20	4
<i>Certification</i>	4.20	4
<i>Documentation</i>	3.80	4
Conduct testing of simulation		
<i>Assess Abilities</i>	3.20	3
<i>Establish Parameters</i>	3.70	4
Conduct user VV&A		
<i>VV&A Concept</i>	4.20	4
<i>Accreditation</i>	4.20	4
<i>Documentation</i>	3.70	4
Mathematics		
<i>Continuous</i>	2.30	2
<i>Discrete</i>	2.30	2
<i>Steady-State</i>	2.30	2
<i>Queuing Theory</i>	2.30	2
<i>Dynamic</i>	2.30	2
<i>Discrete Event Simulation</i>	2.30	2
<i>Numerical Analysis</i>	2.11	2
<i>Linear algebra</i>	1.90	2
<i>Boolean algebra</i>	2.30	2
<i>Ordinary differential equations</i>	1.90	2
<i>Partial differential equations</i>	1.80	2
Statistics		
<i>Queuing theory</i>	2.10	2
<i>Hypothesis testing</i>	2.30	2

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	MEAN	VALUE
<i>Variance reduction</i>	2.30	2
<i>Design of experiments</i>	2.60	3
Stochastic Processes/Statistics		
<i>Queuing</i>	2.20	2
Programmatic		
<i>Technology</i>	3.50	4
<i>Production Tools</i>	3.50	4
<i>Management</i>	5.20	5
<i>Marketing</i>	4.40	4
Specific Simulations and Attributes		
Assess each simulation		
<i>Hierarchy of Simulations</i>	3.90	4
<i>Assessment Process</i>	4.10	4
Identify specific simulations		
Application Description		
<i>History</i>	2.50	3
<i>Current Usage</i>	2.50	3
<i>Other Usage</i>	2.90	3
Technical Description		
<i>Language</i>	2.50	3
<i>Specifications</i>	2.60	3
Interoperability with other simulations		
<i>ALSP, DIS & HLA</i>	3.20	3
<i>DIS Concept</i>	3.00	3

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	MEAN	VALUE
<i>ALSP Concept</i>	3.00	3
<i>HLA Concept</i>	3.00	3
<i>Air Force Simulations</i>	3.00	3
<i>Army Simulations</i>	3.25	3
<i>Navy Simulations</i>	3.00	3
<i>Marine Simulations</i>	3.00	3
<i>Joint Simulations</i>	3.00	3
Interoperability with real world equipment		
<i>C4I Systems</i>	3.10	3
<i>Weapon Systems</i>	3.00	3
Specific Simulation Applications		
Develop strategy to meet requirement		
<i>Develop a M&S Support Architecture</i>	4.00	4
<i>Documentation</i>	4.50	5
Identify simulations to meet requirement		
Psychology		
<i>Neural level modeling</i>	3.00	3
Computer Science		
<i>Data structures</i>	2.00	2
<i>Computer architecture/organization</i>	2.38	2
<i>File management</i>	2.00	2
<i>Database systems</i>	2.60	3
<i>Computer networks</i>	2.60	3
<i>Parallel computing</i>	2.70	3
<i>Artificial intelligence</i>	2.70	3
Education		

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	MEAN	VALUE
<i>Learning theories</i>	3.50	4
Industrial Engineering		
<i>Linear programming</i>	2.30	2
Industrial Engineering		
<i>Dynamic programming</i>	2.20	2
<i>Nonlinear optimization</i>	2.75	3
<i>Sensitivity analysis</i>	3.50	4
M&S Abstraction Techniques/representational schemas		
<i>Static/dynamic</i>	2.20	2
<i>Descriptive/normative/prescriptive</i>	2.20	2
<i>Scalar/vector/manifold</i>	2.20	2
<i>Syntax/semantics</i>	2.20	2
<i>Distribution of evaluation: in space; in time</i>	3.00	3
Types of Representation		
<i>Mathematical</i>	2.30	2
<i>Partial differential equations and boundary value Problems</i>	1.90	2
<i>Structural</i>	2.50	3
<i>Diagrammatic</i>	2.50	3
<i>Petri Nets</i>	2.11	2
<i>Finite element</i>	2.10	2
<i>Nomograph</i>	1.90	2
<i>Process</i>	2.50	3
<i>Event trace</i>	2.50	3
<i>State transition</i>	2.50	3
<i>Information</i>	3.10	3
<i>Taxonomic</i>	2.40	2
<i>Classificatory (UML static)</i>	2.30	2

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	MEAN	VALUE
<i>Data</i>	3.20	3
M&S Uses (Classes)		
<i>Extrapolation / interpolation-in-time</i>	2.30	2
<i>Extrapolation / interpolation-in-space</i>		
Developing the Training Environment		
Identify training objectives		
<i>Training Design</i>	3.30	3
<i>Organizational Perspective</i>	3.30	3
<i>Training audience</i>	3.30	3
<i>Primary Training Objectives</i>	3.10	3
<i>Secondary Training Objectives</i>	3.20	3
Design a architecture based on objectives		
<i>Single vs Multiple Sites</i>	3.50	4
<i>Communication</i>	3.50	4
<i>Security</i>	3.50	4
Refine objectives with defined outcomes		
<i>Time Constraints</i>	4.20	4
<i>Resource Constraints</i>	4.20	4
Simulation in the Training Environment		
Define observation process		
<i>Alignment of Objectives</i>	3.60	4
<i>Structure of Observation</i>	3.60	4
Develop timeline structure for integration		
<i>Exercise Timeline</i>	3.10	3
<i>Technical Timeline</i>	3.20	3

KNOWLEDGE AREA	MANAGEMENT LEVEL	
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	MEAN	VALUE
<i>Support Timeline</i>	3.10	3
Conduct pre-integration activities		
<i>Initial Research</i>	2.90	3
<i>IPR Concept</i>	3.60	4
<i>Design of Simulation Event</i>	4.20	4
<i>Facility Support</i>	3.50	4
<i>Scenario Development</i>	4.10	4
<i>Support Activities</i>	4.10	4
<i>Pre-training</i>	4.00	4
<i>Documentation</i>	3.80	4
Conduct integration activities		
<i>Cell Functions</i>	4.00	4
<i>Exercise Flow</i>	4.20	4
Observation of Training Environment		
Collect observations		
<i>Collection Plan</i>	3.90	4
<i>Analysis</i>	3.70	4
<i>Supporting Materials</i>	3.60	4
<i>Documentation</i>	3.50	4
Provide feedback based upon observations		
<i>Formal AAR Process</i>	3.33	3
<i>Informal Process</i>	3.33	3
<i>Final Report</i>	3.33	3

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	MEAN	VALUE
M&S Related Assets		
<i>Notations</i>	2.70	3
<i>Syntactic specifications and conventions</i>	2.50	3
<i>Semantic specifications and conventions</i>	2.50	3
M&S Related Perspectives		
<i>Enterprise</i>	3.60	4
<i>Business Practice</i>	4.00	4
<i>Economics of M&S</i>	4.40	4
<i>Market Model</i>	3.70	4
<i>Products</i>	3.50	4
<i>Services</i>	3.50	4
<i>Buyers</i>	3.40	3
<i>Sellers</i>	3.40	3
<i>Business Case</i>	4.90	5
<i>Cost-benefit</i>	5.60	6
<i>Enterprise Infrastructure</i>	4.00	4
<i>Professional Development</i>	5.30	5
<i>Enterprise Process</i>	5.30	5
<i>Enterprise Tools</i>	4.90	5
M&S Related Disciplines		
<i>Graph Theory</i>	3.20	3
<i>Logic</i>	3.20	3

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	MEAN	VALUE
<i>Relations</i>	3.60	4
<i>Inference</i>	3.60	4
Management		
<i>Enterprise Management</i>	5.30	5
<i>Corporate institutional development</i>	5.30	5
<i>Enterprise operations</i>	5.30	5
Evaluation Design		
Develop measurement of outcomes		
<i>Baseline Establishment</i>	3.70	4
<i>Measurement Alignment to Objectives</i>	3.30	3
<i>Tractability Documentation</i>	3.30	3
Develop evaluation methodology and tools		
<i>Technical Evaluation Methodology</i>	3.20	3
<i>Application Evaluation Methodology</i>	3.00	3
Develop description of evaluation methods		
<i>Quantitative Methods</i>	3.00	3
<i>Qualitative Methods</i>	3.10	3
Develop resources to conduct the evaluation		
<i>Resource Scoping</i>	3.40	3
<i>Issues with Resource Constraints</i>	3.40	3
Execution of Evaluation		
Develop timelines for the		

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	MEAN	VALUE
evaluation		
<i>Pre-Collection Timeline Development</i>	3.30	3
<i>Post Collection Timeline Development</i>	3.20	3
Execute the evaluation		
<i>Collection Methodology</i>	3.30	3
<i>Documentation of Collection</i>	3.10	3
Assessment of Evaluation		
Compile evaluation data		
<i>Correlation Approach for Data</i>	3.00	3
<i>Tracking Data Collection Coverage</i>	3.00	3
Analyze the evaluation data		
<i>Alignment of Data to Outcomes</i>	3.30	3
<i>Secondary Source Development</i>	3.20	3
Convert analysis results to an action plan		
<i>Develop Analysis Relationships</i>	3.20	3
<i>Develop New or Modified Requirements</i>	3.30	3
M&S Modification		
Determining Need to Change a Simulation		
Identify shortfalls in simulation		
<i>Application Design Flaws</i>	3.20	3
<i>Technical Design Flaws</i>	3.00	3
Develop requirements to rectify the shortfalls		
<i>Application Requirements</i>	3.30	3
<i>Technical Requirements</i>	3.00	3

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	MEAN	VALUE
Validate requirements to rectify the shortfalls		
<i>Organizational Review</i>	3.40	3
<i>Technical Review</i>	3.00	3
Technical Changes of the Simulation		
Collect data to rectify the shortfalls		
<i>Focused Data Collection</i>	3.00	3
<i>Alignment to other Data</i>	3.00	3
Convert data into programming language		
<i>Convert Data</i>	2.90	3
<i>Data Insertion into Simulation</i>	3.14	3
Soft Computing		
<i>Decision Trees</i>	2.30	2
<i>Dynamic Programming</i>	2.30	2
<i>Emergent Behavior</i>	2.30	2
<i>Fractals</i>	2.10	2
<i>Fuzzy Logic</i>	2.20	2
<i>Genetic Algorithms</i>	2.20	2
<i>Human Cognition</i>	2.20	2
<i>Knowledge-Based Systems</i>	2.30	2
<i>Logistic Networks</i>	2.40	2
<i>Neural Nets</i>	2.20	2
<i>Petri Nets</i>	2.00	2
<i>Simulated Annealing</i>	2.00	2
<i>Swarms</i>	2.20	2
Conduct VV&C of modified simulation		

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	MEAN	VALUE
<i>VV&C Modification</i>	3.30	3
Soft Computing		
Convert language into another language		
<i>Resource Implications</i>	3.30	3
<i>Implications of Conversion</i>	3.30	3
Assessment of Changes to a Simulation		
Conduct testing of modified simulation		
<i>Alpha Testing Modification</i>	3.60	4
<i>Beta Testing Simulation</i>	3.60	4
Conduct user VV&A of modified simulation		
<i>VV&A Modification in Simulation</i>	3.30	3
<i>Documentation of Modification</i>	3.30	3
M&S Development and Use Life Cycle		
<i>Retirement</i>	3.60	4
M&S Related Concepts		
<i>analog simulation</i>	2.90	3
<i>digital simulation</i>	3.00	3
<i>human-in-the-loop simulation</i>	2.90	3
<i>hardware-in-the-loop simulation</i>	2.90	3
<i>software-in-the-loop simulation</i>	2.90	3
<i>composability</i>	2.80	3
<i>community of practice</i>	3.20	3

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	MEAN	VALUE
<i>professional certification</i>	2.80	3
<i>simulation asset management</i>	3.40	3
<i>economics of simulation</i>	3.50	4
<i>sensors</i>	2.20	2
<i>web-enabled simulations</i>	3.40	3
<i>simulation tools (AcslXtreme,etc)</i>	3.50	4
<i>bioinformatics</i>	2.70	3
<i>wearable computing</i>	2.70	3
<i>augmented reality / mixed real</i>	2.80	3
<i>biometrics</i>	2.80	3
<i>biosensors</i>	2.60	3
<i>neural networks</i>	2.70	3
<i>data mining</i>	2.90	3
<i>authoring systems</i>	2.70	3
<i>grid and cluster computing</i>	2.40	2
<i>distributed high performance</i>		
<i>computing</i>	2.60	3
<i>optical computing</i>	2.50	3
<i>Microeletromechanical systems MEMS</i>	1.90	2
<i>Micro-opto-mechanical systems</i>		
<i>MOMS</i>	1.90	2
<i>RF MEMS</i>	1.90	2
<i>BioMEMS</i>	1.90	2
<i>photonics</i>	1.60	2
<i>microfluidics</i>	1.60	2
<i>terahertz technology</i>	1.60	2
<i>RUP (rational unified process)</i>	1.70	2
<i>UML</i>	2.40	2
<i>Shlaer-Mellor method of structured</i>		
<i>modeling</i>	1.70	2
<i>ROOM (real time object oriented</i>	1.80	2

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	MEAN	VALUE
<i>modeling)</i>		
<i>MDA (model driven architectures)</i>	2.10	2
<i>IDEF0 & IDEF1x (ER diagrams)</i>	2.00	2
<i>Gane-Sarson data flow modeling</i>	1.80	2
<i>Coad/Yourdon structured information modeling</i>	2.00	2
<i>TENA (test & training enabling architecture)</i>	2.60	3
<i>CORBA IDL (interface definition language)</i>	2.40	2
<i>phenomenon algorithm specification</i>	2.20	2
<i>common software component development</i>	2.30	2
<i>finite element method</i>	1.80	2
<i>hybrid simulation: e.g., combined CS/DES/FEM</i>	2.00	2
<i>surrogate key</i>	2.00	2
<i>hybrid models</i>	2.00	2
<i>DES example</i>	2.20	2
<i>DES components</i>	2.30	2
<i>modeling issues in hybrid simulations</i>	2.20	2
<i>complex adaptive systems (CAS)</i>	2.20	2
<i>complexity and CAS modeling</i>	2.20	2
<i>complexity and chaos</i>	2.20	2
<i>CAS modeling methods</i>	2.20	2
<i>CAS modeling case studies</i>	2.20	2
<i>composability theory</i>	2.30	2
<i>hierarchical simulation</i>	2.00	2
<i>SEI/CMU concepts, methods & implementation</i>	2.00	2
<i>solving DEs and PDEs</i>	2.10	2

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	MEAN	VALUE
<i>finite element analysis/PDE</i>	2.00	2
<i>visualization for information representation</i>	2.20	2
<i>IG techniques</i>	2.10	2
<i>deployment model</i>	2.80	3
<i>execution model</i>	2.30	2
<i>component model</i>	2.20	2
<i>information model</i>	2.20	2
<i>product line architecture & development</i>	1.90	2
<i>data mining languages</i>	1.90	2
<i>data mining using simulation</i>	2.40	2
<i>CROM</i>	1.80	2
<i>C2IEDM</i>	2.90	3
<i>microelectromechanic systems (MEMS)</i>	2.00	2
<i>Popkin's Systems Architect</i>	2.00	2
<i>ERWin Data Modeler</i>	2.00	2
<i>Component X</i>	2.00	2
<i>CADM</i>	2.00	2
<i>architecture views</i>	2.60	3
<i>operational (process) architecture</i>	2.20	2
<i>activity modeling</i>	2.00	2
<i>information exchange model</i>	2.00	2
<i>IDEF 1X</i>	2.00	2
<i>LADAR/IR</i>	2.22	2
<i>degeneracy tests</i>	2.00	2
<i>logical variable</i>	2.20	2
<i>integer variable</i>	2.20	2
<i>real variable</i>	2.20	2
<i>state variable</i>	2.20	2
<i>initial condition</i>	2.20	2

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	MEAN	VALUE
<i>steady state</i>	2.20	2
<i>data fusion</i>	2.20	2
<i>fractal</i>	2.00	2
<i>Phong Lighting Model</i>	1.80	2
<i>Z-buffer</i>	1.80	2
<i>computable</i>	2.00	2
<i>NP complete</i>	1.80	2
<i>evolutionary computation</i>	2.00	2
<i>portable simulation systems</i>	2.30	2
<i>eye-point</i>	2.20	2
<i>Field-of-View (FOV)</i>	2.20	2
<i>euler attitude angles</i>	1.80	2
<i>fitness landscape</i>	1.80	2
<i>predator-prey modeling</i>	2.20	2
<i>principle of competitive exclusion (Gause's principle)</i>	2.20	2
<i>inductive modeling</i>	2.20	2
<i>multicast</i>	2.40	2
<i>interest management</i>	2.00	2
<i>time warp</i>	1.80	2
<i>dependent variables</i>	2.40	2
<i>effects based modeling</i>	2.40	2
<i>lazy evaluation</i>	2.00	2
<i>differential games</i>	2.20	2
<i>white-box and black-box models</i>	2.20	2
<i>behavior diagrams</i>	2.20	2
<i>functional analysis</i>	2.20	2
<i>replicated validation</i>	2.40	2
<i>priority queue data structure</i>	2.20	2
<i>conservative time management</i>	2.00	2
<i>optimistic time management</i>	2.00	2

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	MEAN	VALUE
<i>predictive contracts</i>	2.00	2
<i>big/little endian data formats</i>	2.25	2

Management Level Content Items and Competencies

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
Basic Concepts	
Understand historic perspective of M&S	
<i>Historic Aspect of M&S</i>	Recognize the impact of modeling and simulation key concepts from a historical perspective.
DoD/Military Simulations	
<i>Policies and rules</i>	Analyze and comply with DoD M&S directives and policies when planning or implementing M&S activities.
Modeling Concepts	
Model Types	
<i>Model Definition</i>	Describe the term “model” and identify its application to M&S.
<i>Model Concept</i>	Prepare and organize the information and apply the amount, needed to develop a model.
<i>Physical Models</i>	Apply physical models to M&S programs and activities.
<i>Mathematical Models</i>	Apply mathematical models to M&S programs and activities.
<i>Process Models</i>	Discuss the term “process model” and its application to M&S.
<i>Combination Models</i>	Discuss the term “combination model” and its application to M&S.
M&S Representation	
<i>Systems</i>	Use a systems approach to identify critical parts of a system and determine their correct level of representation.
<i>Human Behavior</i>	Discuss how human behavior is represented in M&S applications and the issues associated with its representation.
<i>Natural Environment</i>	Discuss how the natural environment is represented in M&S applications and the issues associated with its representation.
Modeling Process	
<i>Modeling Process</i>	Describe in general terms how a model is developed, designed and built.
<i>Abstractions</i>	Describe the abstraction process and its application to M&S.
<i>Formalisms</i>	Describe formalism methods and their application to M&S.
Design and Build Models	
<i>Conduct Feasibility Assessments</i>	Develop and employ a feasibility assessment to determine the viability of a proposed target for special operations forces

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	employment.
<i>Knowledge engineering</i>	Describe the concept of knowledge engineering and its application to M&S.
Simulation Concepts	
<i>Simulation Definition</i>	Use simulation as a method for implementing a model over time.
<i>Simulation Concept</i>	Identify the information and the amount needed to develop a simulation.
<i>Live Simulation</i>	Apply live simulation within M&S programs and activities.
<i>Virtual Simulation</i>	Apply virtual simulation within M&S programs and activities.
<i>Constructive Simulation</i>	Discuss the characteristics and issues associated with constructive simulation.
<i>Simulation Methods</i>	Use simulation methods to solve problems, including building new simulations when appropriate.
General Simulation Knowledge	
<i>Mechanisms</i>	Recognize mechanism as a system of parts that operate or interact like those of a machine.
<i>Simulation Ethics</i>	Develop and employ simulation strategies which foster high ethical standards in meeting an organization's vision, mission and goals.
<i>Discrete Event</i>	Recognize discrete event as one of the chronological sequence of events that occur in the operation of a system.
<i>Continuous</i>	Recognize continuous simulation as a mathematical or computational model whose output variables change in a continuous manner.
<i>Live/Virtual/Constructive</i>	Employ all three types of simulation (live, virtual and constructive) within a particular event or activity.
Discrete Event Simulation	
<i>Formalisms</i>	Describe formalism methods and their application to M&S.
<i>Implementation/structure/mechanics</i>	Describe the implementation, structure and mechanics of a given discrete event simulation.
<i>Languages/tools</i>	Explain how languages and tools are used in simulation applications.
<i>Worldviews</i>	Explain how world views are used within the simulation development process.
<i>Warm-up, steady state</i>	Explain the meaning of the term "steady state."
Continuous Simulation	
<i>Systems Dynamics</i>	Describe how systems dynamics applies to continuous simulation.
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	Explain how differential equations and partial differential equations are used within a continuous simulation.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Languages/tools</i>	Describe the languages and tools used within a continuous simulation.
<i>Implementation/structure/mechanics</i>	Describe how to construct and execute simulations of both deterministic and stochastic discrete event and continuous simulations.
Underlying 'Science'	
<i>Existence</i>	Define existence as the state or fact of being.
<i>Referential designation</i>	Describe the concept of referential designation and how it applies to M&S.
<i>Abstraction/classification (verb and noun)</i>	Describe the concept of abstraction and how it applies to M&S.
<i>Representation/qualification (verb and noun)</i>	Describe the concept of representation and how it applies to M&S.
<i>Surrogacy operations</i>	Describe the concept of surrogacy operations and how it applies to M&S.
<i>Referential inference</i>	Describe the concept of referential inference and how it applies to M&S.
Interoperability Concepts	
<i>Concept of Interoperability</i>	Demonstrate the concept of interoperability and the processes to achieve digital interoperability.
<i>Interoperability Issues</i>	Solve interoperability issues inherent in the technology approaches that allow simulations to work together.
Understand domain concepts (7 surfboards)	
Identify M&S opportunities and challenges	
<i>Opportunities</i>	Use models appropriately within M&S programs and activities.
<i>Challenges</i>	Interpret a model's strengths, limitations and weaknesses.
M&S Organizations	
Identify key Joint/Service M&S organizations	
<i>Organization</i>	Interpret the mission, structure and services provided by key Joint/Service M&S organizations.
Systems Theory	
<i>Elements to Whole</i>	Identify elements and layers of a system.
<i>Reductionism to Holism</i>	Arrange a given system into elements for multiple layers.
<i>Structure to Function</i>	Identify the functions for each element within a system.
<i>Linear Hierarchy</i>	Recognize the linear hierarchy for a given system.
<i>Network Hierarchy</i>	Recognize the network hierarchy for a given system
<i>Spatial Dimensions</i>	Identify the spatial dimensions of a system.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Temporal Dimensions</i>	Identify the temporal dimensions of a system.
<i>Structural Dimensions</i>	Identify the structural dimensions of a system.
Multi-Disciplined Simulations Specialist	
<i>Operations</i>	Demonstrate the steps and issues involved with the M&S development process as it applies to the functional areas of analysis, acquisition, experimentation, testing and evaluation, planning and training.
<i>Organization</i>	Develop the critical elements of a system and determine their correct level of representation.
<i>Systems</i>	Develop the workings, characteristics and composition of major simulation systems and their relationships (interoperability) to other simulation systems.
Modeling	
<i>Design and build models</i>	Describe how a model is generally designed, developed and built (model development process).
<i>Feasibility assessment</i>	Interpret how well a model or simulation serves its intended purpose.
<i>Knowledge engineering</i>	Apply knowledge engineering principles to build, maintain and develop knowledge-based systems.
Leadership and Organizational Management	
<i>Change Management</i>	Plan and manage change in the M&S community and act as a catalyst to influence, motivate and challenge subordinates to accept change.
<i>Workforce Professional Development</i>	Analyze and appraise M&S strategies which maximize employee potential and foster high ethical standards in meeting the organization's vision, mission and goals.
Leadership and Management Development	
<i>Strategic Planning</i>	Analyze the strategic planning process and how it relates to simulations management.
<i>Innovative Problem Solving</i>	Analyze creative and innovative solutions to complex simulation management issues.
Journeyman	

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Contracting</i>	Examine the contracting process for M&S products and/or services.
Supervisor, Manager, Sr. Tech. Specialist	
<i>Technology</i>	Analyze critical technological needs and formulate programs to advance state-of-the-art technologies.
<i>Joint Operations</i>	Analyze Joint philosophy, goals and doctrine.
Manager	
<i>International Operations</i>	Analyze international M&S policy, objectives and capabilities.
Senior Technical Specialist	
<i>Technology Planning</i>	Prepare technical project/program planning, direction and execution.
<i>Technology Transition</i>	Organize acceptance of technology transition within an organization.
Develop Simulation Requirements	
Identify the requirement	
<i>Need Assessment</i>	Analyze a need assessment for a simulation requirement.
<i>Desired Outcomes</i>	Analyze the results of a set of data and compare to the desired outcomes.
<i>RDA Development Cycle</i>	Categorize the phases of the RDA development cycle.
<i>ORD Development</i>	Appraise the purpose and contents of an Operational Requirements Document (ORD).
Validate the requirement	
<i>Organizational Inputs</i>	Classify organizational inputs as supportable or non-supportable and modify the requirement based on supportable inputs.
<i>Technical Review</i>	Prepare a technical support review for the requirement.
<i>Organizational Input</i>	Analyze the role of user organizations in validating new requirements.
<i>Spiral Development Process</i>	Discriminate the phases of the spiral development process.
Scope the requirement	
<i>User Perspective</i>	Analyze the requirement from a user's perspective.
<i>Resource Constraints</i>	Design a resource matrix for given requirement to identify resource constraints.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
New M&S Application	
Identifying new capability	
<i>New Organization or System</i>	Analyze critical components of a system or organization and deduce their correct level of representation within a simulation.
<i>New Mission Set</i>	Create a mission set for a new M&S application.
Validating new application	.
<i>Organizational Input</i>	Design a new M&S application based on organizational input
<i>System Capability Input</i>	Design a new system capability for an M&S application.
Documenting new application	Examine proper documentation for an M&S event.
<i>Documentation of Development</i>	Analyze critical components of a system or organization and deduce their correct level of representation within a simulation.
Incorporate requirement into the RDA domain	
<i>Cradle to Grave Concept</i>	Design the life cycle of a new system based on a cradle to grave concept.
Technical Development of the Simulation	
Identify key programming aspects	
<i>Technical Design</i>	Apply process components in the technical design of a simulation.
<i>Structure Design</i>	Apply process components in the structure design of a simulation.
<i>Translating Process</i>	Apply current simulation knowledge to new and unique simulation applications.
Collect data for programming	
<i>Identify Sources</i>	Appraise the source(s) of data used and ensure it is appropriate for use.
<i>Data Management Plan</i>	Compare and contrast appropriate data collection techniques.
<i>Documentation</i>	Categorize sources of data to build a database.
Convert data into programming language	
<i>Characteristics of Languages</i>	Generalize differences (strengths and weakness) between various programming languages.
<i>Configuration Management</i>	Examine the principles and practices of configuration management as applied to modeling and simulation.
<i>Documentation</i>	Develop required documentation for configuration management.
Computer Technology	

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Software Engineering</i>	Apply software engineering concepts for the development, operation and maintenance of software.
<i>SEI/CMU concepts, methods and implementation</i>	Apply the Software Engineering Institute (SEI) Capability Maturity Model® Integration (CMMI) concepts and methods to the software engineering process for a simulation.
<i>Agents-based simulation, adaptive systems</i>	Use agent-based simulation and adaptive system concepts in the simulation development process.
Prepare to Use Simulation	
Conduct developer VV&C	
<i>VV&C Concept</i>	Analyze Verification, Validation & Certification (VV&C) elements and their uses.
<i>Certification</i>	Analyze the certification process of a simulation.
<i>Documentation</i>	Examine required documentation for VV&C of a simulation.
Conduct testing of simulation	
<i>Assess Abilities</i>	Develop a process to assess abilities during simulation testing.
<i>Establish Parameters</i>	Calculate simulation testing parameters.
Conduct user VV&A	
<i>VV&A Concept</i>	Analyze Verification, Validation & Accreditation procedures that support the development of cost-effective M&S applications.
<i>Accreditation</i>	Analyze the accreditation process of a simulation.
<i>Documentation</i>	Examine required documentation for VV&A of a simulation.
Mathematics	
<i>Continuous</i>	Explain continuous functions and their role in M&S development.
<i>Discrete</i>	Explain discrete functions and their role in M&S development.
<i>Steady-State</i>	Explain the term “steady state” and its role in M&S development.
<i>Queuing Theory</i>	Explain the concept of queuing theory and its role in M&S development.
<i>Dynamic</i>	Explain the concept of dynamic simulation and its role in simulation development.
<i>Discrete Event Simulation</i>	Explain the concept of discrete event simulation and its role in simulation development.
<i>Numerical Analysis</i>	Describe numerical analysis and how it is used to solve problems of continuous mathematics (as distinguished from discrete mathematics).

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Linear algebra</i>	Explain the concept of Linear algebra and its uses in simulation development.
<i>Boolean algebra</i>	Explain the concept of Boolean algebra and its uses in simulation development.
<i>Ordinary differential equations</i>	Explain the concept of Ordinary differential equations and their use in simulation development.
<i>Partial differential equations</i>	Explain the concept of Partial differential equations and their use in simulation development.
Statistics	
<i>Queuing theory</i>	Explain the concept of Queuing Theory and its use in simulation development.
<i>Hypothesis testing</i>	Explain Hypothesis testing and how it is used to minimize risks.
<i>Variance reduction</i>	Explain Variance reduction and how it is used to increase the precision of the estimates that can be obtained for a given number of iterations.
<i>Design of experiments</i>	Employ experiments as an Information-gathering attempt where variation is present, which may or may not be under the full control of the experimenter.
Stochastic Processes/Statistics	
<i>Queuing</i>	Describe queing and its relationship to simulation events or activities.
Programmatic	
<i>Technology</i>	Analyze M&S tools and their ability to control and adapt to the world's changing environment.
<i>Production Tools</i>	Analyze devices, computer applications or other equipment to determine if they provide an advantage when accomplishing a task.
<i>Management</i>	Manage others in one-to-one or group situations.
<i>Marketing</i>	Analyze individual/group needs and wants through exchange processes.
Specific Simulations and Attributes	
Assess each simulation	
<i>Hierarchy of Simulations</i>	Classify simulations according to a hierarchy and provide examples for each level.
<i>Assessment Process</i>	Analyze the assessment process for a given simulation.
Identify specific simulations	
Application Description	
<i>History</i>	Relate the development history of a simulation and generalize its impact on current capabilities.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Current Usage</i>	Use a simulation and its supporting tools for proper application to the functional areas of analysis, acquisition, training, testing and evaluation, experimentation and planning.
<i>Other Usage</i>	Use a simulation and its supporting tools for proper applications for areas other than its intended purpose.
Technical Description	
<i>Language</i>	Apply appropriate programming languages to simulation applications.
<i>Specifications</i>	Develop technical specifications for hardware according to their implications to a simulation.
Interoperability with other simulations	
<i>ALSP, DIS & HLA</i>	Apply Aggregate Level Simulation Protocol (ALSP), Distributed Interactive Simulation (DIS) and High Level Architecture (HLA) to M&S applications.
<i>DIS Concept</i>	Apply DIS to M&S applications according to its capabilities and limitations.
<i>ALSP Concept</i>	Apply ALSP to M&S applications according to its capabilities and limitations.
<i>HLA Concept</i>	Apply HLA to M&S applications according to its capabilities and limitations.
<i>Air Force Simulations</i>	Apply key simulations for the Air Force according to their capabilities, limitations and interoperability concerns.
<i>Army Simulations</i>	Apply key simulations for the Army according to their capabilities, limitations and interoperability concerns.
<i>Navy Simulations</i>	Apply key simulations for the Navy according to their capabilities, limitations and interoperability concerns.
<i>Marine Simulations</i>	Apply key simulations for the Marines according to their capabilities, limitations and interoperability concerns.
<i>Joint Simulations</i>	Apply key Joint simulations according to their capabilities, limitations and interoperability concerns.
Interoperability with real world equipment	
<i>C4I Systems</i>	Employ C4I systems within associated M&S systems.
<i>Weapon Systems</i>	Employ weapon systems that require simulation feed according to their capabilities, issues and interoperability concerns.
Specific Simulation Applications	
Develop strategy to meet requirement	

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Develop a M&S Support Architecture</i>	Develop simulation architecture to meet objectives.
<i>Documentation</i>	Identify required documentation for a M&S architecture.
Identify simulations to meet requirement	
Psychology	
<i>Neural level modeling</i>	Describe neural level modeling and its application to M&S.
Computer Science	
<i>Data structures</i>	Use a data structure to store data in a computer so that it can be used efficiently.
<i>Computer architecture/organization</i>	Apply computer architecture/organization concepts to a given simulation.
<i>File management</i>	Use appropriate file management practices to organize data.
<i>Database systems</i>	Use a database system to manage a database and run operations on the data as requested by clients.
<i>Computer networks</i>	Use computer networks to communicate and share resources.
<i>Parallel computing</i>	Apply parallel computing processes in order to obtain simulation results faster.
<i>Artificial intelligence</i>	Use artificial intelligence processes as required by a given simulation.
Education	
<i>Learning theories</i>	Compare and contrast learning theories to determine the best way to present to-be-learned material to a particular target group or individual.
Industrial Engineering	
<i>Linear programming</i>	Describe the linear programming process.
<i>Dynamic programming</i>	Describe the dynamic programming process.
<i>Nonlinear optimization</i>	Describe the process of nonlinear optimization.
<i>Sensitivity analysis</i>	Apply the process of sensitivity analysis.
M&S Abstraction Techniques/representational schemas	
<i>Static/dynamic</i>	Describe static and dynamic models and how they are represented within a simulation.
<i>Descriptive/normative/prescriptive</i>	Describe descriptive, normative and prescriptive models and how they are represented within a simulation.
<i>Scalar/vector/manifold</i>	Describe the terms “scalar, vector and manifold” and how they relate to representation in M&S.
<i>Syntax/semantics</i>	Describe the terms “syntax” and “semantics” and their role in M&S representational schemas.
<i>Distribution of evaluation: in space; in time</i>	Apply principles from the distribution of evaluation (in space-time) procedure to a complete (operationally derived) data set, in order to develop a computational model that is based on an aggregate distribution of the complete performance data.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
Types of Representation	
<i>Mathematical</i>	Describe mathematical representation as it is demonstrated in M&S.
<i>Partial differential equations and boundary value</i>	Describe the relationship between partial differential equations and boundary value and representation.
<i>Problems</i>	Explain how problems can be represented within a simulation.
<i>Structural</i>	Apply the concept of structural representation in a given simulation.
<i>Diagrammatic</i>	Apply the concept of diagrammatic representation in a given simulation.
<i>Petri Nets</i>	Explain the term Petri nets and how they are demonstrated within a simulation.
<i>Finite element</i>	Explain the term finite element and how it is demonstrated within a simulation.
<i>Nomograph</i>	Explain the term nomograph and how it is used within a simulation.
<i>Process</i>	Apply representational techniques to model the procedural steps of a task, event or activity performed by a system.
<i>Event trace</i>	Apply event trace methods throughout the processing of a simulation to use correct operation throughout the execution of the event.
<i>State transition</i>	Use state transition representation methods to show change from one state (condition/configuration) to another in a system, component or simulation.
<i>Information</i>	Use facts or data derived from study, experience or instruction within a simulation.
<i>Taxonomic</i>	Discuss the concept of taxonomic classification and its uses in simulation.
<i>Classificatory (UML static)</i>	Discuss the concept of a Unified Modeling Language.
<i>Data</i>	Develop individual facts, statistics or items of information; a body of facts or information.
M&S Uses (Classes)	
<i>Extrapolation / interpolation-in-time</i>	Discuss interpolation: estimation of a value of data based on an established set of collected data, within the data range. Discuss extrapolation: estimation of a value of data based on an established set of collected data, outside of the data range. Extrapolation/interpolation-in-time would express a time criteria as the aforementioned collected data values.
<i>Extrapolation / interpolation-in-space</i>	Discuss interpolation: estimation of a value of data based on an established set of collected data, within the data range. Discuss extrapolation: estimation of a value of data based on an established set of collected data, outside of the data range.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	Extrapolation/interpolation-in-space would express spatial analysis data as the aforementioned collected data values.
Developing the Training Environment	
Identify training objectives	
<i>Training Design</i>	Develop training objectives for an M&S event.
<i>Organizational Perspective</i>	Develop training needs from an organizational perspective.
<i>Training audience</i>	Develop the demographic characteristics, values and needs of the training audience for whom an M&S event is intended.
<i>Primary Training Objectives</i>	Develop primary event objectives for a given scenario.
<i>Secondary Training Objectives</i>	Develop secondary event objectives for a given scenario.
Design a architecture based on objectives	
<i>Single vs Multiple Sites</i>	Analyze the architecture implications for either a single site or multiple site simulation distribution.
<i>Communication</i>	Analyze the communication components needed for an M&S event.
<i>Security</i>	Analyze the security and issues with multi-layer security design for an M&S event.
Refine objectives with defined outcomes	
<i>Time Constraints</i>	Appraise the impact that time will have in terms of established objectives.
<i>Resource Constraints</i>	Appraise the impact that resource constraints will have in terms of established objectives.
Simulation in the Training Environment	
Define observation process	
<i>Alignment of Objectives</i>	Analyze the outcomes of a simulation to appraise objectives.
<i>Structure of Observation</i>	Analyze the outcomes of a simulation with an appropriate observation methodology.
Develop timeline structure for integration	
<i>Exercise Timeline</i>	Develop timeline for integrating simulation within a training exercise and relate the time resource associated with each event.
<i>Technical Timeline</i>	Develop a timeline for integrating the technical aspects of an exercise and relate the time resource associated with each event.
<i>Support Timeline</i>	Develop a timeline for integrating the support aspects required for the conduct of an exercise and relate the time resource associated with each event.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
Conduct pre-integration activities	
<i>Initial Research</i>	Prepare research to develop support requirements for an M&S exercise event.
<i>IPR Concept</i>	Analyze the outcomes from an In-Process Review (IPR).
<i>Design of Simulation Event</i>	Deduce which simulation or mix of simulations is required for a given event.
<i>Facility Support</i>	Deduce the facility support required for a simulation event.
<i>Scenario Development</i>	Analyze a scenario based on a given set of objectives.
<i>Support Activities</i>	Deduce support activities required to for an exercise.
<i>Pre-training</i>	Deduce pre-training requirements for a simulation exercise.
<i>Documentation</i>	Compare elements of an Exercise Control Plan and Simulation Control Plan.
Conduct integration activities	
<i>Cell Functions</i>	Examine the role and functions of cells in an exercise.
<i>Exercise Flow</i>	Analyze components of the exercise flow.
Observation of Training Environment	
Collect observations	
<i>Collection Plan</i>	Appraise a collection plan for the After Action Review (AAR) process.
<i>Analysis</i>	Analyze a training event for simulation impact.
<i>Supporting Materials</i>	Analyze supporting materials for feedback based on data analysis.
<i>Documentation</i>	Analyze documentation for report results.
Provide feedback based upon observations	
<i>Formal AAR Process</i>	Use a formal After-Action Review (AAR) process.
<i>Informal Process</i>	Use an informal After-Action Review (AAR) process.
<i>Final Report</i>	Organize the exercise material to be incorporated into final report.
M&S Related Assets	
<i>Notations</i>	Develop a system of figures or symbols used in a specialized field to illustrate numbers, quantities, tones or values.
<i>Syntactic specifications and conventions</i>	Illustrate use of, or relationship to, or employment of the rules of syntax, or the use of a language or set of words.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>Semantic specifications and conventions</i>	Illustrate use of, or relationship to, or development from the different meanings of words or other symbols.
M&S Related Perspectives	
<i>Enterprise</i>	Examine a systematic activity or a project undertaken or to be undertaken.
<i>Business Practice</i>	Differentiate those behaviors in a business that reflect how a particular organization or business conducts its day to day operations.
<i>Economics of M&S</i>	Calculate the Return on Investment (ROI) of M&S based on quantifiable and non-quantifiable benefits.
<i>Market Model</i>	Analyze a defined model representation of a specific subdivision of a population considered as buyers or users of a particular product or service.
<i>Products</i>	Analyze something produced by human or mechanical effort or by a natural process; a direct result; a consequence.
<i>Services</i>	Analyze activities that call directly for time and effort rather than for a concrete end product.
<i>Buyers</i>	Illustrate a person who buys; purchaser.
<i>Sellers</i>	Illustrate a person who sells; salesperson or vendor.
<i>Business Case</i>	Design a structured proposal for business change that is assembled in terms of costs and benefits.
<i>Cost-benefit</i>	Assess an analysis or study of the actual cost of a project and evaluate the potential benefits.
<i>Enterprise Infrastructure</i>	Analyze broadly, those elements that enable people and systems to exchange information and execute transactions.
<i>Professional Development</i>	Formulate a process for skill acquisition and maintenance in managing a particular career path.
<i>Enterprise Process</i>	Plan an entire business system, including all core and support processes needed for an organization's critical success objectives.
<i>Enterprise Tools</i>	Document broadly, a device, (computer) application or piece of equipment that provides an organization or its employees an advantage toward its stated critical success objectives.
M&S Related Disciplines	
<i>Graph Theory</i>	Apply the study of graphs, mathematical structures used to model pairwise relations between objects from a specified collection.
<i>Logic</i>	Apply the study of the principles and criteria of valid inference

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	and illustration for use extensively in the fields of artificial intelligence, and computer science.
<i>Relations</i>	Appraise in mathematics, expressions that show equality and non-equality such as "=" and "<"; appraise in logic a property or predicate ranging over more than one argument.
<i>Inference</i>	Analyze the act or process of deducing a conclusion based solely on what one already knows.
Management	
<i>Enterprise Management</i>	Design a set of management processes, tools, systems, etc. for an organization to manage its stated critical success objectives.
<i>Corporate institutional development</i>	Synthesize building and maintaining institutional, economic and cultural viability of an organization as it faces a changing business environment.
<i>Enterprise operations</i>	Create processes and systems that work together or independently to assist an organization in managing its stated critical success objectives.
Evaluation Design	
Develop measurement of outcomes	
<i>Baseline Establishment</i>	Appraise the baseline prior to an M&S application.
<i>Measurement Alignment to Objectives</i>	Apply a Measure of Effectiveness (MOE) measurement system.
<i>Tractability Documentation</i>	Develop a tractability matrix for evaluation.
Develop evaluation methodology and tools	
<i>Technical Evaluation Methodology</i>	Apply technical evaluation methodologies for a simulation.
<i>Application Evaluation Methodology</i>	Apply application evaluation methodologies for a simulation.
Develop description of evaluation methods	
<i>Quantitative Methods</i>	Apply quantitative methods for a simulation evaluation.
<i>Qualitative Methods</i>	Apply qualitative methods for a simulation evaluation.
Develop resources to conduct the evaluation	
<i>Resource Scoping</i>	Develop resource determination for evaluation through a cost analysis.
<i>Issues with Resource Constraints</i>	Illustrate resource constraint impacts on a simulation evaluation.
Execution of Evaluation	

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
Develop timelines for the evaluation	
<i>Pre-Collection Timeline Development</i>	Develop pre-collection evaluation activity timeline that takes into account pre-defined time and resource constraints.
<i>Post Collection Timeline Development</i>	Develop post-collection evaluation activity timeline that takes into account pre-defined time and resource constraints.
Execute the evaluation	
<i>Collection Methodology</i>	Apply evaluation data collection methodologies.
<i>Documentation of Collection</i>	Develop evaluation data for a given simulation.
Assessment of Evaluation	
Compile evaluation data	
<i>Correlation Approach for Data Tracking Data Collection Coverage</i>	Develop evaluation of simulation data. Relate data coverage and tracking for a given evaluation.
Analyze the evaluation data	
<i>Alignment of Data to Outcomes</i>	Relate evaluation data to measurement of outcomes.
<i>Secondary Source Development</i>	Develop secondary sources of evaluation data.
Convert analysis results to an action plan	
<i>Develop Analysis Relationships</i>	Employ relational analysis development to support conclusions.
<i>Develop New or Modified Requirements</i>	Develop simulation requirements based on supportable inputs.
M&S Modification	
Determining Need to Change a Simulation	
Identify shortfalls in simulation	
<i>Application Design Flaws</i>	Illustrate the need for a simulation work around based on application design flaws.
<i>Technical Design Flaws</i>	Employ solutions to technical design flaws in the simulation.
Develop requirements to rectify the shortfalls	
<i>Application Requirements</i>	Develop an established requirement to an application shortfall.
<i>Technical Requirements</i>	Develop a simulation capability to a technical shortfall.
Validate requirements to rectify the shortfalls	
<i>Organizational Review</i>	Develop organizational structure to review shortfalls.
<i>Technical Review</i>	Develop structure to review technical shortfalls.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
Technical Changes of the Simulation	
Collect data to rectify the shortfalls	
<i>Focused Data Collection</i>	Employ data review and apply a modified focus collection plan for data shortfalls.
<i>Alignment to other Data</i>	Illustrate correlation of new data and old data.
Convert data into programming language	
<i>Convert Data</i>	Reconstruct data analysis results to an action plan.
<i>Data Insertion into Simulation</i>	Transfer given datum or data set into sample simulation environment.
Soft Computing	
<i>Decision Trees</i>	Discuss the concept of decision trees and how they apply to simulation development.
<i>Dynamic Programming</i>	Discuss the concept of dynamic programming and how it applies to simulation development.
<i>Emergent Behavior</i>	Discuss the concept of emergent behavior and how it applies to simulation development.
<i>Fractals</i>	Discuss the term fractals and how it applies to M&S.
<i>Fuzzy Logic</i>	Discuss the term fuzzy logic and how it applies to M&S.
<i>Genetic Algorithms</i>	Discuss the term genetic algorithm and how it applies to M&S.
<i>Human Cognition</i>	Discuss the concept of human cognition and how it is represented within M&S.
<i>Knowledge-Based Systems</i>	Discuss the concept of knowledge-based systems and how they apply to M&S.
<i>Logistic Networks</i>	Discuss the concept of logistic networks and how they apply to M&S.
<i>Neural Nets</i>	Discuss the term neural nets and how it applies to M&S.
<i>Petri Nets</i>	Discuss the concept of Petri nets and how they are used within M&S.
<i>Simulated Annealing</i>	Discuss the term simulated annealing and how it applies to M&S.
<i>Swarms</i>	Discuss the concept of swarms and how it applies to M&S.
Conduct VV&C of modified simulation	
<i>VV&C Modification</i>	Conduct a modified Verification, Validation & Certification of a simulation.
Convert language into another language	
<i>Resource Implications</i>	Interpret the cost implications of language conversions or

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	translators.
<i>Implications of Conversion</i>	Interpret the implications of conversion to the functionality of a given simulation.
Assessment of Changes to a Simulation	
Conduct testing of modified simulation	
<i>Alpha Testing Modification</i>	Analyze results of an Alpha Test for required modifications to a simulation.
<i>Beta Testing Simulation</i>	Analyze results of a Beta Test to ensure simulation meets requirements.
Conduct user VV&A of modified simulation	
<i>VV&A Modification of Simulation</i>	Conduct Verification, Validation & Accreditation (VV&A) of a modified simulation.
<i>Documentation of Modification</i>	Prepare documentation for VV&A modification.
M&S Development and Use Life Cycle	
<i>Retirement</i>	Analyze a system to ensure its timely removal from active use or service due to culmination of useful period of service.
M&S Related Concepts	
<i>analog simulation</i>	Use simulation or simulators that represent analog functioning, for example, an analog circuit simulation used to design and test complex analog circuits.
<i>digital simulation</i>	Use digital simulation to represent functions in a manner that mimics real-world equipment, events, processes, etc.
<i>human-in-the-loop simulation</i>	Use human-in-the-loop simulation and simulators that employ one or more human operators in direct control of the simulation/simulator or in some key support function (e.g., decision making).
<i>hardware-in-the-loop simulation</i>	Use hardware-in-the-loop simulation and simulators that employ one or more pieces of operational equipment (to include computer hardware) within the simulation/simulator system.
<i>software-in-the-loop simulation</i>	Use software-in-the-loop simulation and simulators that employ one or more elements of operational software (computer programming code) within the simulation/simulator system.
<i>composability</i>	Apply composability design principles to simulation development.
<i>community of practice</i>	Organize a community of practice to share ideas, find solutions

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	and build innovations.
<i>professional certification</i>	Obtain professional certification of simulation expertise based on key knowledge, skills and/or experience.
<i>simulation asset management</i>	Apply simulation asset management tasks and decisions to capture, catalog and coordinate use of key resources (e.g., equipment, HW/SW, personnel, etc.) related to simulations/simulators.
<i>economics of simulation</i>	Analyze the economics of a given simulation, to include evaluation of effective usage, cost-benefit analysis, return on investment (ROI), etc.
<i>sensors</i>	Discuss the role of sensors as they apply to simulation.
<i>web-enabled simulations</i>	Develop Web-enabled simulations that can be accessed using standard Internet (Web) connectivity and associated data I/O protocols in combination with off-the-shelf hardware/software components.
<i>simulation tools (AcslXtreme,etc)</i>	Distinguish the type of simulation tool used to mimic a specified type of system or process (e.g., continuous, dynamic, analog, etc.).
<i>bioinformatics</i>	Apply bioinformatics within simulations.
<i>wearable computing</i>	Use wearable computing devices that provide one or more of a host of functions useful for work, leisure and entertainment.
<i>augmented reality / mixed reality</i>	Use augmented or mixed reality to merge real-world and computer-generated data.
<i>biometrics</i>	Use biometrics within a simulation to recognize humans based upon one or more intrinsic physical or behavioral traits.
<i>biosensors</i>	Use biosensors to detect analytes that combine a biological component with a physicochemical detector component.
<i>neural networks</i>	Use neural networks within a simulation to produce an output function.
<i>data mining</i>	Use data mining techniques within simulation to search for element/component commonality (e.g., classification, clustering, key words, etc.).
<i>authoring systems</i>	Use authoring systems to develop useable computer-based applications, such as computer-based training (CBT), HTML code for viewing on the Internet, modeling/simulation applications, computer/Internet based tests/surveys, etc.
<i>grid and cluster computing</i>	Explain grid and cluster computing and how they are used within a simulation.
<i>distributed high performance computing</i>	Use distributed high performance computing techniques to enhance computational power of a simulation.
<i>optical computing</i>	Use optical computing to manipulate, store and transmit data.
<i>Microeletromechanical systems</i>	Describe microelectromechanical systems (MEMS) as the

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>(MEMS)</i>	technology of the very small (from a micrometer to millimeter), and merged at the nanoscale into nanotechnology.
<i>Micro-opto-mechanical systems (MOMS)</i>	Discuss micro-opto-mechanical systems (MOMS) and how they are used within a simulation.
<i>RF MEMS</i>	Describe Radio Frequency (RF) MEMS as a MEMS-based sensor that specifically deals with radio frequency signals (RF) – that portion of the electromagnetic spectrum in which electromagnetic waves can be generated by alternating current which is fed to an antenna.
<i>BioMEMS</i>	Describe BioMEMS as a MEMS-based sensor that specifically deals biological signals/functions; for example, blood pressure sensors.
<i>photonics</i>	Describe photonics as the science and technology of generating, controlling and detecting photons, particularly in the visible light and near infra-red spectrum.
<i>microfluidics</i>	Describe microfluidics as the science and technology relating to the behavior, precise control and manipulation of microliter and nanoliter volumes of fluids.
<i>terahertz technology</i>	Describe terahertz technology as 10^{12} Hz, corresponding to wavelength (e.g., of sound, radiation, etc.), and capabilities/applications based on this capability – for example, imaging techniques and ultra-precise timing devices.
<i>rational unified process (RUP)</i>	Describe the Rational Unified Process (RUP) as an iterative (adaptable) software development process framework that can be tailored, for example by a software project team, by selecting the elements of the process that are appropriate for their needs.
<i>UML</i>	Describe the Unified Modeling Language (UML) as a general purpose, standardized specification (modeling) language for object modeling that includes a graphical notation used to create an abstract model of a system.
<i>Shlaer-Mellor method of structured modeling</i>	Describe the Shlaer-Mellor method of structured modeling as one of a number of object-oriented analysis/design methods developed in 1980s in response to perceived weaknesses in the existing structured analysis and structured design (SASD) techniques in use primarily by software engineers.
<i>real-time object oriented modeling (ROOM)</i>	Describe Real-time Object Oriented Modeling (ROOM) as a technique whereby the actor or the software machine is the central component – can be used in conjunction with UML, ROOM diagrams illustrate both the structural and behavior aspects of the actor.
<i>model driven architectures (MDA)</i>	Describe Model Driven Architecture (MDA) as a software design approach sponsored by Object Management Group that

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	supports several standards, such as UML, XMI and others.
<i>IDEF0 & IDEF1x (ER diagrams)</i>	Describe IDEF0 and IDEF1x as functional modeling language(s) sponsored by the Air Force capable of capturing various organizational enterprise operations/functions (IDEF0) and related information requirements (IDEF1x), such as key elements of an invoice.
<i>Gane-Sarson data flow modeling</i>	Describe the Gane-Sarson data flow modeling process as a structured analysis of how information/data flows through a system/process that can be used to automate parts or all of that system using various techniques, such as data flow diagrams, decision trees, decision tables and structured English.
<i>Coad/Yourdon structured information modeling</i>	Describe the Coad/Yourdon structured information modeling process as a widely used object-oriented (OO) modeling approach broken into three iterative steps: analysis (OOA), design (OOD) and programming (OOP).
<i>test & training enabling architecture (TENA)</i>	Use the Test & Training Enabling Architecture (TENA) within a simulation to allow interoperability between DoD ranges, labs and facilities.
<i>CORBA IDL (interface definition language)</i>	Describe the CORBA Interface Definition Language (IDL) as a JAVA-based technology for handling objects interacting on different platforms across a network (distributed objects) that is based on CORBA, an industry standard distributed object model architecture.
<i>phenomenon algorithm specification</i>	Explain the phenomenon algorithm specification procedure and how it is used to represent a given system, process, etc.
<i>common software component development</i>	Describe common software component development as development of componentware – software designed to work a component of a larger application.
<i>finite element method</i>	Explain that the finite element method is used to find approximate solutions of partial differential equations (PDE) as well as of integral equations, such as the heat transport equation.
<i>hybrid simulation: e.g., combined CS/DES/FEM</i>	Explain that hybrid simulation combines multiple modeling/simulation approaches within a unified approach – an example could be combining analytical, continuous, and discrete-event modeling/simulation into a multi-level (hybrid) approach that uses different modeling/simulation approaches when dealing with varying levels/abstractions.
<i>surrogate key</i>	Describe the surrogate key as a unique identifier in a database for either an entity in the modeled world or an object in the database.
<i>hybrid models</i>	Describe hybrid models as an assemblage of one or more

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	physical and one or more numerical, consistently-scaled, substructures.
<i>DES example</i>	Explain a DES example as an Information desk at an airport and the estimation of the expected average delay in queue of arriving customers, where the delay in queue of a customer is the length of the time interval from the instant of his arrival at the facility to the instant he begins being served.
<i>DES components</i>	Describe DES components as system state, simulation clock, event list, statistical counters, initialization routine, timing routine, event routine, library routines, report generator, main program.
<i>modeling issues in hybrid simulations</i>	Discuss modeling issues in hybrid simulations including time events, state events, changes in simulation model, reinitialization, event iteration, chattering and Dirac pulses.
<i>complex adaptive systems (CAS)</i>	Describe Complex Adaptive Systems (CAS) as natural systems (e.g., brains, immune systems, ecologies, societies) and artificial systems (parallel and distributed computing systems, artificial intelligence systems, artificial neural networks, evolutionary programs) characterized by apparently complex behaviors that emerge as a result of often nonlinear spatio-temporal interactions among a large number of component systems at different levels of organization.
<i>complexity and CAS modeling</i>	Describe CAS modeling as the operational model of the complexity paradigm.
<i>complexity and chaos</i>	Describe Complexity as the interaction of many parts, giving rise to difficulties in linear or reductionist analysis due to the nonlinearity of the inherent circular causation and feedback effects. Describe Chaos as a system whose long term behavior is unpredictable, tiny changes in the accuracy of the starting value rapidly diverge to anywhere in its possible state space.
<i>CAS modeling methods</i>	Describe CAS modeling methods as StarLogo and NetLogo used in labs and classrooms with three main components of turtles, patches and the observer. The individual agents in the system are called turtles, although they can represent any kind of agent from a molecule to a person. The environment in which the turtles operate is divided into patches. The third component, the observer, can issue commands that affect both patches and turtles. The observer also conducts maintenance and documentation of the turtle world.
<i>CAS modeling case studies</i>	Describe CAS modeling case studies for economies, ecologies, weather, traffic, social organizations, cultures and the brain.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>composability theory</i>	Describe Composability as the capability to select and assemble simulation components in various combinations into valid simulation systems to satisfy specific user requirements and composability theory as the explanation of how an executing federation can provide imperfect results.
<i>hierarchical simulation</i>	Describe hierarchical simulation as a model of information in which data are represented as trees of records connected by pointers.
<i>SEI/CMU concepts, methods & implementation</i>	Explain SEI/CMU concepts, methods and implementation as the integration of Software-Intensive Systems (ISIS) including identifying indicators of success in interoperability, understanding optimal technologies and methods, identifying solutions for semantic interoperability, addressing organizational and programmatic issues and using the SEI Evolutionary Process for Integrating COTS-based systems (EPIC) in the adoption and integration of a COTS product.
<i>solving DEs and PDEs</i>	Explain differential equations and partial differential equations. DEs define the relationship between an unknown function and its derivative. Numerical methods are required to find the function defined by the differential equation(s). A PDE is a differential equation in which the unknown function is a function of multiple independent variables and their partial derivatives.
<i>finite element analysis/PDE</i>	Explain finite element analysis/PDE which represents a powerful and general class of techniques for the approximate solution of partial differential equations. Mesh generation and algebraic solver are two important aspects of the finite element methodology.
<i>visualization for information representation</i>	Explain visualization for information representation as a branch of computer graphics and user interface design concerned with presenting data to users, by means of interactive or animated digital images in order to improve understanding of the data being presented.
<i>IG techniques</i>	Explain IG techniques as new fundamental alternatives to raster imaging. Improvements include improved user interface, a 4x increase in display performance for large images, lower memory footprint for large images, improved performance for drawings with a large number of images, better support for monochrome images and new methods for creating and manipulating image entities.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>deployment model</i>	Apply a deployment model, a model that simulates the reception, staging, onward movement and integration (RSOI) of military personnel and equipment.
<i>execution model</i>	Describe an execution model which specifies the behavior of a computer system to the extent that it is relevant to correct execution of application programs. Explicitly describes the actions involved in the execution of a program by the specified computer system.
<i>component model</i>	Describe the component model software architecture from Microsoft, which defines a structure for building program routines (objects) that can be called up and executed in a Windows environment.
<i>information model</i>	Describe an information model as an organizational framework that is used to categorize information resources.
<i>product line architecture & development</i>	Explain product line architecture & development as the structural properties for building a group of related systems (i.e., product line), typically the components and their interrelationships. The inherent guidelines about the use of components must capture the means for handling required variability among the systems. (Sometimes called reference architecture).
<i>data mining languages</i>	Describe the various data mining languages such as PERL, Visual Basic®, Scripting Edition, XML
<i>data mining using simulation</i>	Explain data mining using simulation as the act of analyzing a database or data warehouse and searching for new facts based on the data.
CROM	Describe CROM as the simulation of the operation of a Control ROM.
C2IEDM	Apply the Command and Control Information Exchange Data Model which enables coalition information sharing and multi-security-level networking.
<i>microelectromechanic systems (MEMS)</i>	Describe microelectromechanic systems (MEMS as micron-scale structures that transduce signals between electronic and mechanical forms - the miniaturization of electronics.
<i>Popkin's Systems Architect</i>	Explain Popkin's Systems Architect as the first fully integrated enterprise tool set to support the wide array of industry standards used in modeling and architecture projects worldwide.
<i>ERWin Data Modeler</i>	Explain ERWin Data Modeler as a data modeling solution for creating and maintaining databases, data warehouses and enterprise data models.
<i>Component X</i>	Define Component X as a free plug in for the REALbasic

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	Development Environment which provides high quality, fast, cross-platform consistent graphics functions.
<i>CADM</i>	Define and explain CADM as Core Architecture Data Model or Computer-Aided Design and Manufacturing and its use in developing models.
<i>architecture views</i>	Apply architecture views as representations of the overall architecture that are meaningful to one or more stakeholders in the system. The architect chooses and develops a set of views that will enable the architecture to be communicated to, and understood by, all the stakeholders and enable them to verify that the system will address their concerns.
<i>operational (process) architecture</i>	Explain operational (process) architecture as the structural design of general process systems and applies to fields such as computers (software, hardware, networks, etc.), business processes (enterprise architecture, policy and procedures, logistics, project management, etc.) and any other process system of varying degrees of complexity.
<i>activity modeling</i>	Define activity modeling as the act of developing an accurate description of the activities performed by a system.
<i>information exchange model</i>	Explain the information exchange model as an XML-based metadata registry being adopted by U.S. federal agencies for the precise exchange of information.
<i>IDEF 1X</i>	Explain IDEF semantic modeling as a method for designing relational databases with syntax designed to support the semantic constructs necessary in developing a conceptual schema. A conceptual schema is a single integrated definition of the enterprise data that is unbiased toward any single application and independent of its access and physical storage.
<i>LADAR/IR</i>	Define Laser Detection and Ranging/Infrared as a high-resolution method for collecting enough detail to identify targets.
<i>degeneracy tests</i>	Explain degeneracy tests as tests that check that the model works for extreme cases.
<i>logical variable</i>	Define a logical variable as a variable that can hold one of the logical values and is one of the basic structures in logic programming. The object is referred to by a name starting with a capital letter.
<i>integer variable</i>	Define integer variable as variables that must take an integer value (0, 1, 2...).
<i>real variable</i>	Define real variable as a mathematical function whose domain is the real line. More loosely, a function of a real variable is sometimes taken to mean any function whose domain is a

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	subset of the real line.
<i>state variable</i>	Describe state variable as a variable that defines one of the characteristics of a system, component or simulation. The values of all such variables define the state of the system, component or simulation.
<i>initial condition</i>	Describe initial condition as the values assumed by the variables in a system, model, or simulation at the beginning of some specified duration of time.
<i>steady state</i>	Explain steady state as a situation in which a model, process, or device exhibits stable behavior independent of time.
<i>data fusion</i>	Explain data fusion as the integration of data and knowledge collected from disparate sources by different methods into a consistent, accurate and useful whole.
<i>fractal</i>	Explain fractal as an irregular or fragmented geometric shape that can be repeatedly subdivided into parts, each of which is a smaller copy of the whole. Fractals are used in computer modeling of natural structures that do not have simple geometric shapes such as clouds, mountainous landscapes and coastlines.
<i>Phong Lighting Model</i>	Describe Phong Lighting Model as one of the most common lighting models in computer graphics. Local illumination model, which means only direct reflections are taken into account. Light that bounces off more than one surface before reaching the eye is not accounted for.
<i>Z-buffer</i>	Describe Z-buffer as the management of image depth coordinates in three-dimensional (3-D) graphics, usually done in hardware, sometimes in software. Also known as depth buffering.
<i>computable</i>	Explain the concept of computable as a function that can be computed by an algorithm.
<i>NP complete</i>	Explain NP Complete as the class of decision problems for which answers can be checked for correctness, given a certificate, by an algorithm whose run time is polynomial in the size of the input (that is, it is NP) and no other NP problem is more than a polynomial factor harder.
<i>evolutionary computation</i>	Explain evolutionary computation as a development in computer science that contains building, applying and studying algorithms based on natural selection. EC is conducted with the help of evolutionary algorithms.
<i>portable simulation systems</i>	Describe portable simulation systems as high-technology simulation systems that enable tactical units to conduct training close to home or while deployed.

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>eye-point</i>	Explain eye-point as an alternative to the computer mouse that allows a person using a computer to click links, highlight text and scroll simply by looking at the screen and tapping a key on the keyboard. Uses standard eye-tracking hardware-a specialized computer screen with a high-definition camera and infrared lights.
<i>Field-of-View (FOV)</i>	Explain Field-of-View (FOV) as the angular extent of the observable world that is seen at any given moment.
<i>euler attitude angles</i>	Explain the concept of euler attitude angles as a set of three angles used to describe the orientation of an entity as a set of three successive rotations about three different orthogonal axes (x, y, and z).
<i>fitness landscape</i>	Explain the concept of fitness landscape as it is used to visualize the relationship between genotypes (or phenotypes) and reproductive success.
<i>predator-prey modeling</i>	Describe predator-prey modeling as a system in which there are two populations known as the predator and the prey. The model states that the prey will grow at a certain rate, but will also be eaten at a certain rate because of predators. The predators will die at a certain rate but will then grow by eating prey.
<i>principle of competitive exclusion (Gause's principle)</i>	Explain the principle of competitive exclusion (Gause's principle as two species competing for the limited resources can only co-exist if they inhibit the growth of competing species less than their own growth. Where one species eliminates the other is known as competitive exclusion, or Gause's Principle.
<i>inductive modeling</i>	Describe inductive modeling as finding the rule with the cause and the effect. Inductive Modeling combines ideas from many other technologies – including simulations, data modeling, expert systems and object-oriented modeling – to apply artificial intelligence to very complex systems such as data networking environments. Inductive techniques include system identification and parameter estimation.
<i>multicast</i>	Describe multicast as a transmission mode in which a single message is sent to selected multiple (but not necessarily all) network destinations; i.e., one-to-many.
<i>interest management</i>	Describe interest management as the filtering of data that is of no interest to a given client. Interest management is a one-step process: data flows in from the network and is either rejected or accepted.
<i>time warp</i>	Explain the concept of time warp which synchronizes parallel simulation processes via rollback and event cancellation

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
<i>dependent variables</i>	Explain dependent variables as the output of a function derived from independent variables.
<i>effects based modeling</i>	Explain effects based modeling as an approach whereby technologies are evaluated by their potential to produce intended and unintended effects and then developing research plans to address gaps in understanding.
<i>lazy evaluation</i>	Explain lazy evaluation as the delaying of a computation until such time as the result of the computation is known to be needed.
<i>differential games</i>	Explain differential games, a branch of the mathematical theory of control, the subject of which is control in conflict situations. Demonstrate Involvement of players with opposing goals - one which wishes to maximize a given quantity and one who wishes to minimize it.
<i>white-box and black-box models</i>	Describe a Black-box model whose inputs, outputs and functional performance are known, but whose internal implementation is unknown or irrelevant. Describe a White-box model whose internal implementation is known and fully visible.
<i>behavior diagrams</i>	Describe behavior diagrams and how they are used in simulation to depict behavioral features of a system or business process.
<i>functional analysis</i>	Describe functional analysis as the branch of mathematics, and specifically of analysis, concerned with the study of spaces of functions.
<i>replicated validation</i>	Explain the value of replicated validation which involves multiple simulation runs to validate data.
<i>priority queue data structure</i>	Explain how priority queue data structure as being is useful in problems where you need to rapidly and repeatedly find and remove the largest element from a collection of values.
<i>conservative time management</i>	Describe conservative time management as a mechanism that prevents a federate from processing messages out of time stamp order.
<i>optimistic time management</i>	Describe optimistic time management as a mechanism that uses a recovery mechanism to erase the effects of out-of-order event processing.
<i>predictive contracts</i>	Describe how predictive contracts work in conjunction with data management interest-based Services to reduce the message traffic between federates in distributed simulations.
<i>big/little endian data formats</i>	Describe big/little endian data formats and explain which bytes are most significant in multi-byte data types and describe the order in which a sequence of bytes is stored in a computer's

KNOWLEDGE AREA	MANAGEMENT LEVEL COMPETENCIES
	memory.

Summary BOK Ratings for Executive Usage Levels

KNOWLEDGE AREA	EXECUTIVE LEVEL	
<p align="center">Rating Legend</p>	<p>1 - Knowledge: Recalls data or information 2 - Comprehension: Able to understand the meaning of data or information 3 - Application: Uses information in new situations; solves problems 4 - Analysis: Breaks down information and identifies components 5 - Synthesis: Uses old ideas to create new ones 6 - Evaluation: Compares and discriminates between ideas 7 - Does not apply</p>	
	MEAN	VALUE
<p>Basic Concepts</p>		
<p>Understand historic perspective of M&S</p>		
<p><i>Historic Aspect of M&S</i></p>	1.00	1
<p>DoD/Military Simulations</p>		
<p><i>Policies and rules</i></p>	3.50	4
<p>Modeling Concepts</p>		
<p>Model Types</p>		
<p><i>Model Definition</i></p>	1.70	2
<p><i>Model Concept</i></p>	1.50	2
<p><i>Physical Models</i></p>	1.70	2
<p><i>Mathematical Models</i></p>	1.60	2
<p><i>Process Models</i></p>	1.60	2
<p><i>Combination Models</i></p>	2.22	2
<p>M&S Representation</p>		
<p><i>Systems</i></p>	1.60	2
<p><i>Human Behavior</i></p>	1.50	2
<p><i>Natural Environment</i></p>	1.50	2
<p>Modeling Process</p>		
<p><i>Modeling Process</i></p>	1.60	2
<p><i>Abstractions</i></p>	1.40	1
<p><i>Formalisms</i></p>	1.40	1

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	MEAN	VALUE
Design and Build Models		
<i>Conduct Feasibility Assessments</i>	1.70	2
<i>Knowledge engineering</i>	1.30	1
Simulation Concepts		
<i>Simulation Definition</i>	1.60	2
<i>Simulation Concept</i>	1.70	2
<i>Live Simulation</i>	1.67	2
<i>Virtual Simulation</i>	1.67	2
<i>Constructive Simulation</i>	1.67	2
<i>Simulation Methods</i>	1.89	2
General Simulation Knowledge		
<i>Mechanisms</i>	1.30	1
<i>Simulation Ethics</i>	1.56	2
<i>Discrete Event</i>	1.40	1
<i>Continuous</i>	1.50	2
<i>Live/Virtual/Constructive</i>	1.89	2
Discrete Event Simulation		
<i>Formalisms</i>	1.60	2
<i>Implementation/structure/mechanics</i>	2.33	2
<i>Languages/tools</i>	1.33	1
<i>Worldviews</i>	1.40	1
<i>Warm-up, steady state</i>	1.33	1
Continuous Simulation		
<i>Systems Dynamics</i>	1.25	1
<i>Solving DEs and PDEs (Differential Equations & Partial Differential Equations)</i>	1.25	1
<i>Languages/tools</i>	1.20	1
<i>Implementation/structure/mechanics</i>	1.25	1

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	MEAN	VALUE
Underlying 'Science'		
<i>Existence</i>	1.00	1
<i>Referential designation</i>	1.33	1
<i>Abstraction/classification (verb and noun)</i>	1.33	1
<i>Representation/qualification (verb and noun)</i>	1.33	1
<i>Surrogacy operations</i>	1.00	1
<i>Referential inference</i>	1.00	1
Interoperability Concepts		
<i>Concept of Interoperability</i>	2.11	2
<i>Interoperability Issues</i>	2.22	2
Understand domain concepts (7 surfboards)		
Identify M&S opportunities and challenges		
<i>Opportunities</i>	2.00	2
<i>Challenges</i>	2.00	2
M&S Organizations		
Identify key Joint/Service M&S organizations		
<i>Organization</i>	2.14	2
Systems Theory		
<i>Elements to Whole</i>	1.20	1
<i>Reductionism to Holism</i>	1.00	1
<i>Structure to Function</i>	1.00	1
<i>Linear Hierarchy</i>	1.00	1
<i>Network Hierarchy</i>	1.00	1
<i>Spatial Dimensions</i>	1.00	1

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	MEAN	VALUE
<i>Temporal Dimensions</i>	1.00	1
<i>Structural Dimensions</i>	1.00	1
Multi-Disciplined Simulations Specialist		
<i>Operations</i>	2.40	2
<i>Organization</i>	2.60	3
<i>Systems</i>	2.20	2
Modeling		
<i>Design and build models</i>	1.20	1
<i>Feasibility assessment</i>	1.33	1
<i>Knowledge engineering</i>	1.33	1
Leadership and Organizational Management		
<i>Change Management</i>	3.78	4
<i>Workforce Professional Development</i>	3.78	4
Leadership and Management Development		
<i>Strategic Planning</i>	3.50	4
<i>Innovative Problem Solving</i>	2.67	3
Journeyman		
<i>Contracting</i>	2.50	3
Supervisor, Manager, Sr. Tech. Specialist		
<i>Technology</i>	2.60	3
<i>Joint Operations</i>	3.20	3

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	MEAN	VALUE
Manager		
<i>International Operations</i>	3.11	3
Senior Technical Specialist		
<i>Technology Planning</i>	3.22	3
<i>Technology Transition</i>	3.25	3
Develop Simulation Requirements		
Identify the requirement		
<i>Need Assessment</i>	2.70	3
<i>Desired Outcomes</i>	2.44	2
<i>RDA Development Cycle</i>	2.22	2
<i>ORD Development</i>	2.11	2
Validate the requirement		
<i>Organizational Inputs</i>	2.10	2
<i>Technical Review</i>	2.30	2
<i>Organizational Input</i>	2.30	2
<i>Spiral Development Process</i>	2.40	2
Scope the requirement		
<i>User Perspective</i>	1.90	2
<i>Resource Constraints</i>	2.20	2
New M&S Application		
Identifying new capability		
<i>New Organization or System</i>	2.60	3
<i>New Mission Set</i>	2.60	3
Validating new application		
<i>Organizational Input</i>	3.10	3

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	MEAN	VALUE
<i>System Capability Input</i>	2.90	3
Documenting new application		
<i>Documentation of Development</i>	2.00	2
Incorporate requirement into the RDA domain		
<i>Cradle to Grave Concept</i>	2.50	3
Technical Development of the Simulation		
Identify key programming aspects		
<i>Technical Design</i>	1.40	1
<i>Structure Design</i>	1.30	1
<i>Translating Process</i>	1.30	1
Collect data for programming		
<i>Identify Sources</i>	1.20	1
<i>Data Management Plan</i>	1.10	1
<i>Documentation</i>	1.10	1
Prepare to Use Simulation		
Conduct developer VV&C		
<i>VV&C Concept</i>	1.70	2
<i>Certification</i>	1.60	2
<i>Documentation</i>	1.50	2
Conduct testing of simulation		
<i>Assess Abilities</i>	1.20	1
<i>Establish Parameters</i>	1.20	1
Conduct user VV&A		
<i>VV&A Concept</i>	1.60	2

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	MEAN	VALUE
<i>Accreditation</i>	1.50	2
<i>Documentation</i>	1.30	1
Programmatic		
<i>Technology</i>	1.90	2
<i>Production Tools</i>	1.90	2
<i>Management</i>	3.40	3
<i>Marketing</i>	2.80	3
Specific Simulations and Attributes		
Assess each simulation		
<i>Hierarchy of Simulations</i>	1.90	2
<i>Assessment Process</i>	1.70	2
Identify specific simulations		
Application Description		
<i>History</i>	1.70	2
<i>Current Usage</i>	1.70	2
<i>Other Usage</i>	1.90	2
Technical Description		
<i>Language</i>	1.00	1
<i>Specifications</i>	1.10	1
Interoperability with other simulations		
<i>ALSP, DIS & HLA</i>	2.20	2
<i>DIS Concept</i>	1.80	2
<i>ALSP Concept</i>	1.80	2
<i>HLA Concept</i>	1.80	2
<i>Air Force Simulations</i>	1.50	2

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	MEAN	VALUE
<i>Army Simulations</i>	1.50	2
<i>Navy Simulations</i>	1.50	2
<i>Marine Simulations</i>	1.50	2
<i>Joint Simulations</i>	1.75	2
Interoperability with real world equipment		
<i>CAI Systems</i>	1.80	2
<i>Weapon Systems</i>	1.50	2
Specific Simulation Applications		
Develop strategy to meet requirement		
<i>Develop a M&S Support Architecture</i>	1.50	2
<i>Documentation</i>	1.30	1
Identify simulations to meet requirement		
Education		
<i>Learning theories</i>	1.75	2
Developing the Training Environment		
Identify training objectives		
<i>Training Design</i>	1.70	2
<i>Organizational Perspective</i>	1.70	2
<i>Training audience</i>	1.70	2
<i>Primary Training Objectives</i>	1.70	2
<i>Secondary Training Objectives</i>	1.70	2
Design a architecture based on objectives		

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	MEAN	VALUE
<i>Single vs Multiple Sites</i>	1.30	1
<i>Communication</i>	1.40	1
<i>Security</i>	1.40	1
Refine objectives with defined outcomes		
<i>Time Constraints</i>	2.50	3
<i>Resource Constraints</i>	2.80	3
Simulation in the Training Environment		
Define observation process		
<i>Alignment of Objectives</i>	1.44	1
<i>Structure of Observation</i>	1.33	1
Develop timeline structure for integration		
<i>Exercise Timeline</i>	1.60	2
<i>Technical Timeline</i>	1.70	2
<i>Support Timeline</i>	1.70	2
Conduct pre-integration activities		
<i>Initial Research</i>	1.30	1
<i>IPR Concept</i>	2.50	3
<i>Design of Simulation Event</i>	2.40	2
<i>Facility Support</i>	2.20	2
<i>Scenario Development</i>	2.40	2
<i>Support Activities</i>	2.30	2
<i>Pre-training</i>	2.10	2
<i>Documentation</i>	1.80	2
Conduct integration activities		

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	MEAN	VALUE
<i>Cell Functions</i>	2.70	3
<i>Exercise Flow</i>	2.33	2
Observation of Training Environment		
Collect observations		
<i>Collection Plan</i>	1.70	2
<i>Analysis</i>	1.40	1
<i>Supporting Materials</i>	1.40	1
<i>Documentation</i>	1.44	1
Provide feedback based upon observations		
<i>Formal AAR Process</i>	2.00	2
<i>Informal Process</i>	1.78	2
<i>Final Report</i>	1.89	2
M&S Related Perspectives		
<i>Enterprise</i>	2.50	3
<i>Business Practice</i>	2.90	3
<i>Economics of M&S</i>	3.20	3
<i>Market Model</i>	2.70	3
<i>Products</i>	2.70	3
<i>Services</i>	2.30	2
<i>Buyers</i>	2.30	2
<i>Sellers</i>	2.20	2
<i>Business Case</i>	3.00	3
<i>Cost-benefit</i>	3.50	4
<i>Enterprise Infrastructure</i>	3.10	3
<i>Professional Development</i>	3.80	4
<i>Enterprise Process</i>	3.60	4

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	MEAN	VALUE
<i>Enterprise Tools</i>	3.50	4
M&S Related Disciplines		
<i>Graph Theory</i>	1.40	1
<i>Logic</i>	1.40	1
<i>Relations</i>	1.80	2
<i>Inference</i>	1.80	2
Management		
<i>Enterprise Management</i>	3.30	3
<i>Corporate institutional development</i>	3.30	3
<i>Enterprise operations</i>	3.30	3
Evaluation Design		
Develop measurement of outcomes		
<i>Baseline Establishment</i>	1.80	2
<i>Measurement Alignment to Objectives</i>	1.80	2
<i>Tractability Documentation</i>	1.40	1
Develop evaluation methodology and tools		
<i>Technical Evaluation Methodology</i>	1.20	1
<i>Application Evaluation Methodology</i>	1.20	1
Develop description of evaluation methods		
<i>Quantitative Methods</i>	1.20	1
<i>Qualitative Methods</i>	1.30	1

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	MEAN	VALUE
Develop resources to conduct the evaluation		
<i>Resource Scoping</i>	1.70	2
<i>Issues with Resource Constraints</i>	1.70	2
Execution of Evaluation		
Develop timelines for the evaluation		
<i>Pre-Collection Timeline Development</i>	1.10	1
<i>Post Collection Timeline Development</i>	1.10	1
Execute the evaluation		
<i>Collection Methodology</i>	1.20	1
<i>Documentation of Collection</i>		
Convert analysis results to an action plan		
<i>Develop Analysis Relationships</i>	1.40	1
<i>Develop New or Modified Requirements</i>	1.30	1
M&S Modification		
Determining Need to Change a Simulation		
Identify shortfalls in simulation		
<i>Application Design Flaws</i>	1.00	1
<i>Technical Design Flaws</i>	1.00	1
Develop requirements to rectify the shortfalls		
<i>Application Requirements</i>	1.00	1
<i>Technical Requirements</i>	1.11	1
Validate requirements to rectify the shortfalls		

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	MEAN	VALUE
<i>Organizational Review</i>	1.90	2
<i>Technical Review</i>	1.60	2
Technical Changes of the Simulation		
Collect data to rectify the shortfalls		
<i>Focused Data Collection</i>	1.00	1
<i>Alignment to other Data</i>	1.00	1
Convert data into programming language		
<i>Convert Data</i>	1.17	1
<i>Data Insertion into Simulation</i>	1.00	1
Soft Computing		
<i>Decision Trees</i>	1.00	1
<i>Logistic Networks</i>	1.10	1
Conduct VV&C of modified simulation		
<i>VV&C Modification</i>	1.20	1
Soft Computing		
Convert language into another language		
<i>Resource Implications</i>	1.00	1
<i>Implications of Conversion</i>	1.00	1
Assessment of Changes to a Simulation		
Conduct testing of modified simulation		
<i>Alpha Testing Modification</i>	1.30	1

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	MEAN	VALUE
<i>Beta Testing Simulation</i>	1.60	2
Conduct user VV&A of modified simulation		
<i>VV&A Modification in Simulation</i>	1.70	2
<i>Documentation of Modification</i>	1.40	1
M&S Development and Use Life Cycle		
<i>Retirement</i>	1.80	2
M&S Related Concepts		
<i>analog simulation</i>	1.60	2
<i>digital simulation</i>	1.60	2
<i>human-in-the-loop simulation</i>	2.00	2
<i>hardware-in-the-loop simulation</i>	2.00	2
<i>software-in-the-loop simulation</i>	2.00	2
<i>composability</i>	1.60	2
<i>community of practice</i>	2.00	2
<i>professional certification</i>	1.90	2
<i>simulation asset management</i>	1.90	2
<i>economics of simulation</i>	3.00	3
<i>sensors</i>	1.00	1
<i>web-enabled simulations</i>	1.40	1
<i>simulation tools (AcslXtreme,etc)</i>	1.30	1
<i>bioinformatics</i>	1.10	1
<i>wearable computing</i>	1.30	1
<i>augmented reality / mixed real</i>	1.30	1
<i>biometrics</i>	1.30	1
<i>biosensors</i>	1.20	1
<i>neural networks</i>	1.30	1

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	MEAN	VALUE
<i>data mining</i>	1.40	1
<i>authoring systems</i>	1.20	1
<i>grid and cluster computing</i>	1.10	1
<i>distributed high performance computing</i>	1.30	1
<i>optical computing</i>	1.00	1
<i>TENA (test & training enabling architecture)</i>	1.20	1
<i>Corba Interface Definition Language (IDL)</i>	1.80	2
<i>phenomenon algorithm specification</i>	1.40	1
<i>common software component development</i>	1.40	1
<i>DES components</i>	1.29	1
<i>modeling issues in hybrid simulations</i>	1.60	2
<i>complex adaptive systems (CAS)</i>	1.40	1
<i>complexity and CAS modeling</i>	1.40	1
<i>complexity and chaos</i>	1.50	2
<i>CAS modeling methods</i>	1.40	1
<i>CAS modeling case studies</i>	1.50	2
<i>visualization for information representation</i>	1.20	1
<i>deployment model</i>	1.60	1
<i>execution model</i>	1.17	1
<i>component model</i>	1.17	1
<i>information model</i>	1.29	1
<i>data mining using simulation</i>	1.33	1
<i>C2IEDM</i>	1.50	2
<i>architecture views</i>	1.10	1
<i>operational (process) architecture</i>	1.29	1
<i>activity modeling</i>	1.20	1

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	MEAN	VALUE
<i>information exchange model</i>	1.60	2
<i>LADAR/IR</i>	1.33	1
<i>logical variable</i>	1.00	1
<i>integer variable</i>	1.33	1
<i>real variable</i>	1.20	1
<i>state variable</i>	1.20	1
<i>initial condition</i>	1.20	1
<i>steady state</i>	1.20	1
<i>data fusion</i>	1.20	1
<i>portable simulation systems</i>	1.50	2
<i>eye-point</i>	1.20	1
<i>field-of-view (FOV)</i>	1.33	1
<i>predator-prey modeling</i>	1.20	1
<i>Principle of competitive exclusion (Gause's principle)</i>	1.20	1
<i>inductive modeling</i>	1.20	1
<i>multicast</i>	1.17	1
<i>dependent variables</i>	1.00	1
<i>effects based modeling</i>	1.00	1
<i>differential games</i>	1.20	1
<i>white-box and black-box models</i>	1.17	1
<i>behavior diagrams</i>	1.20	1
<i>functional analysis</i>	1.20	1
<i>replicated validation</i>	1.33	1
<i>priority queue data structure</i>	1.20	1

Executive Level Content Items and Competencies

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
Basic Concepts	
Understand historic perspective of M&S	
<i>Historic Aspect of M&S</i>	Recognize the impact of modeling and simulation key concepts from a historical perspective.
DoD/Military Simulations	
<i>Policies and rules</i>	Analyze and comply with DoD M&S directives and policies when planning or implementing M&S activities.
Modeling Concepts	
Model Types	
<i>Model Definition</i>	Describe the term “model” and identify its application to M&S.
<i>Model Concept</i>	Describe the information and the amount needed to develop a model.
<i>Physical Models</i>	Describe physical models and how they support M&S programs and activities.
<i>Mathematical Models</i>	Describe mathematical models and how they support M&S programs and activities.
<i>Process Models</i>	Describe the term “process model” and its application to M&S.
<i>Combination Models</i>	Describe the term “combination model” and its application to M&S.
M&S Representation	
<i>Systems</i>	Explain a systems approach to identify critical parts of a system and determine their correct level of representation.
<i>Human Behavior</i>	Discuss how human behavior is represented in M&S applications and the issues associated with its representation.
<i>Natural Environment</i>	Discuss how the natural environment is represented in M&S applications and the issues associated with its representation.
Modeling Process	
<i>Modeling Process</i>	Describe in general terms how a model is developed, designed and built.
<i>Abstractions</i>	Recall the abstraction process and its application to M&S.
<i>Formalisms</i>	Recall formalism methods and their application to M&S.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
Design and Build Models	
<i>Conduct Feasibility Assessments</i>	Review a feasibility assessment to determine the viability of a proposed target for special operations forces employment.
<i>Knowledge engineering</i>	Recall the concept of knowledge engineering and its application to M&S.
Simulation Concepts	
<i>Simulation Definition</i>	Explain simulation as a method for implementing a model over time.
<i>Simulation Concept</i>	Select the information and the amount needed to develop a simulation.
<i>Live Simulation</i>	Describe live simulation within M&S programs and activities.
<i>Virtual Simulation</i>	Describe virtual simulation within M&S programs and activities.
<i>Constructive Simulation</i>	Describe the characteristics and issues associated with constructive simulation.
<i>Simulation Methods</i>	Describe simulation methods to solve problems, including building new simulations when appropriate.
General Simulation Knowledge	
<i>Mechanisms</i>	Recognize mechanism as a system of parts that operate or interact like those of a machine.
<i>Simulation Ethics</i>	Select simulation strategies which foster high ethical standards in meeting an organization's vision, mission and goals.
<i>Discrete Event</i>	Recognize discrete event as one of the chronological sequence of events that occur in the operation of a system.
<i>Continuous</i>	Describe continuous simulation as a mathematical or computational model whose output variables change in a continuous manner.
<i>Live/Virtual/Constructive</i>	Classify all three types of simulation (live, virtual and constructive) within a particular event or activity.
Discrete Event Simulation	
<i>Formalisms</i>	
<i>Implementation/structure/mechanics</i>	Recall the implementation, structure and mechanics of a given discrete event simulation.
Interoperability Concepts	
<i>Concept of Interoperability</i>	Describe the concept of interoperability and the processes to achieve digital interoperability.
<i>Interoperability Issues</i>	Explain interoperability issues inherent in the technology approaches that allow simulations to work together.
Understand domain concepts (7 surfboards)	

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
Identify M&S opportunities and challenges	
<i>Opportunities</i>	Classify models appropriately within M&S programs and activities.
<i>Challenges</i>	Interpret a model's strengths, limitations and weaknesses.
M&S Organizations	
Identify key Joint/Service M&S organizations	
<i>Organization</i>	Interpret the mission, structure and services provided by key Joint/Service M&S organizations.
Multi-Disciplined Simulations Specialist	
<i>Operations</i>	Demonstrate the steps and issues involved with the M&S development process as it applies to the functional areas of analysis, acquisition, experimentation, testing and evaluation, planning and training.
<i>Organization</i>	Develop the critical elements of a system and determine their correct level of representation.
<i>Systems</i>	Describe the workings, characteristics and composition of major simulation systems and their relationships (interoperability) to other simulation systems.
Modeling	
<i>Design and build models</i>	Recall how a model is generally designed, developed and built (model development process).
<i>Feasibility assessment</i>	Identify how well a model or simulation serves its intended purpose.
<i>Knowledge engineering</i>	Identify knowledge engineering principles to build, maintain and develop knowledge-based systems.
Leadership and Organizational Management	
<i>Change Management</i>	Appraise change in the M&S community and act as a catalyst to influence, motivate and challenge subordinates to accept change.
<i>Workforce Professional Development</i>	Examine M&S strategies which maximize employee potential and foster high ethical standards in meeting the organization's vision, mission and goals.
Leadership and Management	

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
Development	
<i>Strategic Planning</i>	Analyze the strategic planning process and how it relates to simulations management.
<i>Innovative Problem Solving</i>	Apply creative and innovative solutions to complex simulation management issues.
Journeyman	
<i>Contracting</i>	Apply the contracting process for M&S products and/or services.
Supervisor, Manager, Sr. Tech. Specialist	
<i>Technology</i>	Develop critical technological needs and formulate programs to advance state-of-the-art technologies.
<i>Joint Operations</i>	Apply Joint philosophy, goals and doctrine.
Manager	
<i>International Operations</i>	Apply international M&S policy, objectives and capabilities.
Senior Technical Specialist	
<i>Technology Planning</i>	Prepare technical project/program planning, direction and execution.
<i>Technology Transition</i>	Organize acceptance of technology transition within an organization.
Develop Simulation Requirements	
Identify the requirement	Schedule a need assessment for a simulation requirement.
<i>Need Assessment</i>	Generalize the results of a set of data and relate to the desired outcomes.
<i>Desired Outcomes</i>	Describe the phases of the RDA development cycle.
<i>RDA Development Cycle</i>	Describe the purpose and contents of an Operational Requirements Document (ORD).
<i>ORD Development</i>	
Validate the requirement	Classify organizational inputs as supportable or non-supportable and modify the requirement based on supportable inputs.
<i>Organizational Inputs</i>	Review a technical support review for the requirement.
<i>Technical Review</i>	Review the role of user organizations in validating new requirements.
<i>Organizational Input</i>	Review the phases of the spiral development process.
<i>Spiral Development Process</i>	Schedule a need assessment for a simulation requirement.
Scope the requirement	

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>User Perspective</i>	Review the requirement from a user's perspective.
<i>Resource Constraints</i>	Interpret a resource matrix for given requirement to identify resource constraints.
New M&S Application	
Identifying new capability	
<i>New Organization or System</i>	Illustrate critical components of a system or organization and develop their correct level of representation within a simulation.
<i>New Mission Set</i>	Apply a mission set for a new M&S application.
Validating new application	
<i>Organizational Input</i>	Develop a new M&S application based on organizational input.
<i>System Capability Input</i>	Develop a new system capability for an M&S application.
Documenting new application	
<i>Documentation of Development</i>	Describe proper documentation for an M&S event.
Incorporate requirement into the RDA domain	
<i>Cradle to Grave Concept</i>	Illustrate the life cycle of a new system based on a cradle to grave concept.
Technical Development of the Simulation	
Identify key programming aspects	
<i>Technical Design</i>	List process components in the technical design of a simulation.
<i>Structure Design</i>	List process components in the structure design of a simulation.
<i>Translating Process</i>	Match current simulation knowledge to new and unique simulation applications.
Collect data for programming	
<i>Identify Sources</i>	Identify the source(s) of data used and ensure it is appropriate for use.
<i>Data Management Plan</i>	List appropriate data collection techniques.
<i>Documentation</i>	Name sources of data to build a database.
Prepare to Use Simulation	
Conduct developer VV&C	
<i>VV&C Concept</i>	Explain Verification, Validation & Certification (VV&C) elements and their uses.
<i>Certification</i>	Describe the certification process of a simulation.
<i>Documentation</i>	Recall required documentation for VV&C of a simulation.
Conduct testing of simulation	
<i>Assess Abilities</i>	Define a process to assess abilities during simulation testing.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>Establish Parameters</i>	Define simulation testing parameters.
Conduct user VV&A	
<i>VV&A Concept</i>	Explain Verification, Validation & Accreditation procedures that support the development of cost-effective M&S applications.
<i>Accreditation</i>	Describe the accreditation process of a simulation.
<i>Documentation</i>	Recall required documentation for VV&A of a simulation.
Programmatic	
<i>Technology</i>	Classify M&S tools and their ability to control and adapt to the world's changing environment.
<i>Production Tools</i>	Review devices, computer applications or other equipment to determine if they provide an advantage when accomplishing a task.
<i>Management</i>	Employ others in one-to-one or group situations.
<i>Marketing</i>	Generalize individual/group needs and wants through exchange processes.
Specific Simulations and Attributes	
Assess each simulation	Classify simulations according to a hierarchy and provide examples for each level.
<i>Hierarchy of Simulations</i>	Describe the assessment process for a given simulation.
<i>Assessment Process</i>	
Identify specific simulations	
Application Description	Describe the development history of a simulation and generalize its impact on current capabilities.
<i>History</i>	Describe a simulation and its supporting tools for proper application to the functional areas of analysis, acquisition, training, testing and evaluation, experimentation and planning.
<i>Current Usage</i>	Classify simulations according to a hierarchy and provide examples for each level.
<i>Other Usage</i>	Describe a simulation and its supporting tools for proper applications for areas other than its intended purpose.
Technical Description	
<i>Language</i>	Identify appropriate programming languages to simulation applications.
<i>Specifications</i>	Identify technical specifications for hardware according to their implications to a simulation.
Interoperability with other simulations	

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>ALSP, DIS & HLA</i>	Describe Aggregate Level Simulation Protocol (ALSP), Distributed Interactive Simulation (DIS) and High Level Architecture (HLA) to M&S applications.
<i>DIS Concept</i>	Demonstrate DIS to M&S applications according to its capabilities and limitations.
<i>ALSP Concept</i>	Demonstrate ALSP to M&S applications according to its capabilities and limitations.
<i>HLA Concept</i>	Demonstrate HLA to M&S applications according to its capabilities and limitations.
<i>Air Force Simulations</i>	Demonstrate key simulations for the Air Force according to their capabilities, limitations and interoperability concerns.
<i>Army Simulations</i>	Demonstrate key simulations for the Army according to their capabilities, limitations and interoperability concerns.
<i>Navy Simulations</i>	Demonstrate key simulations for the Navy according to their capabilities, limitations and interoperability concerns.
<i>Marine Simulations</i>	Demonstrate key simulations for the Marines according to their capabilities, limitations and interoperability concerns.
<i>Joint Simulations</i>	Demonstrate key Joint simulations according to their capabilities, limitations and interoperability concerns.
Interoperability with real-world equipment	
<i>C4I Systems</i>	Locate C4I systems within associated M&S systems.
<i>Weapon Systems</i>	Describe weapon systems that require simulation feed according to their capabilities, issues and interoperability concerns.
Specific Simulation Applications	
Develop strategy to meet requirement	
<i>Develop a M&S Support Architecture</i>	Identify simulation architecture to meet objectives.
<i>Documentation</i>	Identify required documentation for M&S architecture.
Education	
<i>Learning theories</i>	Classify learning theories to determine the best way to present to-be-learned material to a particular target group or individual.
Developing the Training Environment	
Identify training objectives	
<i>Training Design</i>	Describe training objectives for an M&S event.
<i>Organizational Perspective</i>	Describe training needs from an organizational perspective.
<i>Training audience</i>	Describe the demographic characteristics, values and needs of

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	the training audience for whom an M&S event is intended.
<i>Primary Training Objectives</i>	Review primary event objectives for a given scenario.
<i>Secondary Training Objectives</i>	Review secondary event objectives for a given scenario.
Design a architecture based on objectives	
<i>Single vs. Multiple Sites</i>	Identify the architecture implications for either a single site or multiple site simulation distribution.
<i>Communication</i>	List the communication components needed for an M&S event.
<i>Security</i>	List the security and issues with multi-layer security design for an M&S event.
Refine objectives with defined outcomes	
<i>Time Constraints</i>	Schedule the impact that time will have in terms of established objectives.
<i>Resource Constraints</i>	Relate the impact that resource constraints will have in terms of established objectives.
Simulation in the Training Environment	
Define observation process	
<i>Alignment of Objectives</i>	Identify the outcomes of a simulation to appraise objectives.
<i>Structure of Observation</i>	List the outcomes of a simulation with an appropriate observation methodology.
Develop timeline structure for integration	
<i>Exercise Timeline</i>	Describe the timeline for integrating simulation within a training exercise and relate the time resource associated with each event.
<i>Technical Timeline</i>	Describe the timeline for integrating the technical aspects of an exercise and relate the time resource associated with each event.
<i>Support Timeline</i>	Describe the timeline for integrating the support aspects required for the conduct of an exercise and relate the time resource associated with each event.
Conduct pre-integration activities	
<i>Initial Research</i>	Identify research to develop support requirements for an M&S exercise event.
<i>IPR Concept</i>	Solve the outcomes from an In-Process Review (IPR).
<i>Design of Simulation Event</i>	Locate which simulation or mix of simulations is required for a given event.
<i>Facility Support</i>	Describe the facility support required for a simulation event.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>Scenario Development</i>	Review a scenario based on a given set of objectives.
<i>Support Activities</i>	Describe support activities required to for an exercise.
<i>Pre-training</i>	Describe pre-training requirements for a simulation exercise.
<i>Documentation</i>	Describe elements of an Exercise Control Plan and Simulation Control Plan.
Conduct integration activities	
<i>Cell Functions</i>	Apply the role and functions of cells in an exercise.
<i>Exercise Flow</i>	Describe components of the exercise flow.
Observation of Training Environment	
Collect observations	
<i>Collection Plan</i>	Review a collection plan for the After Action Review (AAR) process.
<i>Analysis</i>	Identify a training event for simulation impact.
<i>Supporting Materials</i>	Arrange supporting materials for feedback based on data analysis.
<i>Documentation</i>	Label documentation for report results.
Provide feedback based upon observations	
<i>Formal AAR Process</i>	Explain a formal After-Action Review (AAR) process.
<i>Informal Process</i>	Explain an informal After-Action Review (AAR) process.
<i>Final Report</i>	Review the exercise material to be incorporated into final report.
M&S Related Perspectives	
<i>Enterprise</i>	Prepare a systematic activity or a project undertaken or to be undertaken.
<i>Business Practice</i>	Generalize those behaviors in a business that reflect how a particular organization or business conducts its day to day operations.
<i>Economics of M&S</i>	Illustrate the Return on Investment (ROI) of M&S based on quantifiable and non-quantifiable benefits.
<i>Market Model</i>	Apply a defined model representation of a specific subdivision of a population considered as buyers or users of a particular product or service.
<i>Products</i>	Apply something produced by human or mechanical effort or by a natural process; a direct result; a consequence.
<i>Services</i>	Describe activities that call directly for time and effort rather than for a concrete end product.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>Buyers</i>	Describe a person who buys; purchaser.
<i>Sellers</i>	Describe a person who sells; salesperson or vendor.
<i>Business Case</i>	Develop a structured proposal for business change that is assembled in terms of costs and benefits.
<i>Cost-benefit</i>	Examine an analysis or study of the actual cost of a project and calculate the potential benefits.
<i>Enterprise Infrastructure</i>	Employ those elements that enable people and systems to exchange information and execute transactions.
<i>Professional Development</i>	Diagram a process for skill acquisition and maintenance in managing a particular career path.
<i>Enterprise Process</i>	Diagram an entire business system, including all core and support processes needed for an organization's critical success objectives.
<i>Enterprise Tools</i>	Analyze a device, (computer) application or piece of equipment that provides an organization or its employees an advantage toward its stated critical success objectives.
M&S Related Disciplines	
<i>Graph Theory</i>	Recall the study of graphs, mathematical structures used to model pairwise relations between objects from a specified collection.
<i>Logic</i>	Recall the study of the principles and criteria of valid inference and illustration for use extensively in the fields of artificial intelligence, and computer science.
<i>Relations</i>	Recall in mathematics, expressions that show equality and non-equality such as "=" and "<"; appraise in logic a property or predicate ranging over more than one argument.
<i>Inference</i>	Analyze the act or process of deducing a conclusion based solely on what one already knows.
Management	
<i>Enterprise Management</i>	Employ a set of management processes, tools, systems, etc., for an organization to manage its stated critical success objectives.
<i>Corporate Institutional Development</i>	Organize building and maintaining the institutional, economic and cultural viability of an organization as it faces a changing business environment.
<i>Enterprise Operations</i>	Employ processes and systems that work together or independently to assist an organization in managing its stated critical success objectives.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
Evaluation Design	
Develop measurement of outcomes	
<i>Baseline Establishment</i>	Review the baseline prior to an M&S application.
<i>Measurement Alignment to Objectives</i>	Describe a Measure of Effectiveness (MOE) measurement system.
<i>Tractability Documentation</i>	Review a tractability matrix for evaluation.
Develop evaluation methodology and tools	
<i>Technical Evaluation Methodology</i>	List technical evaluation methodologies for a simulation.
<i>Application Evaluation Methodology</i>	List application evaluation methodologies for a simulation.
Develop description of evaluation methods	
<i>Quantitative Methods</i>	Identify quantitative methods for a simulation evaluation.
<i>Qualitative Methods</i>	Identify qualitative methods for a simulation evaluation.
Develop resources to conduct the evaluation	
<i>Resource Scoping</i>	Explain resource determination for evaluation through a cost analysis.
<i>Issues with Resource Constraints</i>	Explain resource constraint impacts on a simulation evaluation.
Execution of Evaluation	
Develop timelines for the evaluation	
<i>Pre-Collection Timeline Development</i>	Identify a pre-collection evaluation activity timeline that takes into account pre-defined time and resource constraints.
<i>Post Collection Timeline Development</i>	Identify a post-collection evaluation activity timeline that takes into account pre-defined time and resource constraints.
Execute the evaluation	
<i>Collection Methodology</i>	List evaluation data collection methodologies.
<i>Documentation of Collection</i>	
Assessment of Evaluation	
Convert analysis results to an action plan	
<i>Develop Analysis Relationships</i>	Identify relational analysis development to support conclusions.

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
<i>Develop New or Modified Requirements</i>	Identify simulation requirements based on supportable inputs.
M&S Modification	
Determining Need to Change a Simulation	
Identify shortfalls in simulation	
<i>Application Design Flaws</i>	Identify the need for a simulation work around based on application design flaws.
<i>Technical Design Flaws</i>	Identify solutions to technical design flaws in the simulation.
Develop requirements to rectify the shortfalls	
<i>Application Requirements</i>	Identify an established requirement to an application shortfall.
<i>Technical Requirements</i>	Identify a simulation capability to a technical shortfall.
Validate requirements to rectify the shortfalls	
<i>Organizational Review</i>	Review organizational structure for shortfalls.
<i>Technical Review</i>	Review technical structure for shortfalls.
Technical Changes of the Simulation	
Collect data to rectify the shortfalls	
<i>Focused Data Collection</i>	Explain data review and identify data shortfalls in a modified focus collection plan.
<i>Alignment to other Data</i>	Explain correlation of new data and old data.
Convert data into programming language	
<i>Convert Data</i>	
<i>Data Insertion into Simulation</i>	Identify given datum or data set developed for a sample simulation environment.
Soft Computing	
<i>Decision Trees</i>	Explain the concept of decision trees and how they apply to simulation development.
<i>Logistic Networks</i>	Explain the concept of logistic networks and how they apply to M&S.
Conduct VV&C of modified simulation	
<i>VV&C Modification</i>	Explain a modified Verification, Validation & Certification of a

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	simulation.
Convert language into another language	
<i>Resource Implications</i>	Identify the cost implications of language conversions or translators.
<i>Implications of Conversion</i>	Identify the implications of conversion to the functionality of a given simulation.
Assessment of Changes to a Simulation	
Conduct testing of modified simulation	
<i>Alpha Testing Modification</i>	Identify results of an Alpha Test for required modifications to a simulation.
<i>Beta Testing Simulation</i>	Interpret results of a Beta Test to ensure simulation meets requirements.
Conduct user VV&A of modified simulation	
<i>VV&A Modification in Simulation</i>	Explain Verification, Validation & Accreditation (VV&A) of a modified simulation.
<i>Documentation of Modification</i>	Identify documentation for VV&A modification.
M&S Development and Use Life Cycle	
<i>Retirement</i>	Review a system to ensure its timely removal from active use or service due to culmination of useful period of service.
M&S Related Concepts	
<i>analog simulation</i>	Describe simulation or simulators that represent analog functioning, for example, an analog circuit simulation used to design and test complex analog circuits.
<i>digital simulation</i>	Describe digital simulation to represent functions in a manner that mimics real-world equipment, events, processes, etc.
<i>human-in-the-loop simulation</i>	Describe human-in-the-loop simulation and simulators that employ one or more human operators in direct control of the simulation/simulator or in some key support function (e.g., decision making).
<i>hardware-in-the-loop simulation</i>	Describe hardware-in-the-loop simulation and simulators that employ one or more pieces of operational equipment (to include computer hardware) within the simulation/simulator system.
<i>software-in-the-loop simulation</i>	Describe software-in-the-loop simulation and simulators that employ one or more elements of operational software (computer

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	programming code) within the simulation/simulator system.
<i>composability</i>	Describe composability design principles as they relate to simulation development.
<i>community of practice</i>	Select a community of practice to share ideas, find solutions and build innovations.
<i>professional certification</i>	Explain professional certification of simulation expertise based on key knowledge, skills and/or experience.
<i>simulation asset management</i>	Describe simulation asset management tasks and decisions that capture, catalog and coordinate use of key resources (e.g., equipment, HW/SW, personnel, etc.) related to simulations/simulators.
<i>economics of simulation</i>	Apply the economics of a given simulation, to include evaluation of effective usage, cost-benefit analysis, return on investment (ROI), etc.
<i>sensors</i>	Recall the role of sensors as they apply to simulation.
<i>web-enabled simulations</i>	Identify web-enabled simulations that can be accessed using standard Internet (web) connectivity and associated data I/O protocols in combination with off-the-shelf hardware/software components.
<i>simulation tools (AcslXtreme,etc)</i>	Distinguish the type of simulation tool used to mimic a specified type of system or process (e.g., continuous, dynamic, analog, etc.).
<i>bioinformatics</i>	Identify bioinformatics within simulations.
<i>wearable computing</i>	Identify wearable computing devices that provide one or more of a host of functions useful for work, leisure and entertainment.
<i>augmented reality / mixed reality</i>	Recognize augmented or mixed reality to merge real-world and computer-generated data.
<i>biometrics</i>	Identify biometrics within a simulation used to recognize humans based upon one or more intrinsic physical or behavioral traits.
<i>biosensors</i>	Identify biosensors used to detect analytes that combine a biological component with a physicochemical detector component.
<i>neural networks</i>	Identify neural networks within a simulation used to produce an output function.
<i>data mining</i>	Recognize data mining techniques within simulations to search for an element/component commonality (e.g., classification, clustering, key words, etc.)
<i>authoring systems</i>	Define authoring systems as they are used to develop useable computer-based applications, such as computer-based training (CBT), HTML code for viewing on the Internet, modeling/simulation applications, computer/Internet-based

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	tests/surveys, etc.
<i>grid and cluster computing</i>	Define grid and cluster computing and how it is used within a simulation.
<i>distributed high performance computing</i>	Recognize distributed high performance computing techniques as a means to enhance the computational power of a simulation.
<i>optical computing</i>	Use optical computing to manipulate, store and transmit data.
<i>test & training enabling architecture (TENA)</i>	Define the Test & Training Enabling Architecture (TENA) within a simulation as a method for achieving interoperability between DoD ranges, labs and facilities.
<i>Corba Interface Definition Language (IDL)</i>	Describe the CORBA Interface Definition Language (IDL) as a JAVA-based technology for handling objects interacting on different platforms across a network (distributed objects) that is based on CORBA, an industry-standard distributed object model architecture.
<i>phenomenon algorithm specification</i>	Recognize the phenomenon algorithm specification procedure and how it is used to represent a given system, process, etc.
<i>common software component development</i>	Identify common software component development as development of componentware -- software designed to work a component of a larger application.
<i>DES components</i>	Identify DES components as system state, simulation clock, event list, statistical counters, initialization routine, timing routine, event routine, library routines, report generator, main program.
<i>modeling issues in hybrid simulations</i>	Discuss modeling issues in hybrid simulations including time events, state events, changes in simulation model, reinitialization, event iteration, chattering and Dirac pulses.
<i>complex adaptive systems (CAS)</i>	Identify Complex Adaptive Systems (CAS) as natural systems (e.g., brains, immune systems, ecologies, societies) and artificial systems (parallel and distributed computing systems, artificial intelligence systems, artificial neural networks, evolutionary programs) characterized by apparently complex behaviors that emerge as a result of often nonlinear spatio-temporal interactions among a large number of component systems at different levels of organization.
<i>complexity and CAS modeling</i>	Identify CAS modeling as the operational model of the complexity paradigm.
<i>complexity and chaos</i>	Describe Complexity as the interaction of many parts, giving rise to difficulties in linear or reductionist analysis due to the nonlinearity of the inherent circular causation and feedback effects. Describe Chaos as a system whose long term behavior is unpredictable, tiny changes in the accuracy of the starting value rapidly diverge to anywhere in its possible state space.
<i>CAS modeling methods</i>	Recognize CAS modeling methods as StarLogo and NetLogo

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	used in labs and classrooms with three main components of turtles, patches and the observer. The individual agents in the system are called turtles, although they can represent any kind of agent from a molecule to a person. The environment in which the turtles operate is divided into patches. The third component, the observer, can issue commands that affect both patches and turtles. The observer also conducts maintenance and documentation of the turtle world.
<i>CAS modeling case studies</i>	Describe CAS modeling case studies for economies, ecologies, weather, traffic, social organizations, cultures and the brain.
<i>visualization for information representation</i>	Identify visualization for information representation as a branch of computer graphics and user interface design concerned with presenting data to users, by means of interactive or animated digital images in order to improve understanding of the data being presented.
<i>deployment model</i>	Define a deployment model as a model that simulates the reception, staging, onward movement and integration (RSOI) of military personnel and equipment.
<i>execution model</i>	Recognize an execution model specifies the behavior of a computer system to the extent that it is relevant to correct execution of application programs. Explicitly describes the actions involved in the execution of a program by the specified computer system.
<i>component model</i>	Identify the component model software architecture from Microsoft, which defines a structure for building program routines (objects) that can be called up and executed in a Windows environment.
<i>information model</i>	Define an information model as an organizational framework that is used to categorize information resources.
<i>data mining using simulation</i>	Identify data mining using simulation as the act of analyzing a database or data warehouse and searching for new facts based on the data.
<i>C2IEDM</i>	Describe the Command and Control Information Exchange Data Model which enables coalition information sharing and multi-security-level networking.
<i>architecture views</i>	Define architecture views as representations of the overall architecture that are meaningful to one or more stakeholders in the system. The architect chooses and develops a set of views that will enable the architecture to be communicated to, and understood by, all the stakeholders and enable them to verify that the system will address their concerns.
<i>operational (process) architecture</i>	Define operational (process) architecture as the structural design

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	of general process systems and applies to fields such as computers (software, hardware, networks, etc.), business processes (enterprise architecture, policy and procedures, logistics, project management, etc.) and any other process system of varying degrees of complexity.
<i>activity modeling</i>	Define activity modeling as the act of developing an accurate description of the activities performed by a system.
<i>information exchange model</i>	Explain the information exchange model as an XML-based metadata registry being adopted by U.S. federal agencies for the precise exchange of information.
<i>LADAR/IR</i>	Define Laser Detection and Ranging/Infrared as a high-resolution method for collecting enough detail to identify targets.
<i>logical variable</i>	Define a logical variable as a variable that can hold one of the logical values and is one of the basic structures in logic programming. The object is referred to by a name starting with a capital letter.
<i>integer variable</i>	Define integer variable as variable that must take an integer value (0, 1, 2,...).
<i>real variable</i>	Define real variable as a mathematical function whose domain is the real line. More loosely, a function of a real variable is sometimes taken to mean any function whose domain is a subset of the real line.
<i>state variable</i>	Define state variable as a variable that defines one of the characteristics of a system, component or simulation. The values of all such variables define the state of the system, component or simulation.
<i>initial condition</i>	Define initial condition as the values assumed by the variables in a system, model or simulation at the beginning of some specified duration of time.
<i>steady state</i>	Define steady state as a situation in which a model, process or device exhibits stable behavior independent of time.
<i>data fusion</i>	Define data fusion as the integration of data and knowledge collected from disparate sources by different methods into a consistent, accurate and useful whole.
<i>portable simulation systems</i>	Describe portable simulation systems as high-technology simulation systems that enable tactical units to conduct training close to home or while deployed.
<i>eye-point</i>	Recognize eye-point as an alternative to the computer mouse that allows a person using a computer to click links, highlight text and scroll simply by looking at the screen and tapping a key on the keyboard. Uses standard eye-tracking hardware-a specialized computer screen with a high-definition camera and

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	infrared lights.
<i>field-of-view (FOV)</i>	Define Field-of-View (FOV) as the angular extent of the observable world that is seen at any given moment.
<i>predator-prey modeling</i>	Recognize predator-prey modeling as a system in which there are two populations known as the predator and the prey. The model states that the prey will grow at a certain rate, but will also be eaten at a certain rate because of predators. The predators will die at a certain rate but will then grow by eating prey.
<i>Principle of competitive exhaustion (Gause's principle)</i>	Recognize the principle of competitive exclusion (Gause's principle as two species competing for the limited resources can only co-exist if they inhibit the growth of competing species less than their own growth. Where one species eliminates the other is known as competitive exclusion, or Gause's Principle.
<i>inductive modeling</i>	Recognize inductive modeling as finding the rule with the cause and the effect. Inductive Modeling combines ideas from many other technologies – including simulations, data modeling, expert systems and object-oriented modeling – to apply artificial intelligence to very complex systems such as data networking environments. Inductive techniques include system identification and parameter estimation.
<i>multicast</i>	Define multicast as a transmission mode in which a single message is sent to selected multiple (but not necessarily all) network destinations; i.e., one-to-many.
<i>dependent variables</i>	Define dependent variables as the output of a function derived from independent variables.
<i>effects based modeling</i>	Define effects based modeling as an approach whereby technologies are evaluated by their potential to produce intended and unintended effects and then developing research plans to address gaps in understanding.
<i>differential games</i>	Recognize differential games as a branch of the mathematical theory of control, the subject of which is control in conflict situations.
<i>white-box and black-box models</i>	Recognize a Black-box model whose inputs, outputs and functional performance are known, but whose internal implementation is unknown or irrelevant. Recognize a White-box model whose internal implementation is known and fully visible.
<i>behavior diagrams</i>	Recognize how behavior diagrams are used in simulation to depict behavioral features of a system or business process.
<i>functional analysis</i>	Identify functional analysis as the branch of mathematics, and specifically of analysis, concerned with the study of spaces of

KNOWLEDGE AREA	EXECUTIVE LEVEL COMPETENCIES
	functions.
<i>replicated validation</i>	Recognize the value of replicated validation which involves multiple simulation runs to validate data.
<i>priority queue data structure</i>	Recognize how priority queue data structure is useful in problems where you need to rapidly and repeatedly find and remove the largest element from a collection of values.